

# Climate Change and Sustainable practices: A Case Study of the Resort Industry in Florida

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#### CLIMATE CHANGE AND SUSTAINABLE PRACTICES: A CASE STUDY OF THE RESORT INDUSTRY IN **FLORIDA**

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Climate change and potential global warming has become important in many forums both nationally and internationally. Though there has previously been some opposition to the existence of human caused climate change and resulting global warming as a threat to the earth's population and survival, scientific evidence has more recently been found to be compelling. One of the key industries that may be affected by global warming and climate change is the tourism industry. This is becoming a growing concern in Florida, U.S.A. where potential rising sea levels may have a profound effect. This paper discusses the development, importance and implications of climate change, its relationship to the tourism and hospitality industry and provides a case study of the Florida lodging industry regarding mechanisms and responses that the lodging and resort sector of the industry has been taking in addressing climate change factors.

Keywords: Climate Change, Global Warming, Lodging, Resorts, Sustainable **Practices** 

#### INTRODUCTION

Climate change and potential global warming have become hot topics of many, both within the U.S.A. and internationally - particularly within the developed world. This issue has become important in many forums, especially as is evident from the release of former Vice President Al

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Gore's documentary "An Inconvenient truth, A Global Warning" and its publicity through the recent academy award (best documentary), from the recent decision of the U.S. Supreme court that the Environmental Protection Agency was at fault for refusing to regulate greenhouse gas emissions (Barnes & Ellperin, 2007), and with the release of the fourth report of the Intergovernmental Panel on Climate Change (Gore, 2006; Houghton et.al., 2001; IPCC, 2007; McMichael, 2003, Naomi, 2004).

Until the recent advent of the climate change issue, most of the world's population have been reluctant, apathetic, or defensive toward addressing the very long-term impacts humankind has made on the earth and its resources (Brigham-Grette, et. al., 2006; Dessler, & Parson, 2006; Division of Professional Affairs, 2007a & b; Grover, 2004; Romm, 2006; Singer & Avery, 2006; Victor, 2004). This disregard can be attributed to some degree due to the lack of awareness among the general population in terms of causes and potential effects of climate change within the world's environment (Dessler, & Parson, 2006). There previously has been some opposition to the existence of human caused climate change and resulting global warming as a threat to the earth's population and survival, however, scientific evidence has more recently been found to be compelling (Bluemle, Sabel, Sabel, & Karlen, 1999; Claussen, Cochran, & Davis, 2001; Dow & Downing, 2006; Christianson, 1999; Crutzen, & Graedel, 1997; IPCC, 1990, 1992,1996, 2001, 2007; Goudie & Cuff, 2002; Houghton, 2004; McCaffrey, 2006; Naomi, 2004; National Academy of Sciences Committee on the Science of Climate Change, 2001; O'Hare, Sweeney, & Wilby, 2005; Weart, 2003).

Since the late 1980s and particularly since 2000 there have been numerous publications which have brought much more awareness (Crutzen, & Graedel, 1997; Bowen, 2005; Burroughs, 2005; Dow, & Downing, 2006; Gore, 1992; Houghton, 2004; ; Lamb, 1995; McKibben, 1989), an understanding of causes (Gelbspan, 2004; Hardy, 2003), problems and impacts (Ward, 2007; Gore, 2006; Flannery, 2006; Kolbert, 2006; Linden, 2006; Lovelock, & Tickell, 2006; McDonagh, 2007; Pearce, 2007; Sagan, & Turco, 2002; Wall, 1998) and advocacy from the general public of first, the existence of the climate change issue and second the urgency in dealing with, and finding solutions (Helm, 2005; Hoffman, 2005; Hillman, Fawcett, & Rajan, 2007; Miller, & Edwards, 2001; Romm, 2006) to its causes and impacts.

Though there has been for some time, substantial evidence of the global warming/climate change issue, lack of education and awareness, 108

political dilemmas, industrial, economic and enterprise pressures and uncertainties created by fear and misinformation resulted in a strong reluctance to accept and commit to the challenges in addressing this global problem (Brigham-Grette, et. al., 2006; Council on Environmental Quality, 1980; Division of Professional Affairs, 2007a; Gelbspan, 2004; Hansen, 1988; Singer & Avery, 2006). In very recent years, however, there have been countless attempts both from the scientific community as well as in more public forums to let the public and decision makers know that the lack of focus on potential climate change and its effects may well result in both major and minor catastrophes throughout the world (Burroughs, 2005; Cox, 2005; Hillman, Fawcett, & Rajan, 2007; Gissling, 2006; Flannery, 2006; Lovelock, & Tickell, 2006; Sagan, & Turco, 2002). Within these forums, there has been a focus on both awareness of the major problem as well as communication of potential actions which can be taken in order to stop and possibly even reverse the effects of global warming (Baines & Worden, 2004; Claussen, Cochran, & Davis, 2001; Hardy, 2003; Gore, 2006; Hardy, 2003; Hoffman, 2005; Lomborg, 2004; McMichael, 2003; Romm, 2006; Stowell, 2005; Yamin, 2005).

## IMPLICATIONS OF CLIMATE CHANGE ON THE TOURISM AND HOSPITALITY INDUSTRY

Global warming, which refers to the heating of the earth's atmosphere and the increase in global temperatures, is predicted to create climate changes in various parts of the world (IPCC, 2001). These changes may increase the frequency and intensity of extreme weather events, such as floods, droughts, heat waves, hurricanes, and tornados (Emanuel, 2005). Other consequences may include higher or lower agricultural yields, glacier retreat, reduced summer stream flows, species extinctions and increases in the ranges of disease barriers (Bowen, 2005; Braasch, 2007, IPCC, 2001; McCarthy et.al., 2001).

These massive changes can also result in considerable impacts on various industries (Agnew & Viner, 2001; Becken, Simmons & Hart, 2003; Gable, 1990; Harrison, Winterbottom, Sheppard, 1999; Pagnan, 2003; Wall, 1993), which are dependent on weather, natural resources, and in locations which are close to or within areas sensitive to potential climate issues (Agrawala, 2007; Abegg & Froesch, 1994; Braasch, 2007; Brotton & Wall, 1993; Buerki, Elasser, Abegg, 2003; Galloway, 1988;

Harrison, Kinnaird, McBoyle, Quinlan, Wall, 1986; Koenig & Abegg, 1997; McBoyle & Wall, 1987; WTO, 2003).

One of the key economic sectors which will most likely be affected by, and which also may have impact upon global warming and climate change, is the tourism and hospitality industry (Hall & Higham, 2005; Becken, 2007). On an economic scale, changes in climate may have a profound impact on tourism flows between and within various regions throughout the world. This may have dramatic effects on income redistribution, employment and community development or contraction (Berrittella, Bigano, Roson & Tol, 2006; Gissling, 2006; Scott, Jones, & Konopek, 2007).

As the second largest employer in the United States after healthcare and with a total average spending of close to \$1.8 billion a day in the United States and over \$654 billion in domestic airline revenue (AH&LA, 2006), there are currently a number of concerns of the effects of climate change on the tourism industry. This is becoming a growing concern in Florida where potential rising sea levels may have a profound effect. Employment is a key aspect of future concerns. An example on a regional level, climate change has according to the Palm Beach County Hotel and Lodging Association, the potential to affect many jobs where over 40,000 of 600,000 in the workforce are employed in positions related to tourism (PBCH & LA, 2006).

The lodging sector, which represents a large section of the tourism and hospitality industry, purchases many products and services that directly and indirectly affect the environment. The process of production and distribution of these products contribute to energy production and CO<sub>2</sub> emissions, the major contributor to climate change. According to the Environmental Protection Agency (2006C) the average size hotel purchases more products in one week than 100 families buy in one year. Additionally lodging facilities use vast quantities of water and energy, which have a direct impact on local ecological, economic and social environments. Electricity accounts for 60 to 70 percent of a typical hotel's utility costs. This includes lighting (30-45%), heating ventilation and air conditioning (25-40%), laundry and kitchen facilities (5-10%) and general operations (5-10%). A typical room in a lodging facility uses over four times the water consumption of an average home per day. Some of the water consumption areas in a lodging facility include showers and toilets, food and beverage facilities, landscaping, pools and spa services. Hotels and motels also generate large volumes of waste. For example,

paper accounts for 40% to 60% of a property's waste, while over 50% of the paper can be recycled through the use of eco-purchasing and recycling programs (Environmental Protection Agency, 2006C).

With these large consumption and energy use patterns, there has been a need for the lodging industry to explore sustainable practices in order to reduce costs and decrease the negative affects on the environment, resource usage, and resulting contributors to greenhouse gases including carbon dioxide production. The national Green Lodging Program was developed by the Environmental Protection Agency in 2004 with a major objective of encouraging the lodging industry to "become part of the solution and not part of the problem" (Environmental Protection Agency, 2006C: p2).

A number of hotels have committed to improved practices and are becoming more environmentally focused, for example the Doubletree Hotel in Portland, Oregon. This property has reduced its waste disposal volume by over 65 percent. During the first six months of the program in 2006, it redirected more than 126 tons of waste from the landfill with substantial monetary savings. The hotel has addressed most area facilities including public areas, guest rooms, kitchens, and offices within the operation and have instigated recycling bins for paper, glass, aluminum, plastic and recycling methods for printing waste including cartridges. Other current procedures include donation of food to homeless shelters, reupholstering and donating furniture to low-income housing programs, and using environmentally conscious purchasing for food, energy and pest control (McPhee, 2006A; 20006B).

Many hotels within the state of Florida are also taking significant steps in renovating their current hotels to meet the criteria of "Green Lodging" hotels. According to the Florida Energy Office, in 2005, Governor Bush signed an executive initiative to develop a statewide comprehensive energy plan. After analyzing both the current and future demand for energy the office made a number of "...recommendations that provide the basis for a far-reaching energy strategy. The bill created the Florida Renewable Energy Technologies & Energy Efficiency Act and the Florida Energy Commission" (Florida Department of Environmental Protection, 2007: p1).

# CASE STUDY OF SUSTAINABLE PRACTICES IN FLORIDA'S LODGING INDUSTRY

Climate change is becoming a growing concern in Florida, U.S.A. where potential rising sea levels and atmospheric disturbances may have a profound effect. Within this context a case study of the Florida lodging industry provides insight regarding mechanisms and responses that the lodging and resort sector of the industry has been taking in addressing climate change factors.

**Table 1**. Factors, Implications and Initiatives of the Florida Green Lodging Program.

#### Practice Description Implications and initiatives Communication Communication is a vital component of the success of any sustainable The implications are profound, especially since many affected areas are heavily reliant on program. It is essential to ensure that hotel staff are aware of the tourism for economic vitality" (Raleigh, 2006: pg 1). According to the Environmental environmental management practices that are going to be enforced. Protection Agency a critical step in the "Green Lodging" program is to create a "Green Team" including management from all of the departments of the lodging facility in order to ensure that the practices are both communicated and implemented (2006C, p.4). Water conservation For every gallon of water that is saved, fewer resources from our reservoirs The Environmental Protection Agency (EPA; 2006E) has created a program that encourages and aquifers are required. Additionally, less energy is produced to extract, commercial businesses and institutions to decrease their company's water consumption in process, and deliver the water, which then leads to less wastewater order to increase profitability, efficiency, and competition within each facility. This program discharged and treated (Environmental Protection Agency, 2006E). A is called WAVE, Water Alliances for Volunteer Efficiency, and it is an effort to reduce typical hotel or lodging facility utilizing as much as 218 gallons per demands (up to 30%) on water supply within the U.S. by partnering with hotels, motels, and inns in auditing and installing water efficient devices (Environmental Protection person per day. Agency, 2006E). Other methods utilized to initiate water conservation include employee awareness campaigns, completion of water audits, leak detection programs, improvements in water efficient equipment, management in discretionary use of water, sub-metering for more accurate use measurement, discharge reuse processes, and through linen reuse programs (White, 2004). Energy Efficiency A large portion of energy is consumed daily in lodging facilities by The EPA has calculated that the cost savings associated with a 10-percent improvement in common ongoing needs. Such energy use comes from key areas including: energy efficiency is equivalent to increasing average daily room rates by between \$0.62 and heating and cooling units, lighting sources, water use, and laundry \$1.35, for limited-service and full-service hotels, respectively (Permafrost, 2006). services Waste Reduction Waste within the lodging industry has become an important component of Many facilities have become more aware of their contribution to waste and by making minor management policy. With many accommodation facilities located within adjustments in daily activities, hotels have found that this can greatly cut down on raw resort communities and in close proximity to natural assets, waste materials, energy, operating, production, and disposal costs. This may increase profitability, recycling, reduction and removal has often become more controlled, enhance public image, conserve natural resources, lessen risks to human health and safety, regulated and encouraged (Environmental Protection Agency, 2006C). and reduce liability for environmental issues and insurance needs (Shrivastava, 1995). Clean Air Practices A fifth factor identified in the Green Lodging program has been focused on With humans spending up to 90 percent of their time within enclosed environments, indoor air quality. This includes both internal and external environments. Since air quality has become a major concern. These concerns are related to an increasing number 1989 more than two dozen countries have completed research and of allergies and chemical sensitivities to common air pollutants including mold, smoke and formaldehyde and other volatile organic compounds (Environmental Protection Agency, undergone changes to reverse the effects hazardous chemicals have been having on the O-zone and other air quality impacts (Heilprin, 2006). 2006C). Many businesses, including hotels, are utilizing eco-friendly chemicals and developing allergy-sensitive rooms with new cleaning processes and air purification devices

(NewsRX, 2006; Goldbaum, 2007).

A number of major resort properties discussed in this paper reflect commitments to green lodging principles and criteria developed by the Florida Green Lodging Program (FDLP) in its certification program initiated by the Florida Department of Environmental Protection (FDEP, 2007). Key factors in implementation of this program have included: communication, water conservation, energy efficiency, waste reduction, and clean air practices (Environmental Protection Agency, 2006C). These factors are described further below in Table 1 with applicable implications and initiatives.

#### Three Green Lodging Certified Hotels in Florida

The Environmental Protection Agency defines "Green Lodging" as hotels, motels, bed and breakfasts, etc. that use sound environmental management practices to reduce their impacts on the environment, improve their bottom line and satisfy customer demand for environmentally conscious lodging establishments in USA and world wide (EPA, 2006C).

The Florida Green Lodging Program (FDLP) was developed as a certification program by the Florida Department of Environmental Protection (FDEP) to encourage the lodging industry to conserve and protect Florida's natural resources. Its key objectives are to acknowledge and promote lodging facilities that demonstrate water and energy conservation, waste minimization, recycling, indoor air quality, environmentally preferable purchasing, program sustainability, and pollution prevention (FDEP, 2007).

From a modest beginning the Florida Green Lodging certification program has grown from one resort in 2004, 21 resorts in 2007 (see Table 2), to close to 170 resorts with at least first level certification in 2008 and now over 350 new applicants (FDEP, 2008).

**Table 2.** List of Initial Resorts Certified by the Florida Green Lodging Program in 2007.

- 1. The Steinhatchee River Inn
- 2. Colony Hotel & Cabana Club
- 3. The Bridge Water Inn
- 4. The WaterColor Inn
- 5. The Breakers Palm Beach

- 6. The Four Seasons Hotel Miami
- Tradewinds Island Grand Resort
- 8. The Inn at Wildwood
- 9. Holiday Inn Sarasota-Lakewood Ranch
- 10. Wakulla Springs Lodge
- 11. Turtle Beach Inn
- 12. Disney Animal Kingdom
- 13. Bonita Springs Hotel: Hyatt Regency Coconut Point
- 14. Palm Plaza Oceanfront Resort in Daytona
- 15. Disney's Coronado Springs Resort
- 16. Hilton University of Florida Conference Center in Gainesville
- 17. Disney's Boardwalk Inn
- 18. Beachside Motel
- 19. Disney's Caribbean Beach Resort
- 20. Disney's Pop Century Resort
- 21. Disney's Port Orleans Resort

For a property to be certified, the FDEP has established the following guidelines for the Green Lodging Program (FDEP, 2007):

- 1. Identify an environmental champion.
- 2. Obtain top management commitment and submit the admission application.
- 3. Create a Green Team.
- 4. Conduct an environmental assessment.
- 5. Establish goals and identify environmental improvement projects.
- 6. Submit environmental baseline data to the FGLC Program Office.
- 7. Implement environmental improvement projects.
- 8. Evaluate and monitor the program.
- 9. Schedule on-site certifying visit.
- 10. Practice continual improvement.

The program has three different levels of palm certification. In order to achieve certification of the "One Palm" level a number of minimum best practice standards must be met. These practices are in the areas communications, water conservation, energy efficiency, waste reduction and clean air (FDEP, 2007). In addition, they must have completed steps 1-3 from the FDEP guidelines for green lodging program (stated above).

This includes the identification of an environmental champion in which to learn from and possibly emulate, gaining support from top management within the property, the formation of an active multi-disciplinary 'Green Team' to ensure preparation and implementation, and to operate in compliance with all applicable environmental laws and regulations (FDEP, 2007).

In order apply for "Two Palm" Certification, the lodging facility must maintain the One Palm Certification for 12 months consecutively in addition to completing steps 4-5, and 7-9 (FDEP, 2007). This includes the development of goals and identification of environmental improvement projects, submission of environmental baseline data to the FGLC Program office, the implement of environmental improvement projects, having and evaluation and monitoring process in place with on-going reporting, and the completion of a scheduled on-site certifying visit.

In order to motivate the property to continue to work on certification programs, if Two Palm Certification status is not achieved within 24 months of obtaining One Palm certification, the property has a possibility of being moved to inactive status, which would mean that it could be removed from the Green Lodging Locator website (FDEP, 2007).

To achieve "Three Palm Certification level, the facility must have shown its devotion to protecting the environment and demonstrated continual improvement for at least three consecutive years after reaching the level of Two Palm Certification. In addition the property must do step 10, which is to practice continual green lodging improvement and to maintain or improve its high level of commitment to protecting the state's environment through the Florida Green Lodging program (FDEP, 2007).

As part of this case study of Florida hotels and resorts, the following includes a brief review of three of the 21 hotels listed above and represents the actions in which these lodging facilities are taking to meet the criteria of the Florida Green Lodging Program. These properties include the Breakers Hotel Palm Beach, the Hilton University of Florida Conference Center in Gainesville, and the Hyatt Regency Coconut Point Resort and Spa of Bonita Springs.

#### The Breakers Palm Beach

The Breakers Palm Beach has a history dating to 1896, when Henry Flagler, a Standard Oil Company magnate facilitated the development of the east coast of Florida through building railroads and hotels along the

previously remote coast. The Breakers was previously a resort destination for early twentieth century nobility (for example, the Rockefellers, Vanderbilts, Astors and Carnegies and a number of U.S. presidents). With a staff of over 1800 set amidst 140 acres of oceanfront property, the resort offers an extensive range of amenities and services and has undergone over \$225 million in expansion and revitalization over the last 15 years. The Breakers has since September, 2006 been certified by the Florida Green Lodging Program.

The Breakers has made many adjustments in their day-to-day activities with the purpose of cutting down costs and addressing environment issues. Examples of key practices in the Green Lodging and the Florida Green Lodging programs are shown below (see Table 3) in areas including communication, water conservation, energy efficiency, waste reduction, and clean air practices.

Table 3. Green Lodging Practices of the Breakers Palm Beach

Practice	Actions
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#### Water Conservation:

To improve water conservation, the Breakers utilizes low flow faucets and toilets in guest rooms and automatic faucets and toilets in public restrooms.

#### Energy Efficiency:

In order to improve energy efficiency the hotel uses high-energy star-rated equipment, programmable thermostat, sensor and high-energy efficient lighting and has implemented an energy management system for the property.

#### Waste Reduction:

Waste reduction programs in which the Breakers has implemented include recycling programs for office paper, newspaper, aluminum cans, magazines and corrugated card board, the purchase of post-consumer recycled content for office paper, toilet tissues, paper towels and paper napkins, and the practice of bulk purchasing, manufacturer takeback and reduced packaging.

#### Clean Air Practices:

Practices include environmentally preferable cleaners, use of high efficient filters, routine cleaning of all air handler units and coils, and following a preventive maintenance schedule for all equipment.

#### Communication:

Communication programs followed by the Breakers include the following: green lodging applications and the hotel's environmental policy is available to the public, hotel staff are familiar with the hotel's environmental policy, environmental practices are discussed at hotel staff meetings, environmental initiatives are communicated to guests and staff a formal process is available for guests and staff to provide feetback on green practices (FDEP, 2007).

Some specific energy savings activities in which the Breakers has been participating have had a focus on guest areas within the resort, some of which were instigated in the early 1990's. Many of these practices have positive implications for reduction of CO<sub>2</sub> emissions at various stages of the process. An historical perspective on management practices is shown in Table 4 below.

**Table 4.** Breakers Palm Beach sustainable management practices since 1990

Initiative & benefit	Commenced- implemented
1,800 employees recycle 1.5 million pounds each year of paper, aluminum, glass & plastic operationally throughout resort	1991
Automatic doors throughout property, which conserves energy & keeps cooling costs down.	1992
Incorporate native l& scaping which improve wind, drought & salt tolerance & use less water & fertilizer throughout resort's 140 acres.	1996
Low-flow faucets & toilets throughout resort to conserve up to 50% water usage.	1996
Utilize state-of-the-art energy management system, by &over, to control air temperatures & lighting & reduce power plant energy.	1998
Toilet paper, paper towels & tissues contain at least 40% recycled content which helps conserve natural resource usage.	2000
Well & Reverse Osmosis Plant converts undrinkable water to irrigation water for the golf course & conserves over 104 million gal. of water per year	r. 2000
First hotel in the world to serve Rainforest Alliance-certified coffee which practice sustainable agriculture & provide favorable working conditions.	2003
Main air h&lers have UVC light devices that sterilize the air of viruses, bacteria & mold.	2003
Copy paper made up of recycled content.	2003
Implement recycling policy to 1,800 including new & existing employee training & h&book	2003
Eight recycling containers collect plastic & aluminum at beachfront & clubhouse	2006
Energy-efficient light bulbs in public spaces, which utilizes 25% in electricity.	2006
10,000 energy -efficient light bulbs in 560 guest rooms	2006
20 additional recycling containers in public guest areas	2006
Newspapers are recycled in all 560 guest rooms & sent to a facility in Georgia to make more newspapers	2006
Utilize general-purpose cleaners with "green seal." Examples include ammonia-free glass & peroxide-based cleaners	2006

# Hyatt Regency Coconut Point Resort and Spa of Bonita Springs

The Hyatt Regency Coconut Point Resort and Spa is located at Estero Bay on the Gulf of Mexico of Florida. The facility has 450 rooms with 18

floors on a 26 acre property with a championship 18 hole golf course, four tennis courts, full European style Spa, salon and fitness center, numerous restaurants and bars, three swimming pools with corkscrew waterslide and Camp Hyatt children's program.

The Hyatt Regency Coconut Point Resort and Spa of Bonita Springs has been a certified member of the Florida Green Lodging Program since March 25, 2005. In order to have received this certification, the Hyatt Regency completed the requirements of the program, which addressed specific areas of organization and commitment to the program and performance improvement measured over time. The criteria of the program include improvements in energy conservation, waste minimization, recycling, indoor air quality, environmentally preferable purchasing, program sustainability and pollution prevention.

**Table 5.** Green Lodging Practices of Hyatt Regency Coconut Point Resort

Practice Actions

#### Water Conservation:

The key to water conservation is simply to reuse and recycle. The Hyatt recycles water when doing laundry, in the courtyard fountains and waterfalls, in the lawn irrigation system and other non-contact water amenities, as well as landscaping. The courtyard fountains also have wind sensors to lower the flow of water when strong winds occur. The landscaping consists mainly of native plants that are hand watered where this is needed. The toilet valves have been upgraded to prevent any leaking that could occur and the sprinkler system is monitored for leaks as well. The Hyatt has an automated system called ECOSTAR that maximizes water and chemical use while obtaining consumption rates at the same time.

#### Energy Efficiency:

To control the temperatures in public areas of the hotel, a tracer system has been installed. They have an automated energy management system that collects data and predicts energy needs. The hotel has an automated maintenance plan that lists scheduled daily duties for employees with computerized reported results. In order to keep the hotel cool, they have a thermal system that makes ice at night and is used accordingly throughout the day. Heat that is recovered from areas is recycled to preheat water when needed. For refligeration needs, the hotel uses "water cooled refrigeration" and uses curtains instead of doors for walk-in coolers. When doing laundry, sheets are weighed before entering the washer in order to maximize the energy being utilized. The resort also uses highly efficient fluorescent light bulbs.

#### Waste Reduction:

In its attempt to reduce product waste, the Hyatt does a substantial amount of recycling and donating. This includes the recycling of cardboard, newsprint, kitchen grease, office paper, water bottles and other items. The linens are recycled and used as rags or, at times, are donated to local charitable organizations along with unused room amenities. The facility has instigated a take-back program with vendors regarding empty laundry containers and printing supplies. Food leftovers and bread are used in the employee cafeteria to also reduce waist. Landscape wastes are collected into a compost pile for reuse as earth on the property. They Hyatt uses glassware instead of disposable and uses double-sided printing whenever possible.

#### Clean Air Practices:

The Hyatt changes its air conditioning filters quarterly throughout each year and they wash the coils for the air conditioning biannually. The cleaning products utilized by this hotel are environmentally compatible.

The resort has thus far been awarded both the One Palm and Two Palm Certification. The One Palm Certification was achieved by completion of the core requirements of the program in energy efficiency, communication, conservation of water, reduction of waste and clean air practices. The hotel has also received much support from top management in their practices, initiated an active "green team," while at the same time, complying with environmental laws and regulations. The following (Table 5) include key initiatives that the Hyatt Regency Coconut Point Resort and Spa of Bonita Springs has been conducting.

The Two Palm Certification required that the hotel maintain the requirements of the One Palm status for one year. While doing so, the Hyatt had to conduct an environmental baseline assessment of its property. It also created and implemented goals to improve their overall productivity and initiated "green" projects with thorough evaluations of the projects.

**Table 6.** Green Lodging Practices of the Hilton University of Florida Resort

#### Practice Actions

#### Water Conservation

The Hilton University of Florida Conference Center has installed low flow features for its showerhead, faucets and toilets in every guest room. Moisture content is measured for all spinishers systems and they are used when evaporation is minimized. A linen/lowed reuse program is in place at the property and water efficient appliances are installed. The property is currently assessing the opportunity to recapture rainwater for toward cooling.

#### Energy Efficiency:

In order to meet energy requirements, Energy Star equipment has been installed at the Hilton University of Florida Conference Center resort and computerized preventive maintenance schedules have been developed to ensure equipment remains efficient. Other energy reduction programs include dimmer switches, window tinting to reduce air conditioning use, installation of compact fuorescent bubbs, and initiating a plan for conference rooms to be shut to allow the themostat to better regulate temperatures.

#### Waste Reduction:

The facility has programs to recycle office paper, metals, glass, wooden pallets and phone books. Tomer carridges are donated to Habita for Humanity, Purchase cleaning chemicals in bulk then dispense in smaller refullable containers. The Hillion property received an award for their waist reduction efforts from Keep Alacham County Beautidi. To address food water minimization the property is pursuing opportunities to donate quality food to charities (e.g. Gainesville Harvest House) instead of disposing. The property also has an ongoing program of recevoluting waste procedures in all departments to minimize waste generation.

#### Clean Air Practices:

The Hilton property has a number of programs to address clean air issues. These include replacing air filters used on the facility quarterly, evaluate cleaning chemicals used by vendors on-site, providing spot treatment of pesticides and herbicides on grounds to minimize chemical usage. In addition Hilton is assessing the opportunity to upgrade to a higher quality HEPA filter in air handlers and to use carbon filters in high-use acreas like smoking rooms.

#### Communication:

The Hilton Gainesville property uses a number of methods to communicate environmental messages to its stakeholders. This includes explaining green procedures at new employee training, providing suggestion boxes for improvements to green practices, and communicating the various environmental initiatives in which the property is involved to guestic through placation in all guest rooms.

# The Hilton University of Florida Conference Center Resort in Gainesville, Florida

Built in 2000, the Hilton University of Florida Conference Center Gainesville is a full service facility located on the Southwest corner of the University of Florida. With 245 rooms and suites, it also has over 25,000 square feet of event and meeting space.

The facility is a certified IACC conference center and has won numerous awards for guest service and customer satisfaction. As of August 19, 2006 the property became one of the most advanced green lodges in Florida. The following (Table 6) depicts the various attributes, which meets the Green Lodging criteria.

## CLIMATE CHANGE AND SUSTAINABLE PRACTICES - IMPLICATIONS FOR THE RESORT INDUSTRY

This paper discussed the development, importance and implications of climate change and its relationship to the resort industry. Examples in Florida were then provided of mechanisms and responses that the lodging sector of the industry has been taking in addressing climate change factors.

The environment and climate change have increasingly become of utmost importance as identified by the public in developed countries. With increased consumer awareness, interest and actions on environmental practices in tourism and hospitality, as well as increased media attention on subjects such as global warming and climate change, the environmentally friendly corporate image and actions representing environmental commitment have become increasingly important.

This case study of green certification within the Florida lodging industry provides insight regarding actions that the lodging and resort sector of the tourism and hospitality industry has been taking in addressing climate change factors. The public image created by lodging facilities who show true dedication to environmental practices, especially those that impact on CO<sub>2</sub> emissions and potential climate change, may have very positive implications for consumer purchasing and resulting customer revenues. In addition to achievement of greenhouse gas emission reduction, some benefits of applying these sustainable practices within lodging facilities have been shown to include cost savings, health improvement, liability reduction, conservation and public image.

The growth from one property to potentially over 500 properties in Florida over a period of five years (who have gone through or are in the process of going through the FGLP) suggests strongly that there is a substantial commitment to the process, practices and outcomes expected from the Florida Green Lodging Program. Those Florida based lodging facilities that demonstrate a commitment to such solutions as water and energy conservation, waste minimization, recycling, indoor air quality, environmentally preferable purchasing, program sustainability, and pollution prevention will begin to achieve the important objective of contributing to the significant issues of climate change and global warming on planet earth.

Currently the hotel and resort industry has, more broadly and proportionally, a much higher use of energy and contribution to green house gasses, which has been found to affect climate change. By making commitments to major programs similar to the Florida Green Lodging Program, these can possibly have a very significant impact on reducing ecological footprints and their contribution to climate change within many resort destinations.

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