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# Evaluating policy instruments for the conservation of biodiversity in a changing climate

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## Abstract

Climate change is a key threat for biodiversity. In order to mitigate this threat, ecologists suggest two conservation strategies: (1) enabling a species' migration towards areas that will become suitable for the species as climatic conditions change and (2) creating climate refugia in which the species may persist even if the surrounding landscape is no longer climatically ideal. The policy instruments that could be used to implement these conservation strategies have so far not been evaluated comprehensively from an economic perspective. We develop a conceptual evaluation framework with the criteria ecological effectiveness, cost-effectiveness and dynamic incentives, which are criteria commonly applied in the economic analysis of environmental policy instruments. For each criterion, we develop a set of specific evaluation criteria to assess policy instruments for species conservation under climate change. We apply the framework by conducting a conceptual analysis of three types of policy instruments – land purchases, offsets and conservation payments. A key finding of our analysis is that the degree to which a policy instrument is appropriate for species conservation depends strongly on the conservation strategy chosen.

*Keywords:* ecological effectiveness, cost-effectiveness, dynamic incentives, enabling migration, climate refugia, habitat turnover, flexibility

## 1. Introduction

Climate change is considered one of the main global threats for biodiversity (Sala et al. 2000, Heller & Zavaleta 2009, Omann et al. 2009). Ecologists warn that current conservation strategies need to take into account climate change impacts in order to conserve species effectively (Heller & Zavaleta 2009, Oliver et al. 2016). In principle, they suggest two main strategies to conserve species under climate change (Vos et al. 2008, Jones et al. 2016).

The first strategy is to enable a species' migration towards new climate space. "New climate space" are areas that will become suitable for a species as climatic conditions change (Pearson et al. 2002, Urban et al. 2016). This "*enabling migration*" strategy (Vos et al. 2008) is necessary as many species will not be able to migrate without specific conservation measures in the current fragmented landscape (Opdam & Wascher 2004, Mooney et al. 2009). Thus, the habitat connectivity towards "new climate space" will have to be improved by creating migration pathways such as large-scale and regional corridors (Mackey et al. 2011, Aguiar et al. 2016) or stepping stones (Mackey et al. 2011, Saura et al. 2013) and habitat sites in the new climate space (Oliver et al. 2016).

The second strategy is "*creating climate refugia*" (Vos et al. 2008, Singer et al. 2016). This strategy focuses on enhancing selected "habitat islands" that already exist (Mackey et al. 2011, Oliver et al. 2016). It includes the improvement of habitat quality and the creation of larger and better connected climate refugia (Vos et al. 2008).

Two important aspects are not considered in the ecologists' analyses. Firstly, the strategies are typically analyzed from a conservation planning perspective, i.e. it is explicitly or implicitly assumed that a planning agency is able to implement conservation measures where and when it desires. However, often several different types of policy instruments are available for biodiversity conservation including incentive-based mechanisms. Secondly, the strategies only focus on ecological effectiveness. This ignores criteria to evaluate conservation policy instruments from an economic perspective

including cost-effectiveness (Wätzold & Schwerdtner 2005, Laycock et al. 2009, Hily et al. 2015) and dynamic incentives (Endres 2011, Krämer & Wätzold 2018).

Only few economic analyses of biodiversity conservation under climate change exist. Some authors focus on a cost-effectiveness analysis of specific measures that may be implemented to protect species in a case study region without considering the policy instrument context (Wintle et al. 2011; Mantyka-Pringle et al. 2016). Others investigate the design of single policy instruments (Ay et al. 2014; Rissman et al. 2015; Tainio et al. 2016; Hily et al. 2017). Finally, some authors analyze aspects of conservation planning (Strange et al. 2011; Lewis & Polasky 2018) or apply portfolio theory to target cost-effective conservation activities given climate-change uncertainties (Ando & Hannah 2011; Ando & Mallory 2012; Mallory & Ando 2014; Shah et al. 2016). However, so far there is no comprehensive study that evaluates different policy instrument options under climate change.

This paper contributes to filling this research gap by developing a framework to evaluate possible policy instruments for protecting species under climate change at a conceptual level. We modify the standard economic evaluation criteria ecological effectiveness, cost-effectiveness and dynamic incentives (Endres 2011; Krämer & Wätzold 2018) to take into account climate change. Our conservation background are cultural landscapes, for example Western and Central Europe, where species exist due to a specific, often traditional, land use. This implies that conservation action has to ensure not only the availability of a specific site for a species but also that a specific land use (henceforth referred to as conservation measure) is carried out on this site. We demonstrate the application of the framework for three types of key conservation policy instruments:

- (1) *Land purchase* by conservation agencies to implement species conservation measures on this land,
- (2) *Offsets* as they exist in some Federal German states (OECD 2016) as individually-negotiated, voluntary contracts where landowners commit themselves to carry out conservation measures for payments over a medium term as compensation measures,

(3) *Conservation payments* where landowners receive standard payments for pre-defined conservation measures or conservation output for a short period.

This paper provides novel insights by suggesting an economic framework for evaluating species conservation policy instruments under climate change. Further, to our knowledge we are the first to conduct a conceptual analysis of several conservation policy instrument under climate change, which enables us to derive advantages and disadvantages of different policy instruments. Conceptual analyses have been used in the past to provide first analyses of an emerging research topic, to stimulate further discussion and to develop criteria for further analyses (compare Fox & Nino-Murcia (2005), Wissel & Wätzold (2010) and Engel et al. (2015)).

## 2. Methods

### 2.1 Framework of analysis

We create a common setting for the evaluation (cp. Endres 2011). We focus on the impacts of policy instruments on one species and ignore the impacts on other species. We consider a region with economic land use where costly conservation measures can turn a site into a suitable habitat for this species. The region experiences climate change and we assume that the climatically ideal zone for the species moves from the southern part of the region to its northern part mimicking the poleward shift of habitats in the Northern Hemisphere. However, even in the climatically less suitable parts of the region, sites with locally favorable conditions may still be suitable as *climate refugia*.

The evaluation framework consists of the criteria ecological effectiveness, cost-effectiveness and dynamic incentives, which are common in the economic analysis of environmental and conservation policy instruments (Endres 2011, Krämer & Wätzold 2018). We modify the criteria for the evaluation of conservation policy instruments under climate change as follows.

(1) *Ecological effectiveness* describes the ability of a conservation instrument to maintain a species population in a region under climate change (Wätzold 2014) by *creating climate refugia* or *enabling migration*.

(2) *Cost-effectiveness* describes the ability of a conservation instrument to maintain a species population in a region under climate change at least costs, or the ability of a conservation instrument to maximize a species' survival probability in this region for given costs (Wätzold 2014). Choosing the sites with the highest benefit-cost ratios (with benefit being measured in terms of ecological effectiveness) is a possible approach to achieve cost-effectiveness as defined above (Kelly et al. 2017). We only consider "production costs" for biodiversity conservation measures, such as opportunity costs of landowners who take part in payment schemes or costs of buying a site and managing it (Wätzold & Schwerdtner 2005). We ignore transaction costs as the analysis quickly becomes speculative at the conceptual level we have chosen.

(3) *Dynamic incentives* refers to the ability of a policy instrument to induce the development and deployment of improved species conservation measures with a focus on the adaptation to climate change. Improved species conservation means either a higher ecological output is achieved with the same costs, or the same ecological output at lower costs (Krämer & Wätzold 2018).

In order to evaluate a policy instrument according to the general criteria ecological effectiveness, cost-effectiveness and dynamic incentives, we have developed specific criteria for the two strategies *enabling migration* and *creating climate refugia*. Depending on the criteria, they may be more or less relevant for each strategy.

A policy instrument's degree of permanence, i.e. the long-term maintenance of habitat at a specific site, may have an important influence on its ecological effectiveness, as habitat turnover negatively affects the conservation of species that require habitat continuity (Ando & Chen 2011, Johst et al. 2011, Krause & Culmsee 2013). Avoiding habitat turnover is particularly important for long-term *climate refugia*.

Moreover, effectiveness may be positively affected by flexible instruments that allow for adaptations of conservation measures and sites. Considering flexibility, we distinguish three dimensions. (1) Local flexibility refers to the ability of a policy instrument to adapt measures to the specific local conditions of a site. This is relevant for creating *climate refugia* as they require improved habitat conditions. (2) Temporal flexibility means the possibility to adapt the implemented measures over time in line with climate change. Again, this is particularly important for *climate refugia* in order to maintain a sufficiently high habitat quality under changing climatic conditions. (3) Spatial flexibility implies the ability to change the location of conserved sites over time. This is important to *enable migration* towards the new climate space and provide conserved sites in this area.

Finally, considering *enabling migration*, it is important that the policy instrument is able to create certain spatial configurations of conserved sites such as corridors or stepping stones in order to enable the species to move.

To reach high levels of cost-effectiveness, sites with the highest benefit-cost ratios should be chosen for both strategies. It decreases cost-effectiveness if sites that were formerly relevant for conservation, for example as part of a migration pathway, but are after some time no longer in the climatically suitable zone, and therefore generate no more conservation benefits, are still under (costly) conservation. If a specific site is particularly valuable for conservation, depending on the policy instrument, landowners may have a high bargaining power and demand additional rents in order to agree to conservation on their land. This generates higher costs and thus decreases a policy instrument's cost-effectiveness (Ferraro 2008; Schöttker & Santos 2019). This aspect is relevant for both strategies as specific sites may be important as *climate refugia* as well as stepping stones or parts of a corridor.

Considering dynamic incentives, it is relevant for both strategies that there should be incentives to decrease the costs of conservation measures and increase their outcome including incentives to adapt the measures to climate change.

Table 1 summarizes these specific evaluation criteria and their relevance for the two strategies.

Table 1: Specific evaluation criteria for *enabling migration* and *creating climate refugia*.

General evaluation criteria	Specific evaluation criteria	Degree of relevance for:	
		enabling migration	climate refugia
Ecological effectiveness	Habitat permanence	Low	High
	Local flexibility	Low	High
	Temporal flexibility	Low	High
	Spatial flexibility	High	Low
	Spatial configuration of habitat sites (corridors, stepping stones) possible	High	Low
Cost-effectiveness	Sites with highest benefit-cost ratio chosen	High	High
	Sites only under conservation as long as they effectively generate habitat	High	Low
	Landowners have low bargaining power	High	High
Dynamic incentives	Incentives to decrease conservation costs	High	High
	Incentives to increase conservation outcome under climate change	High	High

## 2.2 Instrument description

We apply the framework to evaluate stylized versions of three conservation policy instruments. In the real world, many different versions of the instruments exist. However, for a conceptual analysis a focus on key characteristics relevant for climate change is necessary.

Land purchase: We assume a conservation agency buys a site to protect a specific species. On its land, it can implement appropriate conservation measures taking into account species characteristics. Over time, the agency is able to adapt the measures to changing climatic conditions. It may in principle be possible for conservation agencies to sell land. However, transaction costs of buying and selling land are substantial and often the statutes of agencies or local legislation prevent them from selling sites under conservation (Schöttker & Wätzold 2018). Thus, we assume a conservation agency is unable to sell an acquired site.

Offsets: Having the German impact mitigation regulation as an example in mind (OECD 2016), we consider offsets to consist of site-specific contracts with the purpose of ensuring conservation outcomes over a period of 30 years to compensate for impacts of development projects (MLUL Brandenburg 2017). The contracts are a voluntary, individually negotiated agreement in which landowners agree to restrictions in land use in exchange for payments. However, the measures cannot easily be adapted to changing climatic conditions as they are typically specified for the whole contract period (OECD 2016).

Conservation payments: They are short-term (usually 5 years, cp. Drechsler et al. 2017), voluntary contracts according to which landowners are paid for implementing conservation measures or achieving conservation outputs. Typically, contracts with the same measures and payments are offered to all landowners in a region (Ovenden et al. 1998). We assume that farmers are profit-maximising and therefore only take part in a payment scheme if at least their costs are covered. We further assume that any changes in measures (e.g. to adapt to changing climatic conditions) take some time to be implemented due to the political processes involved and bureaucratic inertia (Theesfeld 2010).

We distinguish between two categories of conservation payments. Measure-based conservation payments, in which farmers are paid for implementing certain conservation measures, and results-based conservation payments (Burton & Schwarz 2013, Russi et al. 2016, Drechsler 2017), in which farmers are free to choose appropriate conservation measures, but are (only) paid if a species to be conserved actually occurs on their land. Moreover, we follow Hily et al. (2017) in distinguishing four types of measure-based conservation payments (Figure 1). They differ in the eligibility criteria for taking part in the conservation payments. (1) In the *uniform conservation payments*, any site in a landscape is eligible. The other conservation payments have limited eligibility: (2) In the *regionally differentiated payment*, at any point in time only those sites within the ideal climate zone are eligible. (3) In the *targeted uniform payment*, only those sites surrounding current sites of species occurrence (and the sites of occurrence themselves) are eligible. (4) In the *targeted regionally differentiated*

conservation payments, only those sites surrounding current sites of species occurrence that lie within the ideal climate zone are eligible.

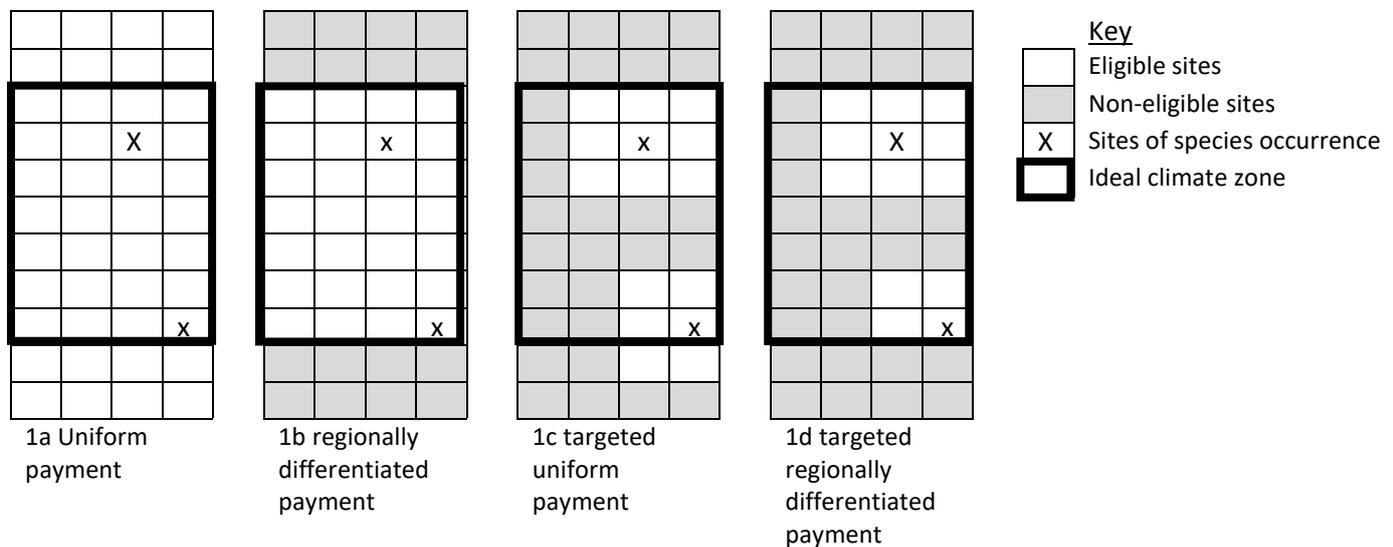


Figure 1: four types of conservation payments. Source: adapted from Hily et al. (2017).

### 3 Results

#### 3.1 Land purchase

##### Effectiveness

Considering the strategy *enabling migration*, land purchases enable the conservation agency to take into account the necessary spatial configuration of sites to create corridors or stepping stones. However, over time, sites in the southern part of the region will have to be substituted by potential habitat sites in the northern part due to changing climatic suitability. This reduces the effectiveness of land purchases as acquired sites in the southern part are no longer within the ideal climate zone.

Regarding the *creation of climate refugia*, land purchases are effective as they ensure the necessary permanence of sites and allow the adaptation of the implemented conservation measures to local conditions and to climate change.

##### Cost-effectiveness

The factors that influence the effectiveness of land purchase also influence their cost-effectiveness.

For the strategy *enabling migration*, the conservation agency is in principle able to select the sites with

the highest benefit-cost ratios for corridors or stepping stones. However, landowners who sell their land may ask for price premiums if they know about the importance of their site in the spatial configuration of the agency's habitat sites. Moreover, as sites in the southern part of the region are ineffective at protecting species at some point, the resources spent for the purchase of the site have no impact on the conservation of the considered species from this point onwards.

Regarding the strategy *climate refugia*, conservation agencies with limited budgets are able to purchase the sites with the highest benefit-cost-ratios and to select conservation measures that are most effective for the available budgets. As the conservation agency is not bound to purchasing a site within a specific spatial configuration, it is likely that there is sufficient land supply. In this case, the bargaining power of landowners is low. Both factors imply a high level of cost-effectiveness.

#### Dynamic incentives

The conservation agency has an interest to conserve species but also has to bear the cost of conservation measures on acquired land. This creates strong dynamic incentives to develop and apply more effective conservation measures, also considering the impact of climate change on those measures, and to identify cost saving opportunities.

### 3.2 Offsets

#### Effectiveness

Regarding the strategy *enabling migration*, the effective spatial configuration of sites for corridors or stepping stones can be taken into account when negotiating contracts with landowners. In contrast to land purchases, habitat sites which move outside the ideal climate zone may be replaced by sites in "new climate space" after the contract ends.

For *climate refugia*, measures may be developed site-specifically. They may also be adapted to a changing climate when contracts are renewed. However, during the contract period no adaptations to

changing climate conditions are possible as the measures are typically set for the whole period. Landowners may also decide not to renew a contract, which implies a loss of the *climate refugia*.

#### Cost-effectiveness

As contracts are done on an individual basis, offsets provide the possibility to spatially target the sites with the highest benefit-cost ratio in terms of *enabling migration*. However, this gives bargaining power to individual landowners along this migration route, thus reducing cost-effectiveness. To *create climate refugia*, offsets are likely to be less cost-effective than land purchases, as the medium-term offset contract will have to be renewed to provide long-term *refugia*. This gives a high bargaining power to landowners, as their sites may have become essential “habitat islands”. Additionally, landowners generally prefer short-term contracts and may demand premiums on the payments when agreeing to medium-term offset contracts (Lennox & Armsworth 2011, Drechsler et al. 2017).

#### Dynamic incentives

During the contract period, dynamic incentives exist only to decrease the costs of the measures but not to increase the conservation outcome or to respond to changing climatic conditions.

### 3.3 Conservation payments

#### Effectiveness

Conservation payments are not well suited to generate a certain spatial configuration of habitat sites. As any landowner may participate in a scheme, the participating sites generate corridors and stepping stones only by chance. While payment schemes with limited eligibility lead to more connected sites, the suitable spatial configuration for *migration* (i.e. stepping stones or corridors) is still generated only by chance (Figure 1). Considering the movement of sites with the ideal climate zone, only conservation payments with restricted eligibility consider the impact of climate change, as sites that lie outside of the ideal climate zone are automatically excluded from the scheme. However, even this restriction does not necessarily lead to the desired spatial configuration to *enable migration*.

Considering *climate refugia*, the effectiveness of conservation payments may suffer from habitat turnover as landowners who participate in a payment scheme in one period may stop doing so in the next period, while new landowners join the scheme (see Schöttker et al. (2016) and Bartkowski & Bartke (2018) for factors influencing landowners' decision making). Additionally, measure-based schemes are not adapted to the conditions on-site, as all landowners are offered the same measures. Results-based schemes however do provide incentives to adapt measures to local conditions in order to *create climate refugia*.

Measure-based schemes are not very adaptive to climate change, as any adaptation of measures needs to go through (partly lengthy) administrative and political processes. The landowners have no incentives to adapt measures themselves even if this would lead to better conservation. Results-based schemes on the other hand do provide landowners with the incentives to adapt measures to changing conditions.

#### Cost-effectiveness

As with conservation payments the same payment is offered to all, no landowner has a specific bargaining power. The voluntary nature of conservation payments also implies that only sites with conservation costs below payments are likely to participate. However, this does not necessarily lead to high cost-effectiveness levels if the conservation outcome of these sites is low. Given that migration often requires specific spatial configuration of habitat sites, the conservation outcome (and thus the cost-effectiveness) of uniform payments is likely to be low. While payment schemes with limited eligibility lead to more connected sites, the suitable spatial configuration for *migration* (i.e. stepping stones or corridors) is generated only by chance. Moreover, the eligibility limitations decrease the choice of low-cost sites. This effect leads to more costly sites being included and a resulting decrease in cost-effectiveness.

Generally, results-based conservation payments lead to a high cost-effectiveness, as only those sites that actually generate habitat are included in the scheme, and landowners have incentives to select

the least cost conservation options. However, these sites may not be in the ideal configuration for migration. This decreases the potential effectiveness of the scheme for migration purposes, and thus also its cost-effectiveness.

Considering *climate refugia*, conservation payments are not well suited to generate *climate refugia* due to habitat turnover (see above). As the expected ecological benefits are therefore low, the potential cost-effectiveness is also low.

#### Dynamic incentives

Measure-based conservation payments have low dynamic incentives to improve conservation outcomes or consider the impact of climate change, as landowners are not rewarded for it. However, landowners have strong incentives to reduce costs, as cost savings increase landowners' profits.

Results-based payments provide landowners with dynamic incentives to reduce costs but also to improve measures to ensure species survival, and thus reduce the risk of not receiving the payment (Matzdorf & Lorenz 2010). This includes the adaptation of conservation measures to climate change.

## 4 Discussion

### Result overview

We developed a framework to evaluate policy instruments for species conservation under climate change. For this analysis, we applied three common economic evaluation criteria – ecological effectiveness, cost-effectiveness and dynamic incentives – and modified them to account for climate change. We further refined the three general policy evaluation criteria to evaluate the two conservation strategies, *enabling migration* and *creating climate refugia*, suggested by ecologists. Finally, we applied the framework to conceptually evaluate three policy instruments for species conservation – land purchase, offsets and conservation payments – under changing climatic conditions. Table 2 summarizes the results of this evaluation.

Table 2: Overview of policy instrument evaluation according to the criteria for the enabling migration (M) and climate refugia (R) strategies, where a positive impact of a policy instrument is marked by a “+”, a negative one by a “-” (some policy instruments have both positive and negative impacts with regard to a certain criteria and some criteria are less relevant (l.r.) for one of the strategies).

General evaluation criteria	Specific evaluation criteria	Land purchase		Offsets		Conservation payments									
						Payments for measures								Payments for results	
		Uniform		Regionally differentiated		Targeted uniform		Targeted regionally differentiated		M	R				
		M	R	M	R	M	R	M	R			M	R		
Ecological effectiveness	Habitat permanence	l.r.	+	l.r.	-	l.r.	-	l.r.	-	l.r.	-	l.r.	-	l.r.	+,-
	Local flexibility	l.r.	+	l.r.	+	l.r.	-	l.r.	-	l.r.	-	l.r.	-	l.r.	+
	Temporal flexibility	l.r.	+	l.r.	-	l.r.	-	l.r.	-	l.r.	-	l.r.	-	l.r.	+
	Spatial flexibility	-	l.r.	+	l.r.	-	l.r.	+,-	l.r.	+,-	l.r.	+,-	l.r.	+	l.r.
	Spatial configuration of habitat sites (corridors, stepping stones) possible	+	l.r.	+,-	l.r.	-	l.r.	-	l.r.	-	l.r.	+,-	l.r.	-	l.r.
Cost-effectiveness	Sites with highest benefit-cost ratio chosen	+	+	+,-	-	-	-	-	-	-	-	+,-	-	+,-	+,-
	Sites only under conservation for as long as they effectively generate habitat	-	l.r.	+	l.r.	-	l.r.	-	l.r.	-	l.r.	-	l.r.	+	l.r.
	Landowners have low bargaining power	-	+	-	-	+	+	+	+	+	+	+	+	+	+
Dynamic incentives	Incentives to decrease conservation costs	+	+	+	+	+	+	+	+	+	+	+	+	+	+
	Incentives to increase conservation outcome under climate change	+	+	-	-	-	-	-	-	-	-	-	-	+	+

### Importance of conservation strategy for evaluation

We find that the evaluation of a policy instrument is strongly influenced by the conservation strategy. Depending on the conservation strategy, different evaluation criteria may be relevant (Table 2). A prior specification of whether the strategy of *enabling migration* or *creating climate refugia* is pursued is therefore required for the evaluation of a policy instrument under climate change. Moreover, the criteria are satisfied to different degrees by each policy instrument. This means that a policy instrument may be well suited for one strategy but not so well for the other.

### Permanence and flexibility of policy instruments

Our analysis has highlighted the importance of both permanence and flexibility for conservation under climate change. As these seem to be somewhat opposing requirements, the question arises if a trade-off exists between the ecological benefits of long-term conservation and the benefits of enhanced flexibility of policy instruments. Our analysis has shown, for example, that none of the analyzed instruments has both a high degree of habitat permanence and spatial flexibility. However, our analysis has also shown that not every criteria is relevant for every strategy. Permanence, for example, is important for creating *climate refugia*, while it is not as relevant for *enabling migration*. In order to *enable migration*, however, spatial flexibility is essential- while this is not relevant for *climate refugia*. Depending on the chosen strategy, the benefits of permanence and flexibility should therefore be valued differently.

### Limitations of our analysis

Our analysis is subject to some limitations. For example, we excluded transaction costs as their evaluation was deemed too speculative on a conceptual level. Nonetheless, including the analysis of transaction costs is an important part of the overall evaluation of policy instruments in the real world. Moreover, we excluded somewhat extreme cases such as a combination of rapid climate change and highly sensitive species. If this is of interest, the analysis would need to be modified accordingly. For

example, it seems questionable whether *creating climate refugia* is still an appropriate approach under such circumstances. Further, we compared stylized versions of the three policy instruments that highlight their key characteristics. In reality, instruments may be more complex, and other instruments (such as conservation easements) and “hybrid” versions of the instruments may exist. However, our framework may be helpful to analyze these instruments.

Moreover, our analysis was based on several assumptions which may not always hold in reality: firstly, we assumed that the conservation agency or policy maker acts in the interest of conservation. In reality, the behavior of conservation agencies may also be influenced by other factors (Robinson 2011). Secondly, we assumed that conservation agencies do not sell a site and thirdly, we have not considered that an agency may use a site to conserve other species when the acquired site moves outside of the ideal climate zone. Our assumptions were made to limit the complexity of analysis. For a specific real-world case study, one has to carefully investigate in how far these assumptions hold.

### Outlook

We hope the presented economic evaluation framework will further stimulate the discussion on the benefits and drawbacks of different policy instruments under climate change and motivate more economists to work on this topic. In order to gain a more in-depth understanding of the topic, we believe that the analysis of case studies focusing on specific policy instruments and species in real landscapes is particularly beneficial in this respect. We recommend that for such empirical analyses, economists, ecologists and climate scientists join forces and develop integrated models to gain a better understanding from a perspective that integrates economic and ecological concerns. Given the dearth of research in this field and the immense threat of climate change for biodiversity, this seems an endeavor of utmost priority.

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