

Global green economy and environmental sustainability: a coopetitive model

Carfì, David and Schilirò, Daniele

DESMaS "V.Pareto" Università degli Studi di Messina

March 2012

Online at https://mpra.ub.uni-muenchen.de/37018/MPRA Paper No. 37018, posted 01 Mar 2012 11:36 UTC

Global Green Economy and Environmental Sustainability: A Coopetitive Model

David Carfi*, Daniele Schilirò**

*Department of Mathematics
University of California at Riverside
900 Big Springs Road, Surge 231 Riverside, CA 92521-0135, USA.

**Department DESMaS,
University of Messina,
Via Tommaso Cannizzaro 275, Me 98122, Messina, Italy.

*davidcarfi71@yahoo.it

**danieleschiliro@unime.it

Abstract.

This paper provides a coopetitive model for a global green economy taking into account the environmental sustainability. In particular we propose a differentiable coopetitive game G (in the sense recently introduced by D. Carfi) to represent a basic green economy interaction among a country c and the rest of the world w. Our game G is a linear parametric (Euclidean) perturbation of the classic Cournot duopoly. In the paper we offer the complete study of the proposed model and in particular a deep examination of its possible coopetitive solutions.

Keywords: Complete analysis of an infinite game; coopetitive games; global green economy; environmental sustainability.

1 Introduction

A major driver of human impact on Earth systems is the destruction of biophysical resources. The accelerating carbon emissions, in particular, indicate a mounting threat of climate change with potentially disastrous human consequences. The total environmental impact of a community or of humankind as a whole on the Earths's ecosystems depends both on population (which is increasing) and impact per person, which, in turn, depends in complex ways on what resources are being used, whether or not those resources are renewable, and the scale of the human activity relative to the carrying capacity of the ecosystems involved.

1.1 Environmental Sustainability (ES)

Thus, we are facing a problem of environmental sustainability (ES). Goodland (2005) defines ES as the maintenance of natural capital. ES emphasizes the environmental life-support systems without which neither production nor humanity could exist. These life-support systems include atmosphere, water and soil; all of these need to be healthy, meaning that their environmental service capacity must be maintained. So ES can be represented by a set of constraints on the four major activities regulating the scale of the human economic subsystem: the use of renewable and nonrenewable resources on the source side, and the pollution and waste assimilation on the sink side. This is why ES implies that careful resource management be applied at many scales, from economic sectors like agriculture, manufacturing and industry, to work organizations, to the consumption patterns of households and individuals and to the resource demands of individual goods and services.

1.2 Geopolitical situation

Currently, there is no international consensus on the problem of global food security or on possible solutions for how to nourish a population of 9 billion by 2050. Freshwater scarcity is already a global problem, and forecasts suggest a growing gap by 2030 between annual freshwater demand and renewable supply (United Nations, 2011). The increasing dependence on fossil fuels, the problems of security of supply and the best solutions for mitigating climate change require

important and urgent measures that must be adopted at a global level. The economic and geopolitical events are changing the international context and also the costs of energy supply in the world industrialized nations. The financial and economic crisis of 2008, in particular, has caused a widespread disillusionment with the prevailing economic paradigm, and has determined a stronger attraction for the green economy.

1.3 Green Economy

The green economy is an economy concerned with being:

- 1. environmentally sustainable, based on the belief that our biosphere is a closed system with finite resources and a limited capacity for self-regulation and self-renewal. We depend on the earths natural resources, and therefore we must create an economic system that respects the integrity of ecosystems and ensures the resilience of life supporting systems.
- 2. Socially just, based on the belief that culture and human dignity are precious resources that, like our natural resources, require responsible stewardship to avoid their depletion.
- 3. Locally rooted, based on the belief that an authentic connection to place is the essential pre-condition to sustainability and justice. The global green economy is an aggregate of individual communities meeting the needs of its citizens through the responsible production and exchange of goods and services.

Thus global green economy growth is compatible with environmental sustainability over time, since it seeks to maintain and restore natural capital.

1.4 The coopetition

This paper applies the notion of coopetition within a macro-global context for environmental problems. The concept of coopetition is a complex construct originally devised by Brandenburger and Nalebuff (1995, 1996), Stiles (2001) in strategic management at microeconomic level.

According to this concept, the economic agents (i.e. firms or countries) must interact to find a win-win solution, that indicates a situation in which each agent thinks about both cooperative and competitive ways to change the game. So in our case, each country has to decide whether it wants to collaborate with the rest of the world in getting an efficient global green economy, even if the country is competing in the global scenario.

1.5 Our model

The coopetitive model here suggested is environmentally sustainable, since it should lead to maintain natural capital, by using mainly renewable resources. This ES coopetitive model also aims at reducing emissions of greenhouse gases, determining the reduction of global pollution, in this way it contributes to the establishment of a sustainable and lasting global green economy. Finally, the model determines a change in the patterns of consumption of households towards goods and human behaviors with a lower environmental impact. So the coopetitive strategy, in our model, consists in implementing a set of policy decisions whose purpose is to be environmental sustainable and to enforce the global green economy. This is why the coopetitive variable in our model is represented by a vector variable whose components guarantee the achievement of the environmental sustainability of a global green economy. Thus, this original ES coopetitive model, applied at the global green economy, aims to enrich the set of tools for environmental policies.

Win-win solutions. The model provides several possible win-win solutions, strategic situations in which each country takes advantages by cooperating and competing at the same time, more than simply competing without cooperating; this shows the convenience for each country to participate actively to an environmental sustainability program within a coopetitive framework. The model is based on a game theory framework that provides a set of possible solutions in a coopetitive context, allowing us to find bargaining Pareto solutions in a win-win scenario.

Strategies. The coopetitive strategies in our ES coopetitive model are:

- 1. investment in maintenance of natural renewable resources:
- 2. investment in green technologies against pollution (air, water);
- 3. incentives and taxes to change the patterns of consumption of the households.

2 The model: an ES coopetitive model of Economy

The coopetitive model we propose hereunder must be interpreted as a normative model, in the sense that it will show the more appropriate solutions and win-win strategies chosen within a cooperative perspective, under precise conditions imposed by assumption.

2.1 Strategies

The strategy sets of the model are:

- 1. the set E of strategies x of a certain country c the possible aggregate biological-food production of the country c which directly influence both payoff functions, in a proper game theoretic approach \acute{a} la Cournot;
- 2. the set F of strategies y of the rest of the word w the possible aggregate biological-food production of the rest of the world w which influence both pay-off functions;
- 3. the set C of 3-dimensional shared strategies z, set which is determined together by the two game players, c and the rest of the world w.

Interpretation of the cooperative strategy. Any vector z in C is the 3-level of aggregate investment for the ES economic approach, specifically z is a triple (z_1, z_2, z_3) , where:

- 1. the first component z_1 is the aggregate investment, of the country c and of the rest of the world w, in maintenance of natural renewable resources;
- 2. the second component z_2 is the aggregate investment, of the country c and of the rest of the world w, in green technologies against pollution;
- 3. the third component z_3 is the aggregate algebraic sum, of the country c and of the rest of the world w, of incentives (negative) and taxes (positive) to change the patterns of consumption of the households.

In the model, we assume that c and w define ex-ante and together the set C of all cooperative strategies and (after a deep study of the coopetitive interaction) the triple z to implement as a possible component solution.

2.2 Main strategic assumptions

We assume that any real number x, in the canonical unit interval $E := \mathbb{U} = [0, 1]$, is a possible level of aggregate production of the country c and any real number y, in the same unit interval $F := \mathbb{U}$, is the analogous aggregate production of the rest of the world w.

Measure units of the individual strategy sets. We assume that the measure units of the two intervals E and F be different: the real unit 1 in E represents the maximum possible aggregate production of country c of a certain biological product and the real unit 1 in F is the maximum possible aggregate production of the rest of the word w, of the same good. Obviously these two units represents totally different quantities, but - from a mathematical point of view - we need only a rescale on E and a rescale on F to translate our results in real unit of productions.

Cooperative strategy. Moreover, a real triple (3-vector) z, belonging to the canonical cube $C := \mathbb{U}^3$, is the 3-investment of the country c and of the rest of the world w for new low-carbon innovative technologies, in the direction of sustainability of natural resources and for the environmental protection.

Also in this case, the real unit 1 of each factor of C is, respectively:

- 1. the maximum possible aggregate investment in maintenance of natural renewable resources;
- 2. the maximum possible aggregate investment in green technologies against pollution (air, water);
- 3. the maximum possible aggregate algebraic sum of incentives and taxes to change the patterns of consumption of the households.

Let us assume, so, that the country and the rest of the world decide together, at the end of the analysis of the game, to contribute by a 3-investment $z = (z_1, z_2, z_3)$.

We also consider, as payoff functions of the interaction between the country c and the rest of the word w, two Cournot type payoff functions, as it is shown in what follows.

2.3 Payoff function of country c

We assume that the payoff function of the country c is the function f_1 of the unit 5-cube \mathbb{U}^5 into the real line, defined by

$$f_1(x, y, z) = 4x(1 - x - y) + m_1 z_1 + m_2 z_2 + m_3 z_3 = 4x(1 - x - y) + (m|z),$$

for every triple (x, y, z) in the 5-cube \mathbb{U}^5 , where m is a characteristic positive real 3-vector representing the marginal benefits of the investments decided by country c and by the rest of the world w upon the economic performances of the country c.

2.4 Payoff function of the rest of the world w

We assume that the payoff function of the rest of the world w, in the examined strategic interaction, is the function f_2 of the 5-cube \mathbb{U}^5 into the real line, defined by

$$f_2(x, y, z) = 4y(1 - x - y) + (n|z),$$

for every triple (x, y, z) in the 5-cube \mathbb{U}^5 , where n is a characteristic positive real 3-vector representing representing the marginal benefits of the investments decided by country c and the rest of the world w upon the economic performances of the rest of the world w itself.

Remark. Note the symmetry in the influence of the pair (m, n) upon the pair of payoff functions (f_1, f_2) .

2.5 Payoff function of the coopetitive game

We have so build up a coopetitive gain game $G = (f, \geq)$, with payoff function $f : \mathbb{U}^5 \to \mathbb{R}^2$, given by

$$f(x,y,z) = (4x(1-x-y) + (m|z), 4y(1-x-y) + (n|z)) =$$

$$= 4(x(1-x-y), y(1-x-y)) + z_1(m_1, n_1) + z_2(m_2, n_2) + z_3(m_3, n_3) =$$

$$= 4(x(1-x-y), y(1-x-y)) + \sum_{i=1}^{n} z(m_i, n_i),$$

for every triple (x, y, z) in the compact 5-cube \mathbb{U}^5 , where (m:n) is the 3-family of 2-vectors

$$((m_i, n_i))_{i=1}^3 = ((m_1, n_1), (m_2, n_2), (m_3, n_3))$$

and where

$$\sum z(m:n) := \sum_{i=1}^{3} z_i(m_i, n_i)$$

denotes the linear superposition (linear combination) of the family (m:n) by the system of coefficients z.

3 Study of the game G = (p, >)

Note that, fixed a cooperative strategy z in the cube \mathbb{U}^3 , the game $G(z)=(p_z,\geq)$, with payoff function p_z , defined on the square \mathbb{U}^2 by

$$p_z(x,y) = f(x,y,z),$$

is the translation of the game $G(0_3)$ by the vector

$$v(z) = \sum z(m:n),$$

so that we can study the game $G(0_3)$ (0_3 is the origin of the Euclidean 3-space) and then we can translate the various information of the game $G(0_3)$ by the vector v(z).

So, let us consider the game $G(0_3)$. This game $G(0_3)$ has been studied completely in D. Carfi and E. Perrone [6] (2012). The conservative part in the payoff space (the part of the payoff space greater than the conservative bi-value (0,0)) is the canonical 2-simplex \mathbb{T} , convex envelope of the origin and of the canonical basis e of the Euclidean plane \mathbb{R}^2 . This conservative part is represented in the following figure.

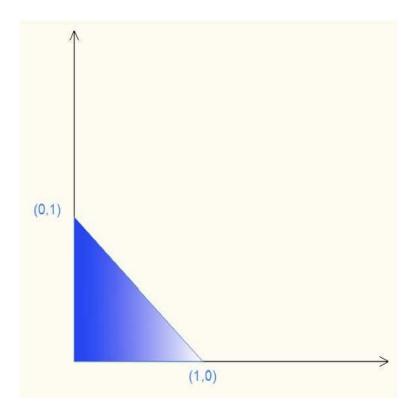


Fig. 1. The conservative part of the Cournot payoff space, i.e. the positive part of the image $p_0(\mathbb{U}^2)$.

Dynamical interpretation of coopetition. In what follows we are interested in the trajectory of the dynamic path generated by the above conservative part \mathbb{T} in the co-opetitive evolution determined by the function f. The multi-time dynamic path we are interested in is the set-valued function

$$\gamma: \mathbb{U}^3 \to \mathbb{R}^2: z \mapsto \varGamma(z),$$

where $\Gamma(z)$ is the conservative part of the game G(z). The trajectory is nothing but the union of all configurations determined by the path γ : what we shall call our coopetitive payoff space.

3.1 Payoff space and Pareto boundary of the payoff space of G(z)

The Pareto boundary of the payoff space of the z-section normal-form game G(z) is the segment $[e_1, e_2]$, with end points the two canonical vectors of the Cartesian vector plane \mathbb{R}^2 , translated by the vector

$$v(z) = \sum z(m:n),$$

this is true for all 3-strategy z in the unit cube \mathbb{U}^3 (3-dimensional set).

3.2 Payoff space of the co-opetitive game G

The payoff space of the co-opetitive game G, the image of the payoff function f, is the union of the family of payoff spaces

$$(p_z(\mathbb{U}^2))_{z\in C},$$

that is the convex envelope of the of points $0, e_1, e_2,$ and of their translations by the vectors:

$$-v(1,0,0) = (m_1, n_1);$$

$$-v(1,1,0) = (m_1, n_1) + (m_2, n_2);$$

$$-v(1,1,1) = (m_1, n_1) + (m_2, n_2) + (m_3, n_3).$$

3.3 The construction of the Pareto maximal coopetitive path

We show, in the following five figures, the construction of the coopetitive payoff space in three steps, in the particular case in which m = (-1,1,1) and n = (2,1,-1), just to clarify the procedure. Moreover we shall consider here only the coopetitive space S generated by the Pareto maximal boundary $\mathbb{M}_2 = [e_1, e_2]$, since the Pareto Maximal boundary of the coopetitive game G is contained in this part S.

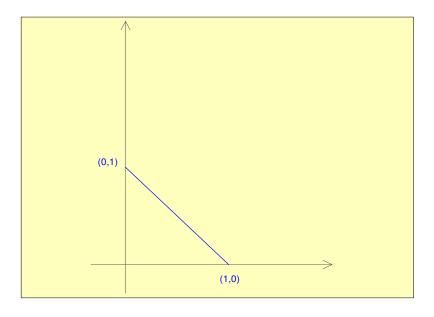


Fig. 2. Step 0: $S_0 := M_2$.

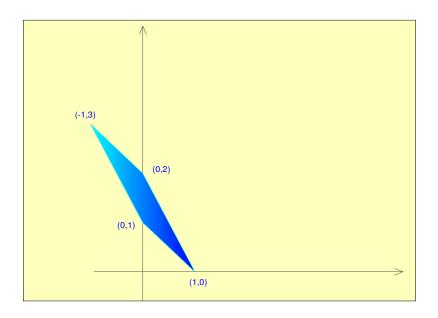


Fig. 3. First step: $S_1 := \mathbb{M}_2 + \mathbb{U}(-1,2)$.

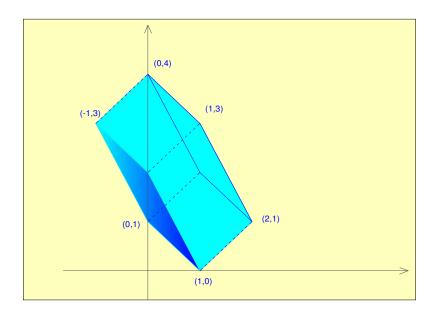


Fig. 4. Second step: $S_2 := \mathbb{M}_2 + \mathbb{U}(-1,2) + \mathbb{U}(1,1)$.

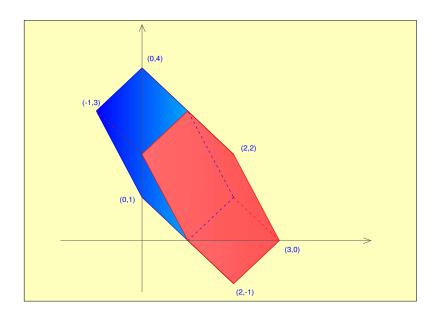


Fig. 5. Third and final step: $S_3 := M_2 + U(-1,2) + U(1,1) + U(1,-1)$.

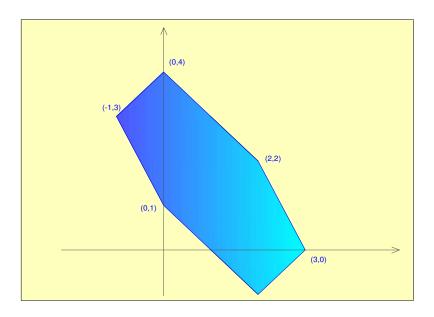


Fig. 6. The coopetitive dynamical path of the initial Pareto boundary M_2 .

The Pareto maximal boundary of the payoff space $f(\mathbb{U}^5)$. The Pareto maximal boundary of the payoff space $f(\mathbb{U}^5)$ of the coopetitive game G is the union of segments

$$[P', Q'] \cup [Q', R'],$$

where the point P' is (0,4), the point Q' is (2,2) and the point R' is (3,0); as our figures are showing.

4 Solutions of the model

4.1 Properly coopetitive solutions

In a purely coopetitive fashion, the solution of the coopetitive game G must be searched for in the coopetitive dynamic evolution path of the Nash payoff N' = (4/9, 4/9). Let us study this coopetitive dynamical path. We have to start from the Nash payoff N' and then generate its coopetitive trajectory

$$\mathcal{N} := N' + \mathbb{U}(-1, 2) + \mathbb{U}(1, 1) + \mathbb{U}(1, -1).$$

A purely coopetitive solution is obtainable by cooperating on the set C and (interacting) competing \acute{a} la Nash in a suitable best compromise game $G(\bar{z})$, where the cooperative strategy \bar{z} is suitably and cooperatively chosen by the two players, by solving a bargaining problem. To be more precise, we give the following definition of properly coopetitive solution.

Definition (of purely coopetitive solution. We say that a triple t = (x, y, z) is a properly coopetitive solution of a coopetitive game $G = (f, \ge)$ if its image f(t) belongs to the maximal Pareto boundary of the payoff Nash Path of G.

Interpretation. The complex game just played was developed with reference to the strategic triple (x, y, z), and the functional relation f, which represents a continuous infinite family of games á la Cournot, where in each member-game of the family the quantities are the strategies which vary in order to establish the Cournot-Nash equilibrium, and where the vector z allows the game to identify possible cooperative solutions in a competitive environment, thus we have obtained a pure co-opetitive solution.

4.2 Construction of the Nash path

As before, we can proceed step by step, as the following figures just show.

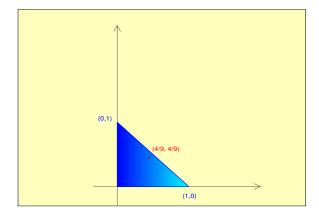


Fig. 7. Step 0: N'.

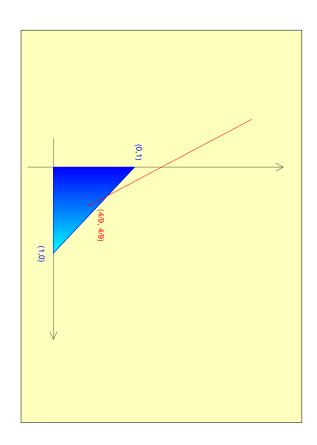


Fig. 8. First step: $N' + \mathbb{U}(-1, 2)$.

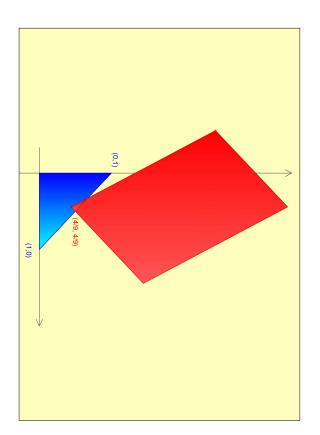


Fig. 9. Second step: $N' + \mathbb{U}(-1,2) + \mathbb{U}(1,1)$.

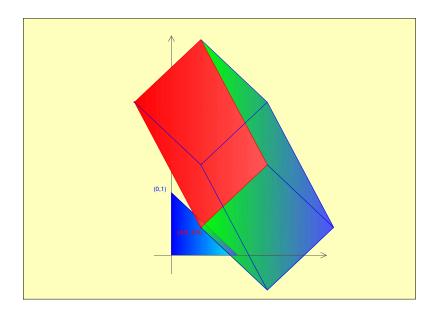


Fig. 10. Third and final step: $\mathcal{N} = N' + \mathbb{U}(-1,2) + \mathbb{U}(1,1) + \mathbb{U}(1,-1)$.

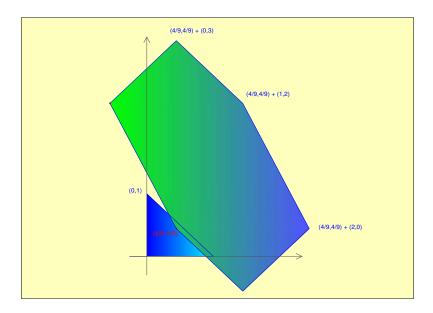


Fig. 11. The coopetitive dynamical path of the initial Nash equilibrium N'.

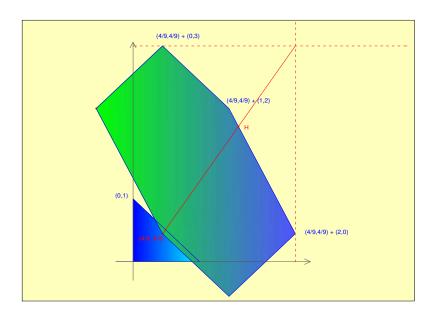


Fig. 12. Kalai-Smorodinsky purely coopetitive payoff solution: H.

Kalai-Smorodinsky purely coopetitive payoff solution. We have showed, in the above figure, the Kalai-Smorodinsky purely coopetitive payoff solution with respect to the Nash payoff (the point H). This is the solution of the classic bargaining problem $(\partial^* \mathcal{N}, N')$, where $\partial^* \mathcal{N}$ is the Pareto maximal boundary of the Nash path \mathcal{N} and the threat point of the problem is the old initial Nash-Cournot payoff N'. The payoff solution H is obtained by the intersection of the part of the Nash Pareto boundary which stays over N' (in this specific case, the whole of the Nash Pareto boundary) and the segment connecting the threat point N' with the supremum of the above part of the Nash Pareto boundary.

Kalai-Smorodinsky purely coopetitive TU payoff solution. In this game the Kalai-Smorodinsky purely coopetitive payoff solution is not optimal with respect to the Transferable Utility approach, indeed the TU Pareto boundary of our Nash path is the straight line

$$N' + (0,3) + \text{span}(1,-1),$$

and the payoff H does not belong to this line. The unique point of intersection among this TU boundary and the segment connecting the threat point N' with the supremum of the Nash Pareto boundary is what we define the Kalai-Smorodinsky purely cooperative TU payoff solution.

4.3 Super-cooperative solutions

We can go further, finding a Pareto solution obtainable by double cooperation, in the following sense: we assume that in the game the two players will cooperate both on the cooperative 3-strategy z and on the bi-strategy pair (x, y).

Super cooperative Nash bargaining solution. The super cooperative Nash bargaining payoff solution, with respect to the infimum of the Pareto boundary, is by definition the point of the Pareto maximal boundary M obtained by maximizing the real functional

$$h: \mathbb{R}^2 \to \mathbb{R}: (X, Y) \mapsto (X - \alpha_1)(Y - \alpha_2),$$

where α is the infimum of the Pareto maximal boundary. In our case α is the origin of the plane, so this solution coincide with the medium point Q' = (2, 2) of the segment [P', (4, 0)]. This point Q' represents a win-win solution with respect to the initial (shadow maximum) supremum (1, 1) of the pure Cournot game, since it is strongly greater than (1, 1).

Super cooperative Kalai-Smorodinsky bargaining solution. The Kalai-Smorodinsky bargaining solution, with respect to the infimum of the Pareto boundary, coincide with the intersection of the diagonal segment $[\inf M, \sup M]$ and the Pareto boundary M itself: the point K = (12/7, 16/7), of the segment [P', Q']. This point K also represents a good win-win solution with respect to the initial (shadow maximum) supremum (1,1) of the pure Cournot game.

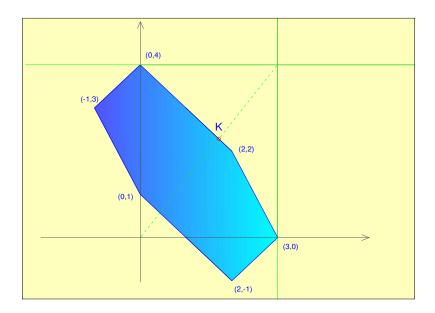


Fig. 13. Super-cooperative Kalai-Smorodinsky solution in the payoff space: K.

Super cooperative Kalai-Smorodinsky transferable utility solution. The transferable utility solutions of our game in the payoff space are all the payoff pairs staying on the straight line

$$aff(P', Q') = (0, 4) + span(1, -1),$$

the feasible TU solutions are those belonging to the segment s = [(0,4),(3,1)]. Note, anyway, that the Kalai-Smorodinsky solution of the bargaining problem $(s,0_2)$ is again the point K: the super cooperative Kalai-Smorodinsky transferable utility solution coincides with the super cooperative Kalai-Smorodinsky bargaining solution.

5 Sunk costs

For what concerns the sunk costs, we consider an initial bi-cost (1,1) necessary to begin the ES approach to the production, so that in a non-coopetitive environment we have a translation by the vector (-1,-1) of the Nash equilibrium payoff (4/9,4/9). Although we have a bi-loss, in a co-opetitive environment the gain is strictly greater than the absolute value of the bi-loss, thus the new super-cooperative Kalai-Smorodinsky solution K - (1,1) is greater than the old Nash equilibrium payoff.

6 Conclusions

Our coopetitive model has tried to demonstrate which are the win-win solutions of a coopetitive strategic interaction that aims at a policy of Environment Sustainability and to implement a Green Economy. This policy concerns

- 1. investment in maintenance of natural renewable resources;
- 2. investment in green technologies against pollution (air, water);
- 3. incentives and taxes to change the patterns of consumption of the households;

taking into account its sunk costs, and the determination of aggregate output of biological food of any country c in a non-cooperative game \acute{a} la Cournot with the rest of the world.

The original analytical elements that characterized our coopetitive model are the following:

- 1. firstly, we defined z as the cooperative strategy, which is the instrumental 3-vector (3 dimensions) of the ES policy;
- 2. secondly, we adopted a non-cooperative game \acute{a} la Cournot for establishing an equilibrium bi-level (x,y), that represents the levels of outputs of country c and of the rest of the world w:
- 3. thirdly, we introduced the sunk costs of the ES approach;
- 4. finally, we suggested not only a pure coopetitive solution, but also two super-cooperative solutions on the coopetitive maximal Pareto boundary of our interaction, adopting the Nash bargaining and the Kalai-Smorodinsky methods, thus obtaining two best compromise solution.

Acknowledgements. The authors wish to thank Dr. Eng. Alessia Donato for her valuable help in the preparation of the figures.

References

- 1. Baglieri D., Carfi D., Dagnino G., 2010. Profiting from Asymmetric R&D Alliances: Coopetitive Games and Firms' Strategies, paper presented at the 4th Workshop on Coopetition Strategy "Coopetition and Innovation", Montpellier, June 17-18, 2010
- 2. Branderburger A.M., Nalebuff B.J., 1996. Coopetition, New York, Currency Doubleday.
- 3. Brandenburger, A. M., Nalebuff B.J.,1995. The Right Game: Use Game Theory to Shape Strategy. Harvard Business Review, 64: 57-71, July-August.
- 4. Carfi D., 2009. Payoff space in C¹-games, Applied Sciences (APPS), vol. 11, pp. 1-16.
- 5. Carfi D., 2010. A Model for Coopetitive Games, paper presented at Sing6, Palermo, July 6-9 2010
- Carfi D., Perrone E., 2012. Game complete analysis of symmetric Cournot duopoly, MPRA Paper 35930, University Library of Munich, Germany.
- Carfi D. Ricciardello A., 2012. Topics in Game Theory, Messina, APPS Monographs Balkan Society of Geometry.
- 8. Carfi D., 2010. A Model for Coopetitive Games, paper presented at Sing6, Palermo, July 6-9 2010
- 9. Carfi D., Schilirò D., 2011. Crisis in the Euro area: coopetitive game solutions as new policy tools, TPREF-Theoretical and Practical Research in Economic Fields, summer issue 2011, pg. 23-36.
- 10. Carfi D., Ricciardello A. 2010. An Algorithm for Payoff Space in C1-Games, Atti della Accademia Peloritana dei Pericolanti, Classe di Scienze Fisiche Matematiche e Naturali, LXXXVIII(1): 1-19.
- 11. Clarke-Hill C., Li H., Davies B., 2003. The Paradox of Co-operation and Competition in Startegic Alliances: Towards a Multi-Paradigm Approach, Management Research News, vol.26, pp.1-20.
- Gulati R., Nohria N., Zaheer A., 2000. Strategic Networks, Strategic Management Journal, 21: 203-215.
- 13. Padula G., Dagnino G.B., 2007. *Untangling the Rise of Coopetition*, International Studies of Management and Organization, vol. 37, n. 2, pp. 32-53.
- 14. Porter M., 1985. Competitive Advantage. Creating and Sustaining Superior Performance, Free Press, New York.
- Schilirò D., 2009. Knowledge, Learning, Networks and Performance of Firms in Knowledge-Based Economies. In New Technologies, Networks and Governance Structures, edited by A. Prinz, A. Steenge, N. Isegrei, Wirtschaft: Forschung und Wissenschaft Bd. 24, Berlin, LIT-Verlag, pp. 5-30.
- Schilirò D., 2010. Investing in Knowledge: Knowledge, Human Capital and Institutions for the Long Run Growth, in Governance Of Innovation, edited by M.J. Arentsen, W. van Rossum, A.E. Steenge, Edward Elgar, Cheltenham, 33-50.
- 17. Stiles J., 2001. Strategic Alliances. In Rethinking Strategy, edited by H. W. Volberda, T. Elfring, Sage Publications, London.