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Economic Shocks and Skill Acquisition: Evidence from a National Online Learning Platform at the Onset of COVID-19*

Ina Ganguli[†] Jamal Ibrahim Haidar[‡] Asim Ijaz Khwaja[§] Samuel Stemper[¶]

Basit Zafar^{||}

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Abstract

We study how large shocks impact individuals' skilling decisions using data from a large, government-sponsored, online learning platform in Saudi Arabia. The onset of the COVID-19 pandemic brought about a massive increase in online skilling, and demand shifted towards courses that offered skills, such as telework, likely to be immediately valuable during the pandemic. Consistent with a model where individuals trade off reskilling costs with their expectations of future labor market conditions and their duration of work, we find that shifts into telework courses were largest for older workers. In contrast, younger workers increased enrollments in courses related to new skills, such as general, occupation-specific, and computer-related skills. Using national administrative employment data, we provide descriptive evidence that these investments in skills in early 2020 helped users maintain employment over the course of the pandemic.

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[†]University of Massachusetts Amherst. Email: iganguli@umass.edu

[‡]Lebanese American University and Harvard Kennedy School. Email: haidar.jamali@gmail.com

[§]Harvard Kennedy School. Email: khwaja@hks.harvard.edu

[¶]University of Auckland. Email: sam.stemper@ac.auckland.nz

^{||}University of Michigan. Email: basitak@gmail.com

1 Introduction

COVID-19 is the most rapid and widespread labor market shock in recent history. In a matter of weeks in early 2020, work changed dramatically throughout the globe. In the short-run, many jobs went remote as governments initiated social distancing measures and individuals opted to work from home voluntarily.¹ It is yet unclear the degree to which the COVID shock will bring about long-term changes in the labor market. Both these short and long-term effects likely have important implications for skill acquisition.

In this paper, we study the impact of COVID-19 on skill acquisition by utilizing data from Doroob, the largest online learning platform in Saudi Arabia, sponsored by the Saudi Ministry of Labor. This setting has several features that make it well-suited to examine the many potential avenues through which the COVID-19 shock could affect skill development. First, the high-frequency nature of data captured by Doroob, combined with the rapid spread of COVID-19 in Saudi Arabia and similarly rapid government response ([Algaissi et al., 2020](#)), enables us to identify precisely how activity on Doroob changed in response to this unprecedented health and economic shock. Second, most of the courses on Doroob are fairly short (most courses are estimated to take roughly three hours to complete), so our empirical work allows us to characterize a fine gradation of individual behavioral responses, in the form of weekly changes in course preferences over time. Third, Doroob offered courses on teleworking skills prior to the pandemic. These courses were motivated by a broader national initiative aimed at facilitating flexible work arrangements for job seekers, particularly women.² As work shifted online, courses on teleworking, arguably the skill with the most immediate need in response to the COVID shock, were available to interested Saudis. Finally, use of the platform was widespread—with over two million users (in a country with a population of 34 million) prior to the COVID shock—and users of the platform are diverse along a number of dimensions, such

¹[Brynjolfsson et al. \(2020\)](#), [Dingel and Neiman \(2020\)](#).

²[Saudi to boost 'decent and proper' jobs for women and the disabled](#), Alarabiya News, March 15, 2017.

as age, gender, education, and employment status. While most prior work has focused on the relationship between economic shocks and human capital among an age-specific group of individuals,³ our work is unique in that it identifies how a large economic shock affects individuals at different points in their life-cycle—roughly half of the individuals in our analyses are age 25 or older.

Our empirical work compares user behavior in the months before the onset of COVID-19 in Saudi Arabia to the weeks immediately after. We compare this difference to differences in behavior over the same periods in 2018 and 2019. This setup is analogous to a difference-in-differences approach; the effect of the COVID-19 shock is identified based on differences in behavior over time in 2020 versus the same differences in prior years. Identification rests on a parallel trends assumption that, absent the COVID-19 shock, user behavior in March and April 2020 would have evolved similarly to March and April in the prior two years. Trends in enrollments in the weeks preceding the COVID-19 shock support this assumption.

We find that the COVID shock led to a large increase in activity on the platform, along every margin we examine. Aggregate daily data indicates that daily user registrations increased from roughly 200 per day to over 2,000 at their peak in April 2020. New, COVID-induced users were also more engaged on the platform than prior registrants, enrolling in approximately 0.4 more courses in their first week on the platform, relative to a pre-COVID mean of 2.1 courses per user. This cohort of new users was also more persistent on the platform, exhibiting relatively larger increases in their second and third weeks on Dorooob. Pre-existing Dorooob users also increased their usage of the platform substantially. Relative to identically-defined cohorts of users in prior years, COVID induced a 150 percent increase in weekly course enrollments.

Interestingly, this increased activity was also accompanied by systematic changes in which courses were popular post-pandemic and these changes differed further by user

³For example, middle school students in [Adukia et al. \(2020\)](#), high school students in [Atkin \(2016\)](#), or college students in [Charles et al. \(2018\)](#) and papers described in [Patnaik et al. \(2020\)](#).

age. We find that telework courses, a relatively less popular set of courses prior to COVID-19, exhibited larger increases in enrollments than all others: increases of over 1200 percent among both new and existing users. These increases were driven by relatively older Doorob users, particularly users above 40 years old. These age effects are large; compared to prior cohorts, new users over age 40 enrolled in 0.18 more telework courses during their first week on the platform, while for users age 18 to 24 it was 0.04 courses. The opposite is true of other courses; increases in general skills, occupation-specific, and computer courses were driven by younger Doorob users, particularly users between 18 and 25 years old.

Additionally, we provide evidence of heterogeneity in responses by gender and employment status. Among women, increase in enrollments were concentrated in computer and occupation-specific courses, whereas men increased enrollments most in telework courses. Moreover, users who were either employed or students exhibit relatively larger increases in course-taking than users who were jobseekers.

Finally, we provide descriptive evidence that these investments in skills during early 2020 helped Doorob users maintain employment over the course of the pandemic. To do so, we link user enrollments data with national administrative data on private sector employment, and compare employment rates between two sets of prior Doorob users: users who responded to the pandemic by taking additional courses and users who did not. We find that the prior Doorob users who returned to the platform in 2020 were more likely to be employed in the private sector in September 2020, even after controlling for a rich set of covariates, including prior course enrollments. However, we caution against a causal interpretation of these estimates, as our variation in post-COVID course-taking likely reflects unobservable user characteristics that may covary with employability.

We motivate our findings through a life-cycle model of skill acquisition. In the model, agents invest in different skills over time based on the anticipated future value of these skills in the labor market. As in canonical models of human capital acquisition, younger

agents invest more heavily in acquiring skills; they have a longer time horizon to reap the benefits of such investment. When skill prices vary over time—for example, telework skills may be particularly valuable in the short-run, and relatively less valuable in the long-run—older users invest relatively more in skills that are more immediately valuable. Younger users, on the other hand, invest relatively more in skills that are valuable over the long-run.

We note that Doorob courses do not involve a substantial time investment—most courses on Doorob take 3 hours to complete. Still, the scale of the platform is extremely large: our estimates suggest that the COVID shock increased excess time on Doorob by roughly 2.2 million hours in total. More broadly, in the context of our model, we are interested primarily in how economic shocks and lifecycle considerations affect choices. While the choice to enroll in Doorob is a reasonably low-stakes choice, it serves as a useful and novel window into how economic forces shape decisions about human capital acquisition.

Our work relates to a long theoretical literature on skill acquisition over the life-cycle, dating back to [Becker et al. \(1964\)](#) and [Ben-Porath \(1967\)](#), both of whom emphasize the role of age in human capital investment. In these models, human capital investment declines with age because older agents have less time to earn returns on these investments. More recently, [Cunha and Heckman \(2008\)](#), [Sanders and Taber \(2012\)](#), and [Cavounidis and Lang \(2020\)](#) have offered theoretical models of multi-dimensional human capital acquisition, which allow for investments in different skills over time: cognitive versus non-cognitive skills or firm-specific versus general skills, for example. Our results highlight how age and multi-dimensional skill acquisition interact, an interaction highlighted specifically by [Cavounidis and Lang \(2020\)](#). In this setting, the COVID-19 shock induced both older and younger workers to acquire new skills, but older workers directed their skill acquisition efforts towards teleworking courses—courses that would allow them to apply their existing skill set rather than develop skills for a new occupation or career

entirely.

Empirically, related literature has focused on educational responses to economic shocks. Many of these papers analyze how economic shocks, such as changes in the skill intensity of exports ([Atkin, 2016](#); [Blanchard and Olney, 2017](#)) or shocks to local labor markets ([Charles et al., 2018](#); [Adukia et al., 2020](#)) affect levels of educational achievement (e.g. high school dropout rates, college attendance). Generally, this literature finds that individuals increase their educational investment in response to increases in the skill intensity of local labor demand, and vice versa. However, these papers typically estimate changes to levels of human capital investment, rather than the skill content of investments. Our setting allows us to estimate how the COVID-19 shock affected both the levels of skill acquisition (as reflected in Doorob enrollments) and the composition of skills acquired.

[Patnaik et al. \(2020\)](#) review the literature on college majors, the most well-studied form of heterogeneous human capital. Much of this literature focuses on estimating the elasticity of college major choice with respect to earnings. The subset of this literature that focuses on changes in demand-side labor market returns includes [Befy et al. \(2012\)](#), [Long et al. \(2015\)](#), [Blom et al. \(2021\)](#), [Bedard and Herman \(2008\)](#), and [Abramitzky et al. \(2019\)](#). Our work differs from these studies in that we focus on a particular economic shock—COVID-19—and focus on a broader population of students, jobseekers, and workers, rather than only college students. This focus allows us to compare educational responses across age groups—comparisons that prove to be empirically relevant in our setting.

In other contexts, similar modes of online education have shown promising effects on learning, though evidence on employment, and evidence outside of traditional educational institutions, is scarce. In particular, [Caviglia-Harris \(2016\)](#) studies the effect of “flipping the classroom” through the use of Khan Academy videos on undergraduate learning outcomes in an economics course, and finds that students in flipped classrooms perform better on exams. [Araya et al. \(2019\)](#) experimentally study the effects of a “gamified” technology program designed to teach math skills, and find that it increases students’ math

skills. However, we note that experimental and quasi-experimental evidence regarding general exposure to digital technology suggests that such exposure has either null or negative effects on human capital development among children ([Fairlie and Robinson, 2013](#); [Malamud and Pop-Eleches, 2011](#)).

Our results with respect to employment outcomes are closely related to results in [Oikonomou et al. \(2023\)](#), who find that firm-level information technology adoption mitigated the disemployment effects of the COVID shock in the United States. In our context, our results suggest that individual investments in skills may have played a similar role.

Finally, our work relates to the literature on gender, human capital, and occupational decisions. Many papers document large differences in occupational preferences between men and women (e.g. [Mas and Pallais, 2017](#)). For example, [Wiswall and Zafar \(2018\)](#) demonstrate that, among American college students, these preferences affect their choice of major (and ultimately their occupational choice and wages). In the Saudi context, these differences may be particularly noteworthy, given the changing role of Saudi women in the labor force, as documented in [Miller et al. \(2019\)](#), [Aloud et al. \(2020\)](#), and [Bursztyn et al. \(2020\)](#).

We proceed as follows. Section 2 describes the onset of COVID-19 in Saudi Arabia, the platform we study, and provides some theoretical motivation. Section 3 describes our data and methodology. Section 4 outlines our results, and Section 5 concludes.

2 Setting

2.1 COVID-19 in Saudi Arabia

Saudi Arabia’s experience with COVID-19 mirrors that of many countries that experienced a large-scale outbreak starting in March 2020. The Saudi Ministry of Health reported the first case of COVID-19 in the country on March 2, 2020.⁴ This first case originated abroad but community spread within Saudi Arabia accelerated in the weeks that

⁴[MOH Reports First Case of Coronavirus Infection](#), Saudi Ministry of Health, March 2, 2020.

followed. While it took 13 days for Saudi Arabia's cumulative case count to rise from 1 to 100, it took less than one month to reach 1,000 cumulative cases and less than two months to reach 20,000 cumulative cases. Panel A of Figure 1 compares the series of new COVID-19 cases in Saudi Arabia to the United Arab Emirates,⁵ and the United States.

Over the same period, the Saudi government implemented a series of increasingly stringent measures aimed to stop community spread of the virus. On March 16, Saudi Arabia issued a stay-at-home order and closed government offices.⁶ On March 20, Saudi Arabia suspended domestic flights and mass land transport.⁷ Two days later, King Salman announced a nation-wide curfew restricting movement between 7 p.m. and 6 a.m.⁸ Restrictions on travel and recreational activities continued on and off over the next year. Saudi Arabia lifted many restrictions in March 2021,⁹ and as of June 2021, more than 450,000 people in Saudi Arabia had tested positive, more than 7,400 died, and nearly 15 million vaccine doses had been administered.¹⁰

In an attempt to mitigate the economic impact of the pandemic, the Saudi government announced a number of support packages. Specifically, the government devoted \$61 billion to target the private sector, including a 60 percent wage subsidy for Saudi private sector salaries, postponement of government dues, and support for the banking and small and medium enterprises.¹¹ Despite these efforts, the Saudi economy experienced its largest contraction in more than three decades, shrinking by 4.1 percent in 2020.¹² At its peak in the second quarter of 2020, unemployment among Saudi nationals stood at

⁵The UAE neighbors Saudi Arabia and is also a member of the Gulf Cooperation Council. Among GCC members, Saudi Arabia is the most populous and the UAE is second.

⁶Kingdom's government decides to suspend attendance at workplaces in all government agencies for period of (16) days except for health, security, military and electronic security center, Saudi Press Agency, March 16, 2020.

⁷Saudi Arabia suspending domestic flights, mass land transport in fight against COVID-19, Arab News, March 20, 2020.

⁸Saudi Arabia reports 51 new cases, total now 562, Saudi Gazette, March 24, 2020.

⁹With the virus relatively contained, Saudi Arabia lifts most pandemic restrictions., New York Times, March 7, 2021.

¹⁰Ritchie et al. (2020)

¹¹Kingdom of Saudi Arabia; Government and institution measures in response to COVID-19., KPMG, November 18, 2020.

¹²Saudi Economy Grew 2.8% in Fourth Quarter As Covid Impact Eased, Bloomberg, February 10, 2021.

15.4%, 3.1 percentage points higher than in the same period of the prior year.¹³ This increase is larger than the global average; data compiled by the United Nations indicates global unemployment rates rose from 5.4% in 2019 to 6.5% in 2020.¹⁴ However, the magnitudes of this change vary substantially across large economies: rates in Japan rose from 2.3% to 2.7%, rates in the European Union rose from 7.6% to 7.7%, rates in China were constant at 5.2%, and rates in the U.S. rose from 3.6% to 13.0%.¹⁵ More recently, Saudi unemployment rates have fallen and economic growth followed large swings in the oil sector, falling during the first quarter of 2021 and rebounding in the two quarters thereafter.¹⁶

While our course enrollment data ends in June 2020, we note that the transition to remote work, both within and across occupations, was well underway at this time. Using data from the U.S., [Bai et al. \(2020\)](#) find that firms with more work-from-home feasibility had higher sales, net incomes, and stock returns as early as Q2 2020, the first quarter following the COVID shock. As noted above, [Oikonomou et al. \(2023\)](#) find that, among U.S. workers, firm-level information technology adoption mitigated the disemployment effects of the COVID shock in April and May of 2020. These trends were also widespread in the Middle East and Saudi Arabia specifically. Conducted in June 2020, PricewaterhouseCoopers' COVID-19 CFO Pulse Survey "found that 62% of Middle East respondents intended to speed up automation and new ways of remote working."¹⁷ Survey evidence suggests that both Saudi workers and Saudi university officials anticipated shifts in the skills necessary for employment; Saudi workers noted "virtual skills, autonomous work-

¹³[Saudi unemployment spikes as virus-hit economy shrinks by 7% in second-quarter](#), Reuters, September 30, 2020. [Labor market statistics Q2 2020](#), Saudi General Authority for Statistics. Employment among non-Saudis in Saudi Arabia rose to 3.1%, compared to 0.3% in Q2 2019. [Saudi General Authority for Statistics](#).

¹⁴[United Nations Sustainable Development Goals Report 2021](#).

¹⁵For all countries other than China, figures refer to changes between Q2 2019 and Q2 2020 and are sourced from the OECD: [Unemployment rate](#), OECD. Chinese unemployment rates are annual (2019 vs. 2020) and come from the International Monetary Fund: [China Unemployment Rate](#), IMF.

¹⁶[Saudi Arabia: Unemployment falls to lowest in five years](#), AlJazeera, June 30, 2021. [Saudi Economy Grew at The Fastest Rate in Nearly a Decade](#), Bloomberg, November 9, 2021.

¹⁷[Lessons from lockdown: new ways of remote working in Saudi Arabia](#), PwC.

ing and effective communication the most important skills for their workforce during the current and the postpandemic scenarios" (Al-Youbi et al., 2020) and Saudi university administrators emphasized the role of soft skills for employability during and after the pandemic (Malik and Ahmad, 2020).

In Appendix B, we show that these trends show up in aggregate Saudi economic data: occupations that can be done from home exhibited lower levels of employment loss in Q2 2020, the first quarter following the COVID shock. To do so, we link teleworkability estimates from Dingel and Neiman (2020) to quarterly estimates of Saudi employment by occupation groups. Our estimates suggest that occupation groups that were fully suitable for remote work (relative to those that were fully unsuitable) exhibited substantially lower employment losses in the quarters immediately following the COVID shock. Given our particular interest in telework course-taking patterns at the onset of COVID-19, it is notable that aggregate shifts towards remote work are evident in aggregate data by Q2 2020.

2.2 The Doroob E-Learning Platform

We study how the COVID-19 shock affected skill acquisition over this period of rapid change and uncertainty. Our setting is Doorob, the largest online learning platform in Saudi Arabia.

Doroob is a national e-learning and skills training platform, sponsored by the Saudi Ministry of Labor, designed to enable Saudis of varying backgrounds to upgrade their skills and become more employable.¹⁸ The platform is available at <https://doroob.sa/> and offers free online courses in Arabic and English through which users can build skills across a diverse set of domains, including sector-specific skills—such as telecommunication, retail, and hospitality—as well as occupation-specific courses—related to secretarial skills, photography and insurance representative, for example. Doroob also offers courses

¹⁸Saudi citizens over the age of 18 are eligible to enroll on the platform. [Doroob Help: Common Questions](#).

on general and interpersonal skills, including English language and leadership skills. In addition, the platform offers certificates to allow users to demonstrate their progress on Dorooob and to help employers in assessing and verifying worker skills. These certificates are recognized by various employers in Saudi Arabia, and are meant to help users during their job search process.¹⁹ The Dorooob platform is sponsored by the Saudi Human Resources Development Fund.

The platform has expanded significantly in the last few years. Since August 2014, nearly two million unique users have registered for Dorooob—a non-trivial share of the Saudi population of 34 million.²⁰ Over the same period, these users account for over 30 million course enrollments. Panel B of Figure 1 displays cumulative users and enrollments on the platform, after implementing a set of sample restrictions described below. As of 2020, Dorooob offered nearly 400 unique courses, spanning a wide range of skills. The number of courses offered on the platform has grown over time from 122 in 2016 to 258 in 2020. The series of unique courses over time is shown in Figure 2, alongside the number of enrollments in each course type. Changes in course composition and availability over time suggests that selection of users into the platform may change over time; our analysis below will take this into account.

Users on Dorooob include students, jobseekers, and the currently employed. To better understand the population of Doorob users, we conducted a survey of roughly 1,000 new Dorooob users in February 2020, which provides useful background on the characteristics and motivations of new Dorooob users who joined the platform prior to the COVID shock. We solicited survey responses via a pop-up on the Dorooob website during the registration

¹⁹Anecdotally, employers in the private sector encourage jobseekers to take Dorooob courses in preparation for jobs in the private sector. For example, after the ban on female driving was lifted in June 2018, an Arab News article anticipated a “boost the Kingdom’s auto industry” and encouraged women to use Dorooob to train for “new jobs [...] that were not previously available to women — in the traffic department and car rental offices, for example.” The article quotes a customer service employee for Budget Saudi Arabia, who states, “Training does not differentiate between male or female. They are both eligible to take the courses, which include video and scenarios showcasing all the steps and ways to deal with the job.” [Car rental firms to offer jobs to Saudi women](#), Arab News, June 25, 2018.

²⁰[Population, total - Saudi Arabia](#), The World Bank.

process and via direct emails to new Dorooob registrants. These responses come from a selected sample of users who completed our survey, so they do not provide unbiased estimates with respect to the population of Dorooob users. Still, this data helps characterize the preferences and motivations of many Dorooob users and motivates our later analyses. Summary statistics for key variables are shown in Table 1 and discussed below.

Roughly half of Dorooob users are women, and most users are young, with an average age of 27. As we show later, these characteristics are generally consistent with the broader Dorooob population, based on demographic characteristics captured during the Dorooob registration process.

A small share of our survey respondents, roughly 6 percent, were unemployment assistance (Hafiz) beneficiaries. The Hafiz unemployment assistance program is a conditional cash transfer program that requires beneficiaries to take Dorooob courses as a way to show their commitment to upskilling and searching for employment.²¹ Because these users are prescribed a set course curriculum to receive unemployment benefits, we exclude these users in Table 1 and throughout our later analysis.

Dorooob users are directed to the platform through numerous venues: either online or through colleagues, friends, or family. Dorooob users sign up for the platform primarily to gain skills for the purpose of employment. In our survey data, over 60 percent of new users reported not being employed and seeking employment. The next most popular category, comprising 15 percent of users, was users who are “currently employed and plan to change jobs in the next year.” Consistent with roughly 75 percent of Dorooob users looking for work, when asked why they registered for Dorooob, 82 percent of users responded that they were “interested in learning a new skill” and 53 percent responded that they “want to get a job.”

In addition, we solicited self-reported rates of job search behavior. 32 percent of users report using a job search platform or engaging in job training over the past 6 months. 27

²¹For reference, see: “Hafiz (Searching for Employment Programme),” socialprotection.org.

percent report sending resumes or job applications over the same period, and 19 percent report contacting an employer/agency or interviewing for a job.

Doroob users can voluntarily enroll in hundreds of courses across a range of subjects. Courses are free to take, and most courses take roughly three hours to complete. Upon registering for the platform, approximately half of Doroob users enroll in exactly one course in the next 30 days. Roughly 20 percent of Doroob users enroll in two courses over this period.²² Throughout this paper, we separate courses into four large and distinct categories which individually account for a large share of Doorob enrollments: general skills courses, occupation-specific courses, computer courses, and telework courses. Table 2 provides a list of the most popular courses within each of these four categories during our 23-week analysis period. In addition, Appendix C provides translated course descriptions for 8 of the most popular courses from Table 2. Many of these descriptions list the learning objectives of the course. For example, an introductory course on human resources focuses on learning procedures for “recruiting, selection, qualification, and placement,” and a course on information security focuses on learning “the most important practices for avoiding phishing attacks.” Survey data indicates that Doroob users primarily select courses based on personal preferences and anticipated labor market effects, (i.e., whether they think the course will increase their employability or salary).

2.3 Conceptual Framework

2.3.1 Multi-Dimensional Skill Acquisition in Response to COVID-19

There are a number of ways in which the COVID shock might affect individual skill acquisition decisions. To provide some structure to this question and discipline our approach to heterogeneous effects, we present theoretical motivation for COVID-19’s effect on skill acquisition in our context. More specifically, we offer a conceptual framework in which

²²These figures are proportions of users who register for Doroob and enroll in at least one course. Our data excludes users who registered for the platform but did not enroll in any courses. The distribution of enrollments for different analysis populations is shown in Appendix Figure D1.

individuals invest in different skills over time. Our model does not capture every aspect of the COVID shock, but is instead meant to build intuition and situate our results relative to the broader literature on human capital development. Details of the model can be found in Appendix A; this section sketches the model and notes main predictions.

We study the skill investment decisions of a representative agent in the context of a discrete time model similar to Sanders and Taber (2012). In this model, agents allocate time in each period between (a) investment in skills and (b) working for a wage. This setup is similar to the canonical life-cycle human capital model in Ben-Porath (1967), with one important difference: skills are multi-dimensional.²³

In each period, agents earn a wage based on their stock of skills and the prices these skills earn in the labor market. Skill prices can change over time—for example, teleworking skills may be more valuable in the short run and less valuable in the long-run.

In equilibrium, individuals select the optimal level of skilling to equalize the present return on time spent working to the discounted future return on time spent investing in skills. We list the four main predictions of the model, and how they relate to the COVID-19 shock studied here, below.

1. *Investment is higher when wages in the current period are lower.* Individuals face a trade-off between earning wages in the current period and investing in skills for the future; higher current-period wages entails greater opportunity cost of skilling, lowering investment. In the context of the COVID-19 shock, many individuals experienced large reductions in the constraints on their time. Many were unable to work as their places of work were temporarily or permanently closed, which freed time for new or more intensive non-work activities. In economic terms, these individuals' effective wage became zero, lowering the opportunity cost of non-work time.

²³In our context, another possibility is that Dorob courses serve as signaling devices rather than reflecting human capital. While such a model would differ with respect to the nature of wage premia associated with the acquired skills, the agent's decision to acquire signals would feature many of the same features: trade-offs between skills that are valuable in the short- and long-term, and life-cycle considerations that differ between younger and older agents.

More broadly, stay-at-home orders limited the set of non-work activities available to Saudis, and thus lowered the relative value of free time spent not on Dorooob. Our model predicts that the aggregate level of skilling will increase in response to these changes.

2. *Skill investment is higher when future skill prices are higher.* Intuitively, forward-looking, earnings-maximizing individuals will concentrate their skill investment in the skills that are most well-paid. In the context of COVID-19, long-term shifts in the value of different skills are uncertain, but many commentators argue that COVID-19 accelerated pre-existing trends towards remote work, e-commerce, automation, and other high-skill work.²⁴ This may be particularly so in the Saudi context where there were already initiatives to increase teleworking. Dorooob was created as part of a broader effort to train Saudi nationals for jobs in many of these areas. Conceptually, we predict that individuals will increase investment in many of these Dorooob courses in response to the COVID shock.

Of course, individuals' long-term forecasts of skill prices may not be accurate, or individuals may be short-sighted in their decision-making. These issues may be particularly salient given the economic uncertainty following the COVID shock. Still, to the degree that individuals are myopic in their decision-making—and project that the short-term changes in April and May 2020 will continue, or consider only the short-term benefits of skill development—the same arguments would apply.

3. *In all skills, investment is weakly lower for older agents.* As in similar models, individuals tend to concentrate their skill investments in early periods; younger agents devote more time to skill acquisition than older agents. This difference reflects the longer time horizon that younger workers have. Skills that can be deployed over a 50-year career have higher present value than skills deployed over a 10-year career.

²⁴[McKinsey and Company, February 18, 2021. "The future of work after COVID-19."](#)

Given that young workers have a longer working horizon in the post-COVID economy, we predict that their skilling decisions will increase most in response to the COVID shock.

In our empirical work, we also consider differential responses between individuals who are currently working, currently jobseekers, or currently students (based on information provided by the user during registration). While these distinctions are outside the scope of our formal model, a similar prediction is that students may exhibit larger enrollment responses than workers or jobseekers, for reasons very specific to the pandemic: school closures likely lowered students' investment in skills via traditional educational institutions (secondary schools and universities), so students may have substituted lost schooling with skilling through other channels, like Dorooob. In this sense, some of the increase in skilling may reflect substitution of skilling across domains (e.g. from in-person classes at a university to online courses on Dorooob).

4. *Older individuals invest relatively more in skills that are valuable in the short-run.* The presence of multi-dimensional skills introduces interactions between age and skill content. Intuitively, a greater share of older agents' remaining working life is concentrated in periods where short-term skills will be valuable; concentrating investment in these skills is relatively more important in their wage path.

One short- to medium-term effect of the COVID shock was its effect on remote work. In the weeks and months following the COVID shock, teleworking skills became much more valuable as many jobs transitioned to remote work. These short-term effects in 2020 are well-established; since then, many of these changes have persisted. For example, data from April and May 2023 from both the Survey of Working Arrangements and Attitudes in the United States as well as the Global Survey of Working Arrangements across 34 countries indicates that rates of working from

home remained high; across countries, average workers spent between 0.4 (in South Korea) and 1.7 (in Canada) days per week working from home (Aksoy et al., 2023).

While the long-term value of teleworking skills in the labor market was unclear in 2020, our conceptual framework predicts that, if agents correctly anticipated that the value of teleworking skills would remain high, older users will invest most substantially in telework skills, relative to younger users.

The model described above provides a simple framework to generate testable predictions. However, we note that the COVID shock was multifaceted, and affected individuals and the economy in many different ways. Recognizing this, we note that there are a number of alternative explanations that may explain changes in behavior on Doorob over this period. In Section 4.3, we describe a number of these alternative explanations and assess their credibility in light of the patterns we observe in our data.

3 Data and Methodology

3.1 Data Samples

To estimate how the COVID-19 shock affected skilling decisions on Doorob, we analyze user-level course enrollments data over the period between January 2018 and June 2020; thus, we are limited to studying the short-term impact of the pandemic. Throughout, we exclude users who were younger than 18 or older than 65 when they signed up for Doorob. We additionally exclude users who were directed to Doorob via the Saudi unemployment assistance program, Hafiz; these users are prescribed a set course curriculum to receive unemployment benefits, so their behavior on the platform largely reflects these course requirements, rather than independent course selection.

The first column of Table 3 shows summary statistics for active Doorob users in 2020 (after making the sample restrictions described above). Over 200,000 unique users enrolled in courses on Doorob over this period. This population is relatively young, with an

average age of 27.4, and over half of users are under 25 years old. Roughly half of these active Dorroob users are women. 52 percent of users report having a bachelor's degree.

Our data contains enrollments over time for different users, enabling us to make numerous comparisons across users and over time. We focus on three 23-week periods in early 2018, 2019, and 2020, and estimate the effects of the COVID shock by comparing changes in 2020 enrollments to those in prior years.²⁵ We refer to users whose 2020 enrollment behavior is in our sample as the "2020 Cohort" and the prior two cohorts as the "2019 Cohort" and "2018 Cohort."

Additionally, we distinguish between two margins through which skilling decisions may respond to the COVID shock. First, prior Dorroob users may engage with the platform differently in response to COVID. For example, users may return to the platform to take additional courses in response to the COVID shock or may take different types of courses than they would have, absent the COVID shock. Broadly, these analyses relate to existing users. The second and third columns of Table 3 summarize characteristics of the 2020 Cohort and the 2018/2019 Cohorts of existing users, respectively. We describe the selection criteria we use to identify these cohorts below.

Second, the COVID shock may have induced individuals who had not used the platform before to register for Dorroob. These analyses relate to new users. The fourth and fifth columns of of Table 3 summarize characteristics of the 2020 Cohort and the 2018/2019 Cohorts of new users, respectively. We describe the selection criteria we use to identify these cohorts below.

In the two sections immediately below, we describe the data and methodologies used in our analyses in more detail.

²⁵Other papers studying the effects of the COVID shock have used similar approaches. For example, [Bacher-Hicks et al. \(2022\)](#) use a similar methodology to study changes in bullying in response to the COVID shock.

3.2 Existing Users

Our existing users analyses aim to identify how existing Dorooob users changed their skilling decisions in response to the COVID-19 shock. To do so, we define three cohorts of users. The first—which we refer to as a 2020 Cohort—is comprised of users whose enrollment decisions in 2020 may have been affected by COVID-19. The other two—2018 and 2019 Cohorts—are users whose enrollment decisions in 2018 and in 2019 were not affected by COVID-19. Panel A in Figure 3 illustrates this strategy.

Our 2020 Cohort consists of users who had joined Dorooob and were active on the platform prior to the spread of COVID-19. Specifically, we consider all users who joined Dorooob and took at least one course on the platform between July 1, 2019 and December 31, 2019: before concerns about COVID-19 had become widely-known.²⁶ We analyze this sample’s course-taking behavior over a 23-week period from January 5, 2020 to June 13, 2020. This period includes 10 weeks prior to the Saudi stay-at-home order on March 16, 2020, and the 13 weeks thereafter.

In addition, to implement our difference-in-differences strategy, we further define two cohorts using the same selection criteria and analysis period, but shifted one or two years earlier. Specifically, 2018 and 2019 Cohort users are those who joined Dorooob and took at least one course on the platform between July 1, 2017 and December 31, 2017 or July 1, 2018 and December 31, 2018, respectively. We analyze these users’ behavior analogously over the first 23 weeks in the next calendar year (i.e., from January to mid-June). As in the treatment cohort, this period includes 10 weeks prior to the week of March 15 and 13 weeks thereafter.²⁷

Using 2018 and 2019 Cohorts as “controls” allows us to mitigate the effects of two potential sources of bias if we were to estimate effects using only the single-difference event

²⁶December 31, 2019 marked the date on which the WHO County Office in China was notified of a cluster of viral pneumonia cases in Wuhan (Carvalho et al., 2021).

²⁷For our treatment cohort, the analysis period runs from January 5, 2020 to June 13, 2020. For the control cohorts, this period is January 7, 2018 to June 16, 2018 and January 6, 2019 to June 15, 2019.

study for our 2020 Cohort. First, with only one cohort, we would be unable to distinguish between variation over the calendar year (i.e., seasonality or calendar week effects) and the effects of the COVID-19 shock. The inclusion of control cohorts allows us to control for calendar week fixed effects directly. Second, with one cohort, we could not distinguish between the effects of maturity on the platform and the effects of COVID-19. With a control cohort, the effects of platform maturity should be reasonably similar, as both cohorts joined the platform in the six month period prior to their analysis period. However, the selection of individuals across cohorts (in terms of observables and unobservables) may change. While this is not directly testable, parallel trends between treatment and control cohorts suggest that this is not a serious concern.

The second and third columns of Table 3 provide summary statistics on the users in our panel. Our 2020 Cohort of existing Doroob users consists of roughly 27,000 users. Together, 2018 and 2019 Cohorts consists of nearly 125,000 users. The differences in the relative size of these cohorts is driven by the relatively large user growth during the second half of 2017 and 2018, relative to the user growth during the second half of 2019. These trends are reflected in Panel B of Figure 1; the slope of the cumulative registrations over time reflects the rate of user growth. This slope is steeper during the second half of 2017 and 2018, than in the second half of 2019. While there is differential growth across the years, our identification strategy does not rely on similar growth across years. The larger concern is differential selection across cohorts, which can be mitigated through evidence of parallel trends across cohorts.

Among both groups, approximately half are women. While the treatment and control samples differ on some observable characteristics, our identification strategy does not require balance on observables. Instead, we rely on a parallel trends assumption that, absent the COVID-19 shock, the pre-COVID differences in user behavior between these two groups would have remained constant. Our event study specifications provide evidence of parallel trends in the weeks preceding the COVID-19 shock. In addition, in

Appendix E we provide results based on a coarsened exact matching (Iacus et al. (2012)) algorithm that matches users in the treatment group to users with similar characteristics in the control group. As described later, these results are qualitatively similar to our main estimates.

To analyze the behavior of these users, we construct a full user-by-week panel. For all users and all 23 weeks during the analysis period, we count the number of weekly enrollments per user, both overall and in subject-specific courses (e.g. telework courses or occupation-specific courses).

With these data, we estimate the effect of COVID-19 on user behavior via a two-period difference-in-differences specification that includes fixed effects for cohorts t and calendar weeks w .

$$y_{iwt} = \beta [PostMarch15_w \times \mathbb{1}\{t = 2020\}] + \mu_t + \lambda_w + \varepsilon_{iwt}. \quad (1)$$

$PostMarch15_t$ is equal to one for weeks March 15 and later. The binary variable represented by $\mathbb{1}\{t = 2020\}$ is equal to one for 2020 (i.e. for the 2020 Cohort), and zero otherwise. Our coefficient of interest, β , reflects the difference in post-March 15 enrollments per user y_{iwt} in 2020 compared to the identically-defined set of control users in the same week during prior years; recall that March 15 is the date when Saudi Arabia issued a stay-at-home order and closed government offices. We also estimate Equation 1 with treatment interacted with binary variables for different demographic characteristics, such as age groups, to estimate heterogeneity by age.

To provide a week-by-week analysis of the impact of COVID-19 we estimate a similar equation that estimates over-time effects flexibly via calendar week fixed effects:

$$y_{iwt} = \sum_{\substack{k=-10 \\ k \neq -1}}^{12} \beta_k [\mathbb{1}\{k = w\} \times \mathbb{1}\{t = 2020\}] + \mu_t + \lambda_w + \varepsilon_{iwt}. \quad (2)$$

Equations 1 and 2 are identical, with the exception of how they estimate the dynamic effects of the COVID-19 shock. Equation 1 summarizes the estimated effect of the COVID-19 shock with an individual coefficient, β , whereas Equation 2 estimates dynamic, week-specific effects of the COVID-19 shock. Here, our event study coefficients, β_k , can be interpreted as differences in user behavior y_{iwt} in 2020 compared to the identically-defined set of control users in the same week during prior years. Dropping the week in which $k = -1$ implies that differences between control and treated cohorts are normalized such that the difference in the week prior to March 15 is equal to zero.

Recent advances in the difference-in-differences literature have raised concerns about bias in two-way fixed effects estimates (Goodman-Bacon, 2021). In our context, our estimate $\hat{\beta}$ in Equation 1 is an unbiased estimate of the average treatment effect on the treated because treatment timing is not staggered (Baker et al., 2022).

Table 3 shows that, on some dimensions, the 2020 Cohort and the 2018 and 2019 Cohorts exhibit differences in baseline characteristics. In Appendix E, we show that our results with respect to existing users are largely similar if we balance user characteristics across these two cohorts. To do so, we implement coarsened exact matching (Iacus et al., 2012) to match users in the treatment group to users with similar characteristics in the control group. This matching algorithm produces weights for each user that balance baseline characteristics across the two groups. Appendix E compares the unweighted event study results to results weighted by the coarsened exact matching algorithm.

3.3 New Users

In our analyses of new users, we consider the effects of the COVID-19 shock on the choices new users make during their first week after registering for the platform. For a specific week, we define a new user as any user who has joined Doroob in that week and taken at least one course during their first 7 days after joining. For example, new users for the week of March 15, 2020 are users who joined between March 15, 2020 and March 21, 2020

(inclusive). Our analyses compare enrollment patterns across cohorts of new users over time.

By construction, our sample only includes users who took at least one course after registering (we do not have information on users who enroll but do not take any course subsequently). In these analyses, we compare the choices of cohorts of new users who joined Doorob before the COVID shock to the choices of cohorts of new users who joined after the COVID shock in 2020 to the choices of users who joined Doorob in the same weeks in 2018 and 2019. Panel B of Figure 3 illustrates this strategy.

To estimate the effect of the COVID shock on choices new users make once they are on the platform, we analyze the enrollment behavior of users in their first week on the platform. As in our prior analyses, we compare these choices to the choices of new users from the year prior. For user i who joined Doorob in calendar week w in year t , denote the user's course enrollments in their first week with y_{iwt}^1 . We estimate the equation:

$$y_{iwt}^1 = \beta [PostMarch15_w \times \mathbb{1}\{t = 2020\}] + \mu_t + \lambda_w + \varepsilon_{iwt}. \quad (3)$$

As before, β measures the difference between changes in user behavior that occurred coincident with the COVID-19 shock, relative to the changes in user behavior over the same period in prior years. $PostMarch15_t$ is equal to one for users who joined Doorob after March 15th, and $\mathbb{1}\{t = 2020\}$ identifies the 2020 Cohort (versus the 2019 and 2018 Cohorts).

However, Equation 3 differs from our analysis of existing users in that it considers each user's enrollments in their first week; β therefore measures changes across cohorts of new users, as opposed to changes within the same cohort.

Finally, we estimate an event study specification of the form below.

$$y_{iwt}^1 = \sum_{\substack{k=-10 \\ k \neq -1}}^{12} \beta_k [\mathbb{1}\{k = w\} \times \mathbb{1}\{t = 2020\}] + \mu_t + \lambda_w + \varepsilon_{iwt}. \quad (4)$$

Here, β_k measures dynamic effects of the COVID-19 shock, reflecting the week-specific difference between enrollments among the 2020 Cohort relative to the 2019 and 2018 Cohorts.

In addition to the specifications in Equations 3 and 4, we run versions of these regressions that measure differences in user persistence between COVID shock-induced cohorts and others. To do so, we replace y_{iwt}^1 on the left-hand side of these equations with y_{iwt}^2 or y_{iwt}^3 , which capture user i 's total enrollments in their 2nd and 3rd week since they joined Doroob, respectively; we keep all other parameters the same. If COVID-induced cohorts revert back to typical behavior of new users in their second or third week, we would expect these effects to be zero. Alternatively, if COVID-induced cohorts are more active on the platform in the weeks after they join, these effects will be positive.²⁸

The fourth and fifth panels of Table 3 provide summary statistics on the users in new users analysis. Our treatment cohort is much larger—over 125,000 users—than the combined size of both control cohorts. This difference reflects partly the growth of the platform over time and partly the effect that the COVID-19 shock had on enrollments, as shown visually in Panel B Figure 1. Again, our analysis will depend on a parallel trends assumption, that is pre-COVID, differences in new users between the treatment cohort and control cohorts did not exhibit any trend.

4 Results

We present three sets of results. First, we present broad evidence that levels of activity on Doroob increased dramatically across all margins we analyze and nearly all course types. Second, we provide evidence on the relationship between course content and user

²⁸These estimates likely understate the effect of the COVID shock on user persistence, because the effects of the COVID shock may affect some users who joined Doroob immediately prior to the COVID shock. For example, consider users who joined the week prior to the onset of the COVID shock. While these users' first-week enrollments precede the March 15th stay-at-home order, their second-week enrollments fall on the week of March 15. Thus, their enrollment patterns likely reflect, to some degree, the effect of the COVID shock. However, because these users were not part of the COVID-induced cohort, their second and third week enrollments serve as controls in our analysis of COVID-induced changes in persistence.

demographic characteristics, specifically age and gender. Finally, we present suggestive evidence on the relationship between COVID-induced enrollments and labor market outcomes.

4.1 Levels of Activity on Dorooob

We first present results with respect to the volume of activity on Dorooob, which exhibited a massive increase among both existing and new users. The aggregate patterns in Panel B of Figure 1 demonstrate that enrollments and registrations increased in response to the COVID-19 shock. We approximate the magnitude of these responses based on pre-COVID trends. In Panel B of Figure 1, the dashed lines reflect linear time trends between March 16, 2019 and March 15, 2020. We estimate excess enrollments and registrations as the difference between predicted enrollments and registrations (based on pre-COVID trends) and actual enrollments as of June 13, 2020.

This exercise suggests that the COVID shock corresponded to an increase in total course enrollments of 740,000; for reference, the cumulative number of enrollments between Dorooob's introduction in August 2014 and March 2020 were 2.2 million. Most courses on Dorooob take three hours to complete, so our estimates suggest that the COVID shock increased excess time on Doorob by roughly 2.2 million hours in total. The same exercise estimates that the COVID shock corresponded to an above-trend increase in total registrations of 110,000; given that cumulative registrations were less than 500,000 as of March 2020, this is an economically large increase.

Motivated by these massive increases in aggregate activity on Doorob, our analyses seek to characterize how the COVID-19 shock affected the enrollment behavior of new and existing Doorob users, and how behavioral changes varied across users and course types.

Our main results with respect to existing users are shown graphically in Figure 4. Panel A of Figure 4 displays the raw means of weekly enrollments per user, separately

for all three cohorts of existing users: 2018, 2019, and 2020 Cohorts. Prior to mid-March, these series move mostly in tandem and fell between 0.02 and 0.06 enrollments per user per week.²⁹ All series have a slight downward slope, reflecting users engaging less with the platform over time; recall that all three cohorts joined Doorob in the second half of the year prior, months before the analysis period reflected in Figure 4. This trend breaks in the week of March 15, when the 2020 Cohort dramatically increased their enrollment activity, from roughly 0.02 enrollments per week to 0.06 enrollments per week, on average. Over the same period in 2018 and 2019, enrollment patterns were reasonably flat.

Panel B of Figure 4 displays corresponding event study estimates, netting out changes in the 2018 and 2019 Cohorts. Estimates in Figure 4 correspond to β_k in Equation 2 and show how the COVID-19 impact varies over time. Consistent with the raw averages in Panel A, these estimates suggest that the COVID-19 shock increased average enrollments per user by roughly 0.04 per week. A typical course on Doorob is 180 minutes long, so a 0.04 course increase is equivalent to roughly 7 minutes per user per week.

Panel A of Table 4 presents average treatment effect estimates: the corresponding estimates of the impacts on new users from Equation 1. First, consistent with Figure 2, Column 1 in Table 4 suggests that average enrollments on Doorob increased by approximately 0.04 enrollments per week. Relative to pre-COVID weekly enrollments among the 2020 Cohort, this effect is approximately 0.1 standard deviations. This estimate is based on user-by-week data; multiplying estimates by 13 (the number of post-COVID-19 shock weeks in the panel) suggests that the COVID-19 shock increased total enrollments among this group by roughly 0.5, equivalent to 90 minutes in total. Columns 2 to 5 estimate effects across different course types. These results suggest a broad increase in enrollments

²⁹The raw means in Figure 4 shows that enrollments generally exhibit a downward trend over time. This trend reflects user attrition over time. This attrition was particularly steep for 2019 Cohort, which generates some significant coefficients on pre-COVID week indicators. In Appendix D, we show that these significant pre-period event study coefficients are driven primarily by users who take exactly one course during their first 30 days on Doorob. Separating our analyses between users who took exactly one course (who we refer to as “low attachment users”) and users who took at least 2 courses during this period (“high attachment users”) produces event study estimates that exhibit less extreme differences in pre-COVID enrollments, with post-period estimates of roughly similar magnitude.

across all course types.

The estimates described above incorporate only changes among existing Dorooob users, and do not fully capture the magnitude of changes in skill acquisition induced by the COVID-19 shock. We next consider how the COVID-19 shock affected the enrollments of new users on Dorooob. Our first set of results for new users, shown visually in Figure 5, document how enrollments on Dorooob changed in response to the COVID-19 shock. Figure 5 displays estimates of β_k in Equation 4. The weekly series in Figure 5 are noisy, reflecting the variation in the composition of new users from week to week. However, the general trend suggests that enrollments among post-COVID shock cohorts were higher, indicated by the generally positive weekly estimates in Figure 5. These estimates suggest that the COVID shock increased the number of first-week enrollments among new Dorooob users by roughly 0.5 enrollments.

Panel B of Table 4 displays corresponding estimates of Equation 3 across different course types. First, consistent with Figure 5, Column 1 in Table 4 suggests that average first-week enrollments on Dorooob increased by approximately 0.44 following the COVID-19 shock. This increase is consistently positive across course types, with one exception: computer courses, which appear to fall in popularity among new users. An additional 0.44 courses corresponds approximately to an estimated additional 80 minutes spent on the platform during each user's first week.

Increases across course types can be difficult to compare, given the differences in the relative popularity of each course type. For example, in our existing users analysis, roughly half of the the 2020 Cohort's pre-COVID enrollments were in general skills courses, but only 12 percent were in computer-related courses. To enable consistent comparisons across course types, we repeat these analyses after dividing each cohort's weekly enrollments by their average pre-COVID enrollments (separately for each course type). This normalization enables us to interpret difference-in-difference estimates from Equation 1 as relative increases; a coefficient of 1 indicates a 100 percent increase.

These results are shown in Table 5. Panel A in Table 5 shows results with respect to existing users. Consistent with the results in described above, the COVID-19 shock induced existing users to increase their enrollments by nearly 150 percent. This increase was roughly equivalent (in relative terms) for courses related to general or occupation specific skills, slightly lower for computer skills, and substantially larger for telework courses. Among existing users, telework courses increased over 1300 percent.

As before, we present normalized outcomes in Table 5, enabling comparisons across course types. The COVID-19 shock increased first-week enrollments among new users by roughly 20 percent, an increase that appears reasonably similar across all courses overall, general skills courses, and occupation-specific courses. Computer courses exhibit a 9 percent decrease in popularity. As before, telework courses are a massive outlier, exhibiting an increase of over 1200 percent.

Finally, we consider whether COVID-induced users were more persistent on the platform, relative to users that joined in prior weeks. To do so, we estimate Equation 3, replacing first-week enrollments with enrollments in a users' second or third week. The results are shown in Table 6, where Panel A displays results for first-week enrollments (identical to those in Table 4) and Panels B and C reflect second- and third-week enrollments, respectively. We highlight three points from Table 6. First, the increased activity of new, COVID-induced users on Dorob extends into their second and third week on the platform, as indicated by consistently positive coefficients in Panels B and C. Second, while the magnitude of these reductions falls over time—from 0.44 enrollments in week 1 to 0.27 to 0.15 in weeks 2 and 3—the *relative* magnitude increases over time. Specifically, the effect size in week 1 is roughly 20 percent of the pre-COVID mean, whereas the effect size in weeks 2 and 3 is roughly 100 percent of the pre-COVID mean. Finally, the week-one reduction in enrollments in computer-related courses appears to be short-lived; consistent with all other courses, computer enrollments in weeks two and three exhibit large, positive increases.

Broadly, this evidence on the levels of investment is consistent with the model described in Section 2. For one, we see the largest increases in skill investment in the skill whose demand rose the most substantially—telework. In the context of our model, this increase reflects the increase in the future skill prices of telework. Second, investment in skills rose broadly across all course types. In the context of our model, the most likely explanation is the lower opportunity cost of skill investment. The combination of stay-at-home orders and COVID-19 related job losses lowered the cost of online skill investment, leading to broad increases in course-taking on Dorroob. Of course, some of this response could be substitution away from in-person skill investments, such as college courses. Later, we show that increases in course-taking were largely similar—and universally positive—among students, jobseekers, and the employed alike.

While our main analyses isolate over-time variation in exposure to the COVID shock, we additionally explore variation across regions in Appendix F. To do so, we compare enrollment responses among users in provinces that experienced larger COVID-19 outbreaks in early 2020 to enrollment responses among users in other provinces. While we find increases in enrollments in provinces with both high- and low-COVID incidence, areas that experienced relatively larger outbreaks generally exhibit larger responses among both new and existing users.

In addition, we compare these main results with respect to overall course-taking behavior to estimates that compare our two control cohorts to one another. To do so, we reproduce our main results after dropping the 2020 cohort and designating the 2019 cohort as the treated cohort. In Appendix G, we demonstrate that this procedure produces estimates that are substantially smaller than the corresponding estimates described above.

4.2 Heterogeneous Enrollment Responses to the COVID-19 Shock

Next, we consider how responses to the COVID-19 shock differed across demographic groups.

4.2.1 Age and Enrollments

We first consider how course content and age interact. Figure 6 provides suggestive evidence of our main effects, which consider the relationship between age and course content. Figure 6 displays enrollments by course type over time, separately for users under 30 and users age 30 or older. Vertical lines in Figure 6 correspond to March 15, 2020, at the onset of the COVID shock. Across all course types, users of all ages increase daily enrollments substantially. Among three panels: computer courses, general courses, and occupation-specific courses, increases in enrollments are equivalent or slightly larger among users under 30 years old. The opposite is the case for telework courses, where older users exhibit a much larger increase.

Our formal analyses disaggregate these comparisons between existing and new users. Among existing users, we estimate Equation 1 with fixed-effects and interactions for binary variables indicating different age groups. Throughout, all age interactions are interpreted relative to the youngest group: 18 to 24 year old users.

Panel A of Table 7 shows estimates of these regressions for existing users. Column 1 displays estimates for all courses overall. OLS estimates of enrollments exhibit little systematic differences between age groups and responses to the COVID-19 shock. General skills and computer courses exhibit some evidence of a negative age gradient; the response to COVID-19 was lower among 25 to 29 year olds, relative to 18 to 24 year olds for these courses. However, these patterns do not appear to extend to older users.

In contrast, telework courses, exhibit a sharp, positive age gradient. Relative to younger existing users, older ones were much more likely to enroll in telework courses. In response to the COVID shock, users between the age of 18 and 24 increased their weekly enrollments in telework courses by 0.001 enrollments per user per week. Users age 30 to 39 and age 40 to 65 exhibit increases that are four times larger.

Among new users, stronger age patterns emerge. Panel B of Table 7 displays estimates of Equation 3 with treatment interacted with binary variables for age groups. In their first

week, younger users who joined the platform post-COVID shock were much more likely to enroll in general skills, occupation-specific, or computer courses during their first week in the platform. Meanwhile, older users were much more likely to enroll in telework courses. These increases were large and economically significant. Relative to users age 18 to 24, new users between age 40 to 65 enrolled in 0.14 more telework courses during their first week on the platform.

In the context of our conceptual model, the different age gradients of different courses reflect different skill prices over time. Telework courses were highly valuable in the immediate post-COVID period, but may be relatively less valuable in the future. Our model predicts that, while skill investment generally is concentrated among the young, older users' skill investment is concentrated among skills with the most immediate value.

4.2.2 Gender and Enrollments

Next, we consider how course content and gender interact. Our analyses of existing users estimate Equation 1 with treatment interacted with a binary variable equal to one for women. Panel A of Table 8 shows estimates of these regressions. When we consider all courses, general courses or occupation specific courses (Columns 1 to 3), estimates of differential effects among women are imprecise; effects are statistically significant at 10 percent for occupation-specific courses and otherwise insignificant. Computer and telework courses exhibit heterogeneous impact by gender. Compared to men, women were more likely to respond to the COVID shock by enrolling in computer courses (in Column 4). The opposite is true of telework courses, shown in Column 5; relative to men, women were less likely to enroll in these courses in response to the COVID shock.

The results reveal greater heterogeneity of impact among new users. Panel B of Table 8 displays estimates of Equation 3 with treatment interacted with a binary variable equal to one for women. Relative to men, women who joined Dorob in response to COVID were much more engaged with the platform, particularly with respect to occupation-

specific and computer courses. Men, on the other hand, were much more likely to enroll in telework courses upon joining Dorooob. The interpretation of these patterns is not fully clear: it could be that females were already well-placed to deal with the changes induced by COVID-19 because of prior social restrictions that limited their mobility.

In Appendix I, we investigate the interaction of age and gender in our context. We do so for two reasons. First, age and gender are correlated in our data; men on Dorooob are typically older than women on Dorooob.³⁰ Second, the age and gender composition of our new users sample changes over time, as shown in Appendix Figure I1. Both of these facts raise the possibility that measured age effects may instead reflect the effects of gender, or vice versa. Appendix I demonstrates that these effects are indeed distinct.

4.2.3 Labor Force Status and Enrollments

Table 9 considers responses by labor force status. We group users into four groups, according to information self-reported during Dorooob registration: students, employed workers, jobseekers, and missing (users who do not report a current status during registration). All interaction terms reflect differences relative to the employed group. As shown in Table 3, the relative frequency of these groups changed over time, so we interpret these results relatively more cautiously compared to those with respect to age and gender.

Among existing users in Panel A, Column 1 of Table 9 indicates that students and employed workers exhibited the largest increases in enrollments in response to the COVID shock. Compared to jobseekers, students and employed workers exhibit a response roughly 30 percent larger. This relationship holds across all course types, with one exception: telework courses. For those courses, employed workers exhibit a larger response to the COVID-19 shock than students and jobseekers.

Among new users, Panel B of Table 9 shows that the increase in post-registration

³⁰Among our existing users sample, the median man was 26 years old, whereas the median women was 24 years old. Among our new users sample, these figures were 28 and 23.

enrollments among newly-registered users is driven primarily by students and employed workers; these users enrolled in between 1 and 1.5 more courses in their first week on the platform. Similar to above, we see that telework responses were largest among employed workers, increasing their enrollments by over 0.15 enrollments their first week.

4.3 Alternative Explanations

In describing our results above, we interpret our estimates in the context of the conceptual framework introduced in Section 2.3 and described in more detail in Appendix A. In this section, we outline potential alternative explanations for the patterns we document and describe evidence that allows us to evaluate the relevance of these potential channels.

Changing Opportunity Cost of Time: In our model, individuals face a tradeoff between skill acquisition and working. *Ceteris paribus*, decreases in wages increase the relative attractiveness of skill acquisition. Here, foregone wages reflect the opportunity cost of skill acquisition. In actuality, individuals allocate their time across a myriad of tasks: work, education, leisure, and family obligations, to name a few. In the weeks following the COVID shock, stay-at-home orders placed limits on the ability of many Saudis to engage in many of these activities. In theory, these limitations would have the same effect: lowering the opportunity cost of time. Thus, an increase in *overall* skill investment may be, in part, attributable to changes in the availability (or desirability) of other non-work activities.

We note that some of our results are consistent with this possibility. For example, in Section 4.2.3, we document that employed workers and students exhibit the largest increases in course-taking following the COVID shock. In the absence of in-person work and in-person education, the opportunity costs of these users' time fell; these effects were

likely weaker among jobseekers.³¹

However, we note that these changes would not directly affect incentives to acquire one skill versus another. While changes in the opportunity cost of time would affect the relative costs of enrolling in Dorooob courses generally, they alone would not explain the age-by-course category patterns we document in Section 4.2.1 and show visually in Figure 6. The fact that older workers concentrated their additional course-taking in telework courses (relative to younger workers) is consistent with changes in the (perceived) benefits of teleworking skills versus others skills for older workers.

Changes in Course Offerings: The menu of Dorooob courses available to users is centrally managed, raising the possibility that changes in course-taking behavior may be driven by changes in course availability rather than changes in demand for skills. As shown in Figure 2, the number of unique courses available on Dorooob varied over time.

To allay the concern that changes in course offerings explain patterns of post-COVID enrollments, we confirm that we can reproduce our main results after counting only enrollments that were available prior to the COVID shock. Specifically, we reproduce our estimates after making an extreme restriction: for each cohort, we only count enrollments in courses that were available between January 1 and March 14 of their respective year. In Appendix H, we show that our main results hold even after this restriction.

Employer-Driven Upskilling: In response to the COVID shock, employers or coworkers may have recommended that employees take courses on Dorooob. First, note that this possibility is not entirely at odds with the mechanisms described in our model above: employers have incentives to equip their workers with skills that they deem valuable. Still,

³¹We also note that differences in relaxation of time constraints may exist between workers who can complete their jobs remotely and workers who cannot. In Appendix Table L1, we test for differential responses between college- and non-college educated workers, restricting our sample to users who were employed at the time of registration. While not based on occupation (which we would prefer) differences between these groups may reflect, in part, differences in whether their jobs can be done from home; in the United States, Mongey et al. (2021) find that “workers who cannot work remotely are 40 percentage points more likely to lack a college degree.” The results in this analysis suggest that, among existing users, college-educated employed users exhibit slightly larger increases in course-taking relative to non-college-educated employed users, but these differences are statistically significant only for teleworking courses. For new users, results are neither systematically positive or negative and are not statistically significant for any course types.

we gauge the extent of this behavior by studying how frequently we observe multiple registrations in one week from users working at the same firm.

In Appendix K, we find some evidence of increasing employer concentration in registrations, suggesting that employers or coworkers may have been encouraging employees to sign up for Dorooob in response to the COVID shock. In the months following the COVID shock, the share of new Dorooob users who signed up during the same week and worked at the same firm rose from less than one percent to roughly three percent. This increase constitutes a small share of the overall increase in registrations, but suggests that employer or coworker recommendations may have accelerated the sharp growth in Dorooob users.

Differences in Baseline Skill Levels: Our conceptual model argues that older individuals invest relatively more in skills that are valuable in the short-run due to differences in time horizon. Another explanation relates to differences in initial levels of skill development. If older individuals have different initial (pre-COVID) skill levels, they may exhibit different responses to the shock. Namely, if older individuals may have relatively lower levels of teleworking skills prior to the COVID-19 shock, they may exhibit higher increases in telework investment in response. Our data does not allow us to distinguish between these two possibilities directly.

In Appendix J, we explore alternative explanations for differential responses to COVID across age groups. The COVID shock may have affected individuals of different ages for reasons other than those highlighted explicitly by our conceptual model. For example, older workers may have different levels of education or different employment profiles. The results in Appendix J show that our main results withstand a number of tests that attempt to control for these other characteristics—namely, education, labor force status, and occupation.

Specifically, the age patterns we observe are robust to specifications that test simultaneously for differential responses with respect to age, education, and labor force status.

Moreover, we consult information on post-COVID occupations for those who work in the private sector, replicate our main findings in this selected sample, and confirm that age effects persist even after controlling for occupation fixed-effects and occupation-by-week fixed effects. Thus, it does not seem that differences in educational attainment, labor force status, or occupation explain the differential responses by age.

Secular Changes in Skill Demands Throughout this paper, we interpret our difference-in-differences estimates as the effects of the COVID shock. However, it is possible that these over-time differences instead reflect longer-run changes in demand for skills. In particular, our age-specific effects may simply reflect long-term increases in the relative demand for telework skills among older Saudis. While we cannot test for this possibility directly, we can test for age-specific trends in pre-COVID enrollments.

In Appendix J, we show that pre-COVID enrollments do not exhibit systematic age-specific trends in the weeks prior to the COVID shock. This result lends credence to our interpretation of differential age responses in March 2020, as the effects of the COVID shock rather than the continuation of pre-COVID trends.

4.4 Employment and COVID-Induced Enrollments

To assess the labor market impact of COVID-induced enrollments, we ask whether users who returned to take courses on Doroob following the COVID shock were more likely to be employed in the months that followed. To do so, we analyze administrative data collected by the Saudi social insurance agency General Organization for Social Insurance ("GOSI"). This GOSI data captures all private-sector jobs in Saudi as of September 19, 2020, 6 months after the onset of the COVID shock and 3 months after the end of our course enrollments analysis. A separate database covers public sector employment, to which we do not have access. It is worth noting that Doorob was created in part to encourage private sector employment among Saudis. Thus, studying impact on private sector employment is informative.

We link GOSI data to user-level course-taking data from Doorob for all users in the existing users 2020 Cohort: users who joined Doorob in the second half of 2019. With this data, we assess whether users who enrolled in courses following the COVID-19 shock were more likely to be employed in GOSI data. We run linear probability models of the form:

$$Employed_i = \beta_0 + \beta_1 PostCOVIDCourses_i + \gamma\mathbf{X} + \varepsilon_i, \quad (5)$$

where $Employed_i$ is a binary variable equal to one for users who are employed in GOSI data, and zero otherwise. $PostCOVIDCourses_i$ reflects the number of courses taken by user i over the post-COVID period: March 15, 2020 to June 13, 2020. \mathbf{X} is a matrix that includes demographic characteristics (fixed effects for age, gender, employment status at registration, and how the user was directed to the platform) as well as controls for pre-COVID-19 shock courses during (fixed effects for the number of courses taken in each of the four course categories).

Baseline results are shown in Table 10. For ease of interpretation, we multiply the dependent variable by 100, so coefficients can be interpreted as percentage points. Of the 27,000 users in the 2020 Cohort of existing users, over 23,000 users have national identifiers that allow us to merge them to GOSI data. Within that group, approximately 7 percent were employed in the private sector as of September 2020.

Column 1 of Table 10 indicates that a one-course increase in post-COVID Doorob enrollments is associated with a 0.24 percent increase (e.g. from 7.08 percent to 7.33 percent) in the likelihood of employment. Column 2 adds controls for demographic characteristics, which reduces the estimated effect size to 0.13 percentage points. Additionally adding controls for pre-COVID enrollments in Column 3 does not appear to change the estimated effect size.

In Columns 4 through 6, we repeat the analysis, separating enrollment counts across

the four course categories used previously. Occupation-specific enrollments exhibit positive and statistically significant effects on employment. Estimated effects for enrollments in other course types are imprecise and statistically insignificant.

In Appendix Table L2, we explore whether these estimated effects vary across different groups of users. We find evidence that the employment effects described above are largest for users who were employed when they registered for Dorooob, suggesting that course-taking may have increased the likelihood of maintaining employment among the employed. We find little evidence of similar effects among users who weren't employed when they registered for Dorooob, suggesting that course-taking may not have led to new employment opportunities during this period.

These results are descriptive in nature, and warrant two specific caveats. First, this analysis does not isolate quasi-random variation in enrollments. Instead, observed enrollments may correlate with unobserved characteristics, biasing our estimates. To the degree that unobserved characteristics covary positively with both enrollment patterns and employment, our estimates are biased upwards. Second, and more practically, nearly half of the employed Saudis work in the public sector.³² Thus, these estimates are based on only a subset of all Saudi jobs and do not reflect effects on employment levels overall.

5 Conclusion

The COVID-19 pandemic brought about a massive shift in the nature of work across the globe. While long-term effects of the economic and health shock are yet unknown, workers, firms, and other institutions continue to anticipate further changes to labor market: continued remote work and sectoral reallocation, for example.

To what degree are workers adjusting their skilling decisions in response to these changes in the labor market? The evidence in this paper suggests that workers are re-

³²For example, official statistics in Q1 2019 report that 1.4 million Saudi nationals work in the public sector, versus 1.7 Saudi nationals who work in the private sector. [Labour Market First Quarter 2019](#), General Authority for Statistics, Table 3.

sponding quickly to changes in the economy; adjustments in skilling decisions were swift—within a week of stay-at-home orders—and persistent—continuing for weeks and months afterwards. Moreover, these adjustments appear to be consistent with theoretical predictions with respect to short- and long-term exposure to labor market changes. Our simple human capital model provides a theoretical basis for this intuition: when skill prices vary over time, older users invest relatively more in skills that are more immediately valuable, such as teleworking skills. More broadly, we find little evidence that there are subsets of workers whose skilling decisions were not affected by the COVID shock. COVID appears to have altered the choices of young and old, as well as men and women—though not identically.

Future research should assess the nature and magnitude of *long-term* changes to the labor market, as well as the elasticity of individual educational choices to these changes. Relative to traditional education institutions, online platforms, such as Doroob, appear to enable workers to respond much more quickly to short- and long-term fluctuations in the labor market. The degree to which the presence of online platforms affects educational choices and downstream labor market outcomes constitutes a useful venue for further study. In addition, whether the shift in course-taking is actually welfare improving for the individuals is not clear. A better understanding of that is required for policy prescriptions.

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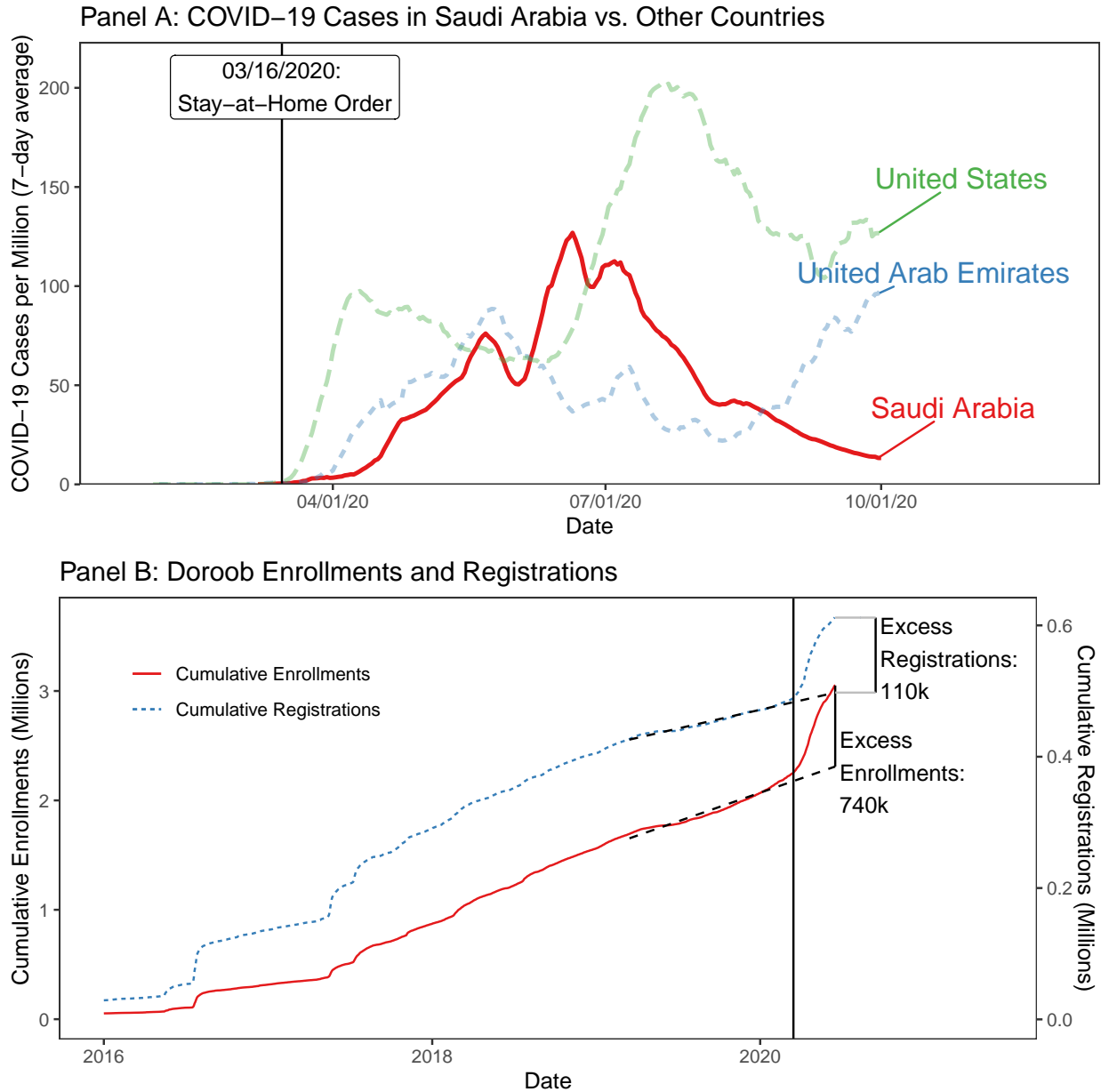
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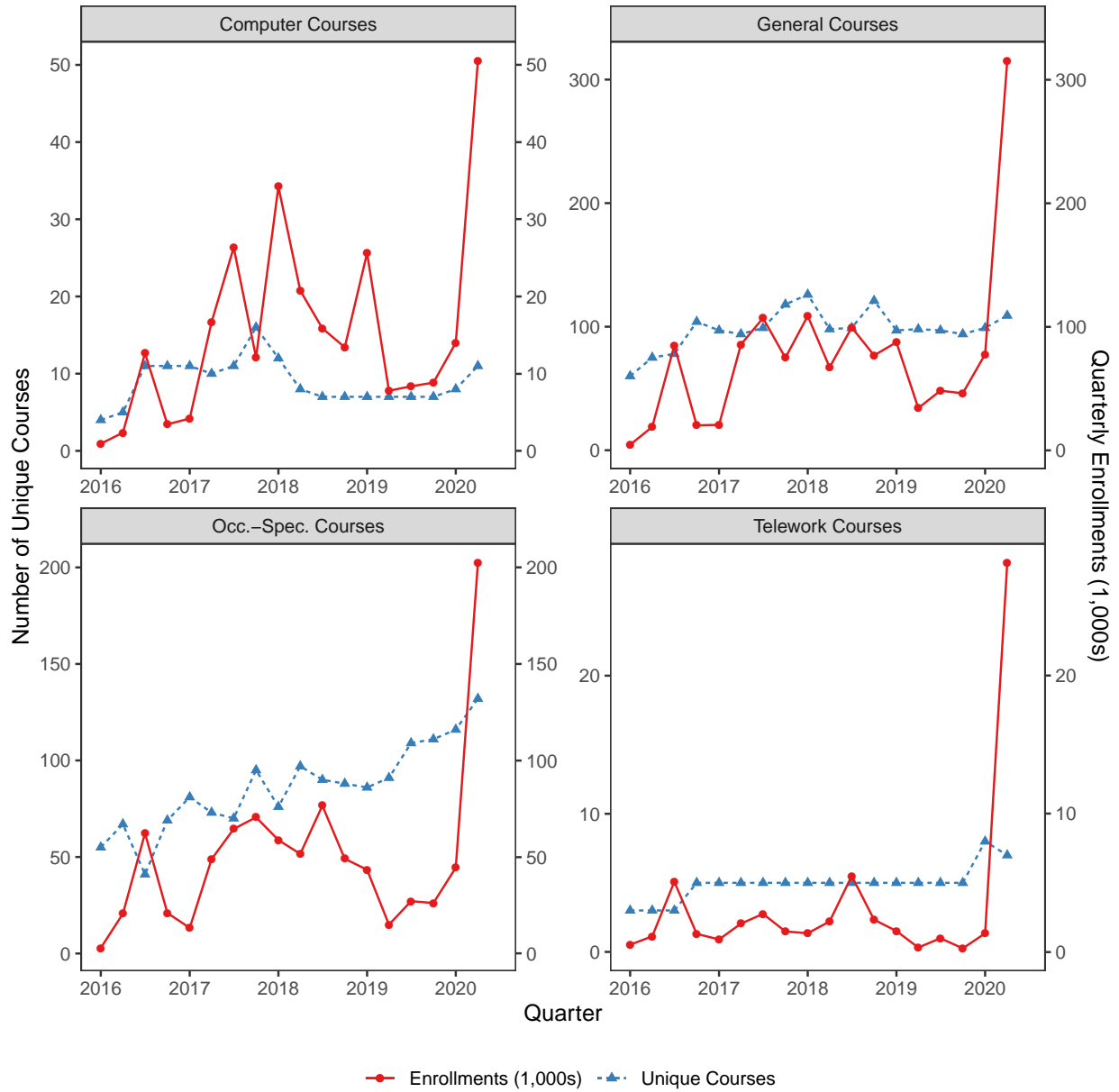
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Figure 1: Time Series Data: COVID-19 Cases and Activity on Doroob



Notes: Panel A displays the 7-day moving average of new COVID-19 cases per million for Saudi Arabia, United Arab Emirates, and United States. COVID-19 cases data are from [Ritchie et al. \(2020\)](#). Panel B displays the cumulative users and enrollments on Doroob between January 1, 2016 and June 13, 2020. Totals exclude users who were younger than 18 or older than 65 when they signed up for Doorob and users who were directed to Doorob via the Saudi unemployment assistance program, Hafiz. Dashed lines in Panel B correspond to linear time trends fitted from March 16, 2019 to March 15, 2020. Excess enrollments and registrations are calculated as the difference between actual values on June 13, 2020 and predicted values (based on pre-COVID trends) on the same date. In both panels, vertical line denotes March 16, 2020.

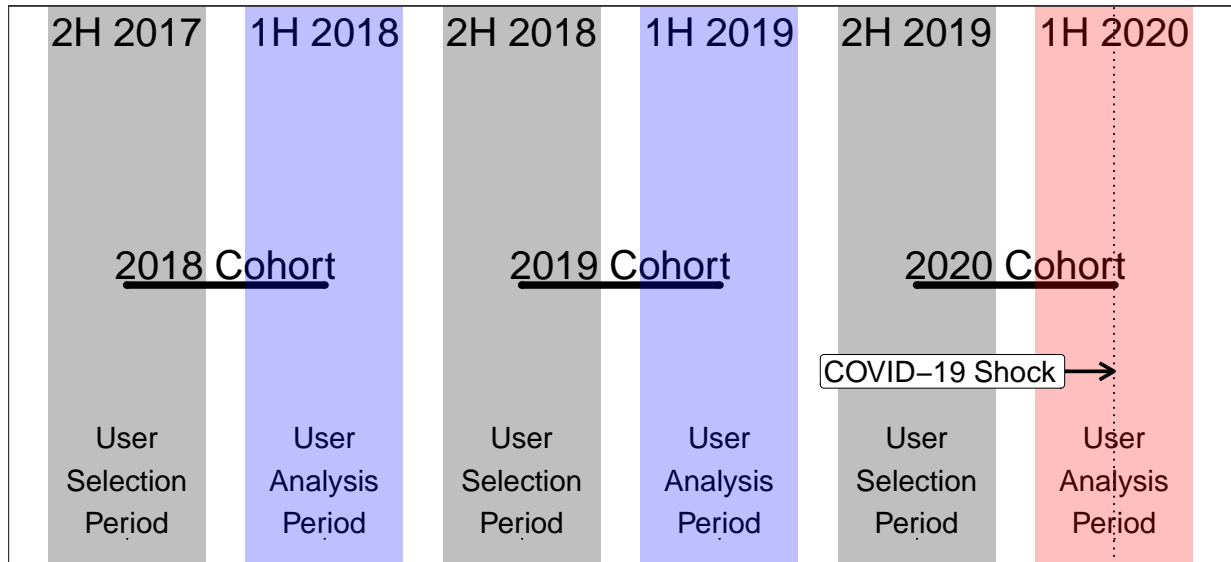
Figure 2: Unique Courses on Doroob over Time



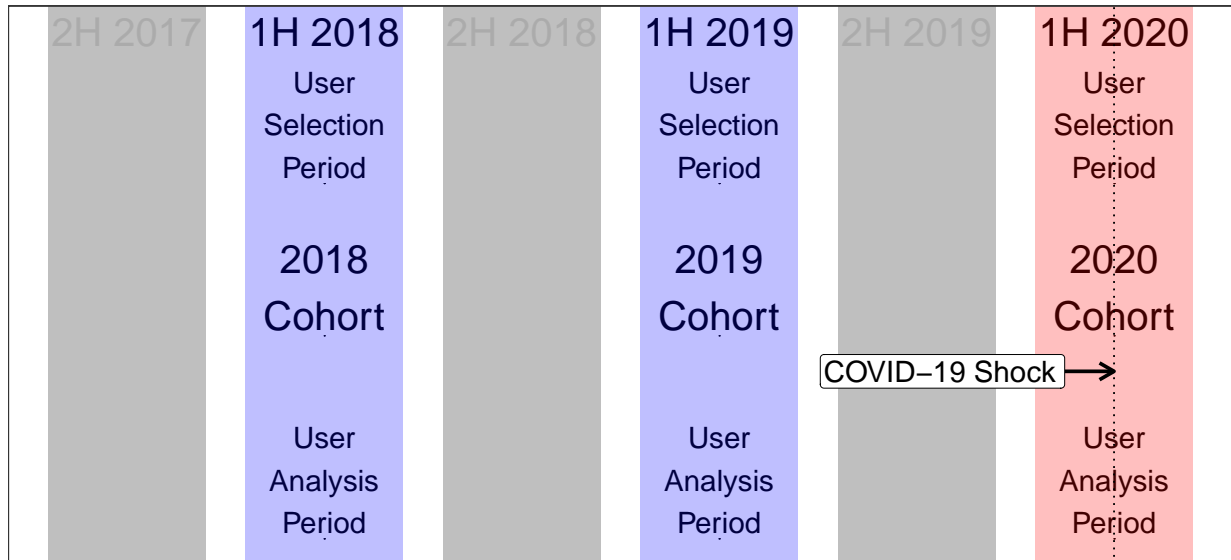
Notes: Figure displays the number of unique courses on Doroob each quarter since Q1 2016, separately for each course type.

Figure 3: Data Construction Illustration

Panel A: Existing Users Analysis

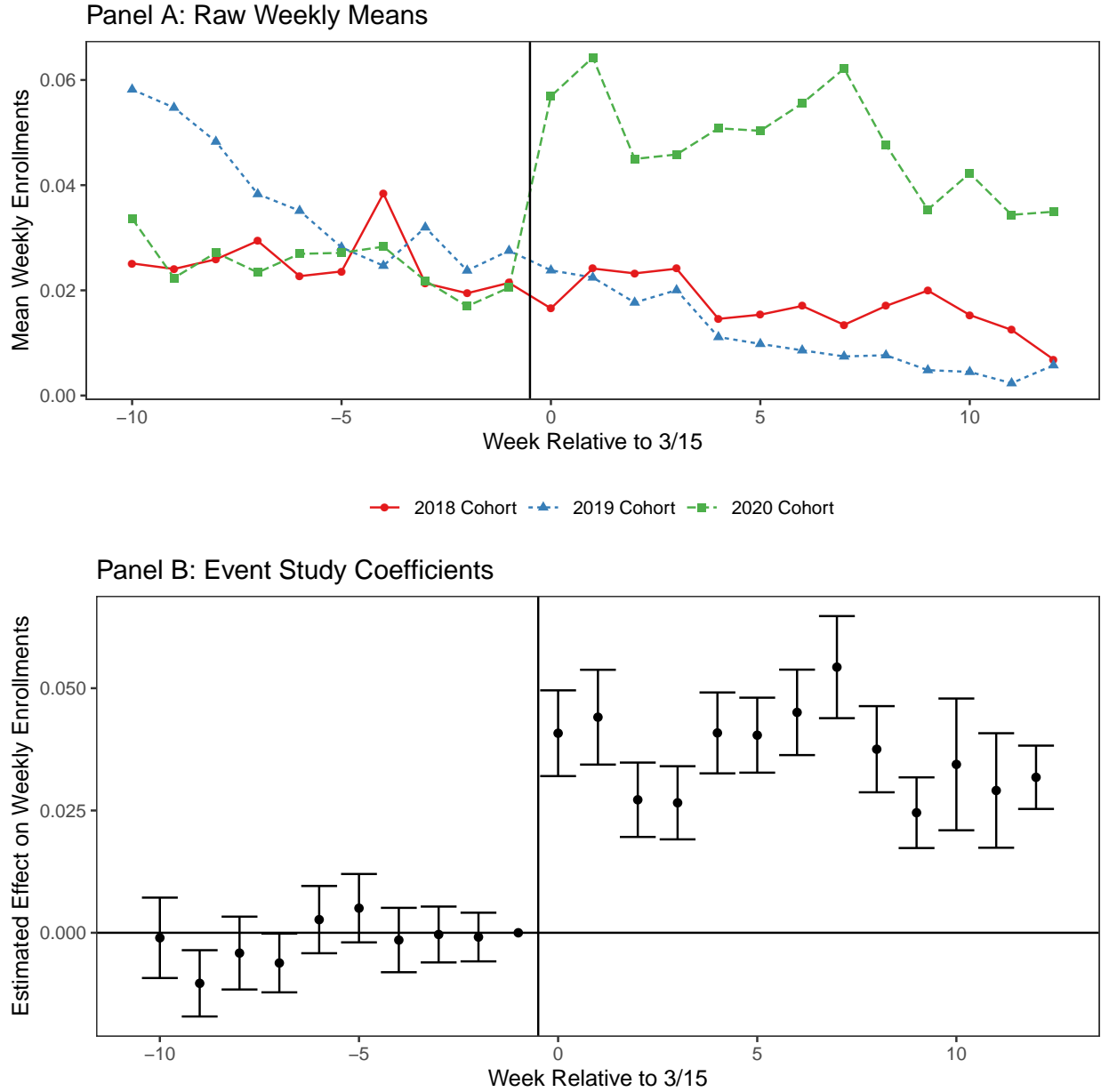


Panel B: New Users Analysis



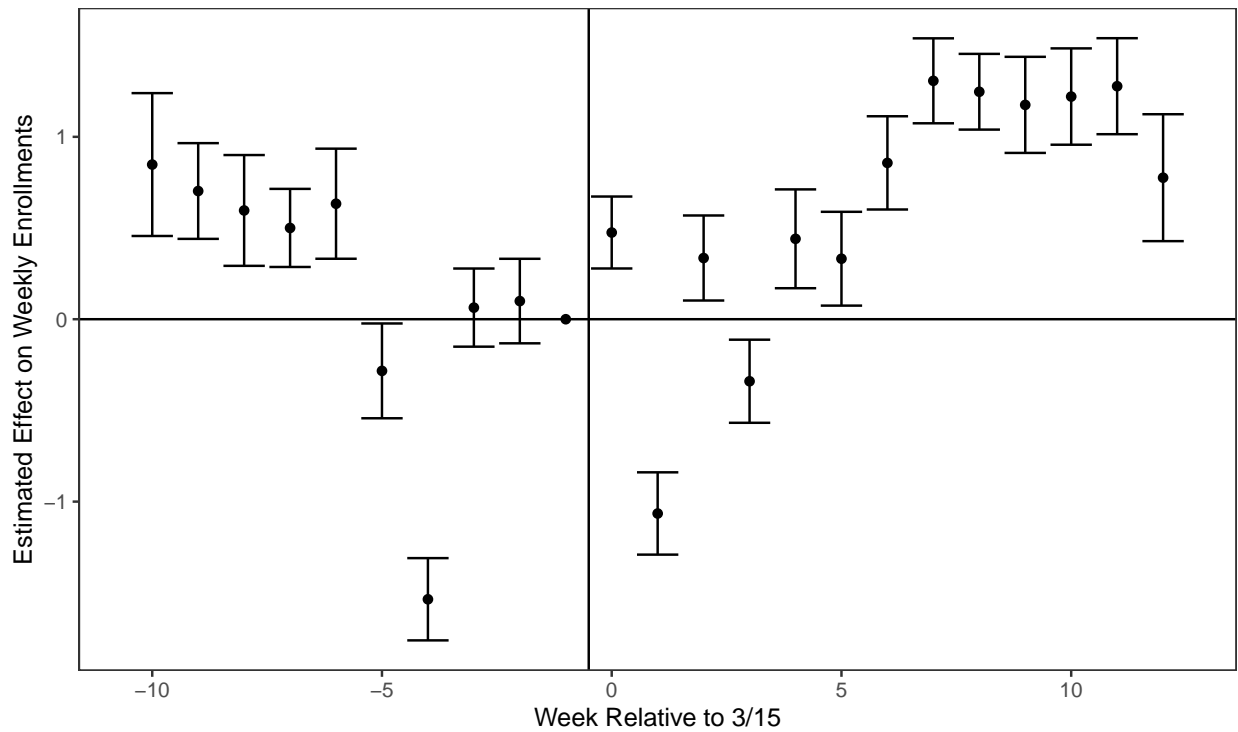
Notes: Figure illustrates the data used in our analysis of existing users and new users. To construct our existing users sample, we define two sets of users in our 2018 and 2019 Cohorts—users who joined Dorooob between July 1, 2017 and December 31, 2017 or between July 1, 2018 and December 31, 2018. We define our 2020 Cohort as users who joined Dorooob between July 1, 2020, and December 31, 2018. For all groups, we analyze subsequent course enrollment behavior in the subsequent months of January to June. To construct our sample of new users, we define two sets of users in our 2018 and 2019 cohorts, in the 23 weeks centered on March 15—users who joined Dorooob between January 7, 2018 and June 16, 2018 or between January 6, 2019 and June 15, 2019. We define our 2020 Cohort as users who joined Dorooob between January 5, 2020 and June 13, 2020.

Figure 4: Response to the COVID-19 Shock among Existing Users



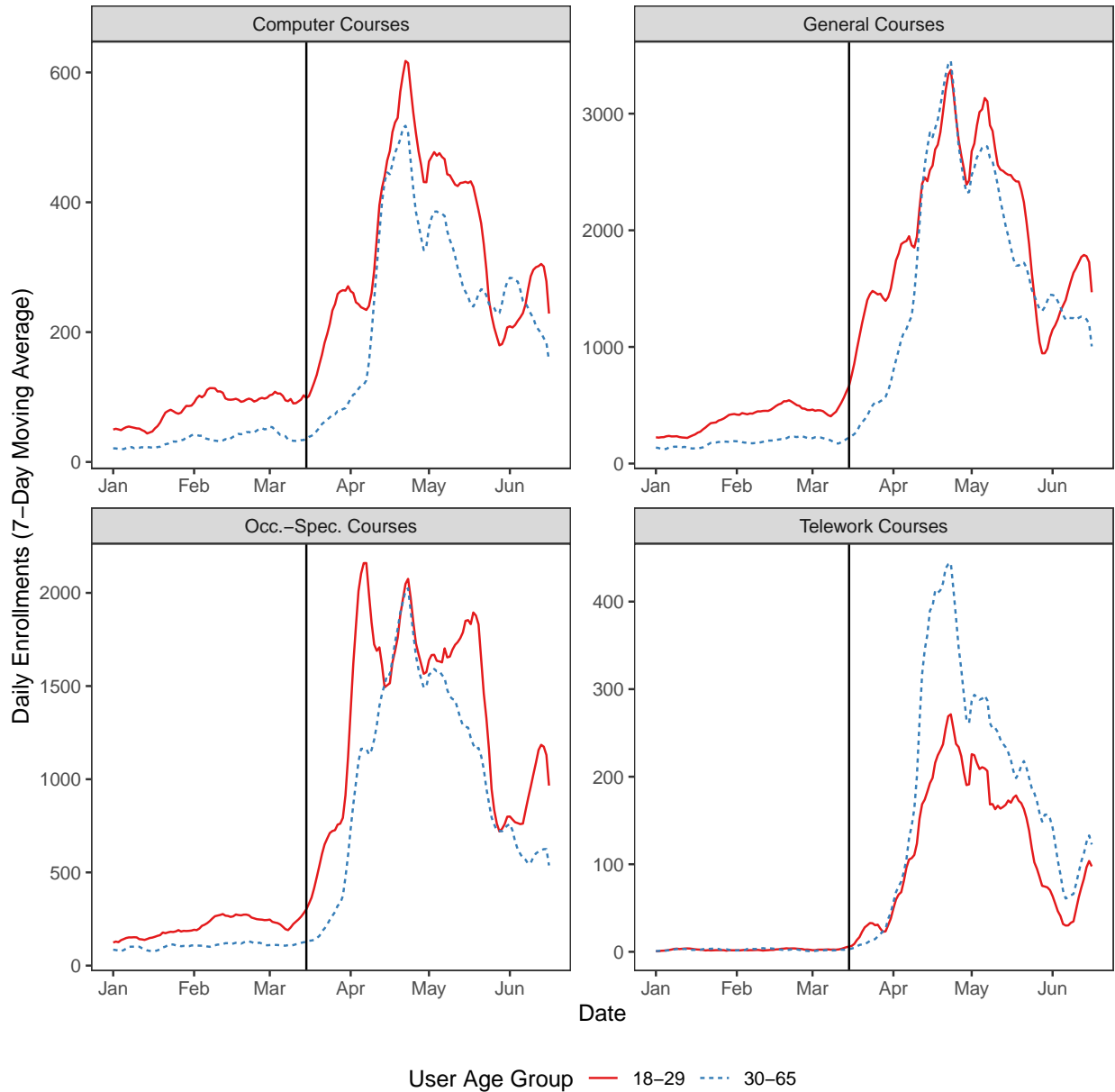
Notes: Figure displays how the COVID shock affected enrollments among existing users. The top panel displays the raw means of weekly enrollments per user, separately for 2018, 2019, and 2020 Cohorts. The bottom panel displays estimates of β_k in Equation 2. These estimates control for cohort and calendar week fixed-effects. Error bars represent 95% confidence intervals.

Figure 5: Response to the COVID-19 Shock among New Users



Notes: Figure displays how the COVID shock affected enrollments among existing users. Plotted coefficients are estimates of β_k in Equation 4. These estimates control for cohort and calendar week fixed-effects. Error bars represent 95% confidence intervals.

Figure 6: 2020 Doorob Enrollments by Age and Course Category



Notes: Figure displays the 7-day moving average of total course enrollments in 2020, separately for each course category and age groups: 18-29 years old and 30-65 years old. Age groups are determined by the age of each user upon registering for Doorob. Averages exclude users who were younger than 18 or older than 65 when they signed up for Doorob and users who were directed to Doorob via the Saudi unemployment assistance program, Hafiz.

Table 1: Survey Responses of Doroob Users in February 2020

Statistic	Mean	St. Dev.	N
Demographic Characteristics			
Female	0.48	0.50	962
Age	27.49	11.67	962
Employment Characteristics			
Employed; no plan to change jobs	0.11	0.31	962
Employed; plan to change jobs	0.15	0.36	962
Not employed; seeking employment	0.61	0.49	962
Not employed; not seeking employment	0.13	0.34	962
Job Search Behavior Over the Past 6 Months			
Used job training/job search platform	0.32	0.47	962
Sent out resumes/applications	0.27	0.44	962
Contacted employer/agency, or interviewed	0.19	0.39	962
How Did You Hear About Doroob?			
From my employer	0.03	0.18	962
From my university or school	0.15	0.36	962
From a colleague or friend	0.16	0.36	962
From online or other media	0.43	0.50	962
From my family	0.17	0.38	962
Other	0.06	0.23	962
Why Did You Register for Doroob?			
I am interested in new skill	0.82	0.38	962
I want to get a job	0.53	0.50	962
Boss directed me to register	0.06	0.23	962
It's a requirement (Hafiz program)	0.10	0.30	962
It's a requirement (other)	0.04	0.19	962
Other	0.06	0.23	962
When Choosing Courses, How Will You Decide Which to Take?			
Personal Preferences (1-10)	8.02	2.45	962
Whether course will get me a job (1-10)	8.11	2.58	962
Whether course will get me higher salary (1-10)	7.53	2.91	962
Prefs. of family/friends (1-10)	4.06	3.47	962

Notes: Table summarizes responses to a survey of new Doroob users conducted in February 2020. Sample excludes users directed to Doroob via the Saudi unemployment assistance program, Hafiz. We solicited survey responses via a pop-up on the Doroob website during the registration process and via direct emails to new Doroob registrants. Users could select multiple options when asked "Why did you register for Doroob," so the sum of mean responses exceeds one.

Table 2: Most Popular Courses by Course Category: 1/5/20 - 6/13/20

Course Name	Number of Enrollments
General Skills Courses	
Leadership Basics	29,569
Labor Culture according to the Saudi Labor System	18,375
Self-Management	16,684
Smart Work Ethic	15,902
Communicating in the Work Environment	15,592
Occupation-Specific Courses	
Introduction to Human Resource: Tasks	22,830
Basics of Management	14,556
Project Management	11,326
Principles of Financial Accounting Part I: General Framework of Accounting	8,394
The Basics of Quality and Safety Standards for Recreational Events	6,559
Computer Courses	
Information Security	25,345
Introduction to Microsoft Excel	11,086
Workplace IT: Master Microsoft Software	7,771
Introduction to Microsoft Word	7,160
Introduction to Microsoft PowerPoint	4,759
Telework Courses	
Culture of Teleworking Administrative Side	13,512
Culture of Teleworking Technical Aspect	8,656
Solve Problems While Working Remotely	2,000
Communication Skills in Remote Work	1,859
Professional Development for Remote Workers	1,627

Notes: Table displays the five most popular courses and corresponding enrollments during the analysis period in 2020: January 5, 2020 to June 13, 2020.

Table 3: User Summary Statistics

	Active Users	Existing Users		New Users	
		2020 Cohort	2018/19 Cohorts	2020 Cohort	2018/19 Cohorts
Female	0.47	0.53	0.54	0.42	0.45
Age	27.41	26.36	27.30	28.50	27.89
Age: 18-24	0.49	0.55	0.44	0.44	0.45
Age: 25-29	0.17	0.16	0.22	0.16	0.20
Age: 30-39	0.24	0.21	0.25	0.26	0.24
Age: 40-65	0.10	0.08	0.08	0.13	0.11
College Degree	0.52	0.55	0.23	0.57	0.24
Student	0.27	0.40	0.12	0.31	0.15
Jobseeker	0.17	0.22	0.11	0.17	0.10
Employed	0.36	0.29	0.12	0.44	0.14
N	213,671	27,099	124,353	126,667	78,087

Notes: Table displays means of numerous characteristics among different sets of Dorob users. Active users are users who took at least one course between January 5, 2020 and June 13, 2020. Age represents age at the time of registration. Student, Jobseeker, and Employed are binary variables identifying each user's reported "current status"; these variable do not sum to one because they are missing for many users.

Table 4: DiD Effects on Enrollments

	All (1)	General (2)	Occ.-Spec. (3)	Computer (4)	Telework (5)
Panel A: Existing Users					
Post x 2020	0.038*** (0.002)	0.021*** (0.001)	0.012*** (0.001)	0.003*** (0.000)	0.002*** (0.000)
Pre-COVID 2020 Mean	0.025	0.013	0.009	0.003	0.000
Pre-COVID 2020 SD	0.393	0.218	0.208	0.069	0.015
Num. obs.	3483396	3483396	3483396	3483396	3483396
Panel B: New Users					
Post x 2020	0.443*** (0.041)	0.261*** (0.025)	0.122*** (0.018)	-0.027*** (0.010)	0.087*** (0.002)
Pre-COVID 2020 Mean	2.090	1.187	0.623	0.273	0.007
Pre-COVID 2020 SD	3.071	1.777	1.556	0.633	0.100
Num. obs.	204754	204754	204754	204754	204754

Notes: Table displays the estimated effect of the COVID-19 shock on enrollments among existing users and new users. Panel A displays coefficient estimates of β in Equation 1 and estimate the effect of the COVID-19 shock on weekly enrollments of existing users. Panel B displays coefficient estimates of β in Equation 3 and estimates the effect of the COVID-19 shock on enrollments of new users during their first week on the platform. Columns reflect different course types. Examples of each course type are given in Table 2. Standard errors clustered at the user level (* $p < 0.1$; ** $p < 0.05$; *** $p < 0.01$).

Table 5: DiD Effects on Enrollments (Normalized Outcomes)

	All (1)	General (2)	Occ.-Spec. (3)	Computer (4)	Telework (5)
Panel A: Existing Users					
Post x 2020	1.408*** (0.078)	1.396*** (0.076)	1.408*** (0.111)	0.812*** (0.088)	13.802*** (0.731)
Pre-COVID 2020 Mean	1.000	1.000	1.000	1.000	1.000
Pre-COVID 2020 SD	15.844	16.253	24.098	26.390	96.085
Num. obs.	3483396	3483396	3483396	3483396	3483396
Panel B: New Users					
Post x 2020	0.236*** (0.017)	0.220*** (0.018)	0.228*** (0.028)	-0.098*** (0.026)	12.565*** (0.224)
Pre-COVID 2020 Mean	1.000	1.000	1.000	1.000	1.000
Pre-COVID 2020 SD	1.469	1.498	2.497	2.322	13.942
Num. obs.	204754	204754	204754	204754	204754

Notes: Table displays the estimated effect of the COVID-19 shock on enrollments among existing users and new users. All outcomes are normalized to reflect changes relative to pre-March 15th means (i.e. a coefficient of 1 reflects a 100 percent increase). Panel A displays coefficient estimates of β in Equation 1 and estimate the effect of the COVID-19 shock on weekly enrollments of existing users. Panel B displays coefficient estimates of β in Equation 3 and estimates the effect of the COVID-19 shock on enrollments of new users during their first week on the platform. Columns reflect different course types. Examples of each course type are given in Table 2. Standard errors clustered at the user level (* $p < 0.1$; ** $p < 0.05$; *** $p < 0.01$).

Table 6: DiD Effects on User Persistence

	All (1)	General (2)	Occ.-Spec. (3)	Computer (4)	Telework (5)
Panel A: New Users - Week 1					
Post x 2020	0.443*** (0.041)	0.261*** (0.025)	0.122*** (0.018)	-0.027*** (0.010)	0.087*** (0.002)
Pre-COVID 2020 Mean	2.090	1.187	0.623	0.273	0.007
Pre-COVID 2020 SD	3.071	1.777	1.556	0.633	0.100
Num. obs.	204754	204754	204754	204754	204754
Panel B: New Users - Week 2					
Post x 2020	0.265*** (0.019)	0.149*** (0.011)	0.071*** (0.008)	0.030*** (0.003)	0.014*** (0.001)
Pre-COVID 2020 Mean	0.280	0.152	0.095	0.030	0.002
Pre-COVID 2020 SD	1.646	0.903	0.776	0.240	0.057
Num. obs.	204754	204754	204754	204754	204754
Panel C: New Users - Week 3					
Post x 2020	0.146*** (0.012)	0.087*** (0.007)	0.035*** (0.005)	0.016*** (0.003)	0.008*** (0.001)
Pre-COVID 2020 Mean	0.142	0.074	0.049	0.018	0.001
Pre-COVID 2020 SD	0.944	0.529	0.447	0.194	0.035
Num. obs.	204754	204754	204754	204754	204754

Notes: Table displays the estimated effect of the COVID-19 shock on enrollments among new users. Panels A, B, and C display coefficient estimates of in Equation 3 and estimates the effect of the COVID-19 shock on enrollments of new users during their first, second, and third week on the platform. Columns reflect different course types. Examples of each course type are given in Table 2. Standard errors clustered at the user level (* $p < 0.1$; ** $p < 0.05$; *** $p < 0.01$).

Table 7: DiD Effects on Enrollments by Age

	All (1)	General (2)	Occ.-Spec. (3)	Computer (4)	Telework (5)
Panel A: Existing Users					
Post x 2020	0.038*** (0.002)	0.022*** (0.001)	0.011*** (0.001)	0.003*** (0.000)	0.001*** (0.000)
Post x 2020 x 25-29	-0.008 (0.006)	-0.008*** (0.003)	0.002 (0.003)	-0.004*** (0.001)	0.001*** (0.000)
Post x 2020 x 30-39	0.004 (0.006)	-0.002 (0.003)	0.003 (0.003)	0.001 (0.001)	0.003*** (0.000)
Post x 2020 x 40-65	0.005 (0.012)	0.000 (0.006)	-0.001 (0.006)	0.002** (0.001)	0.003*** (0.001)
Pre-COVID 2020 Mean	0.025	0.013	0.009	0.003	0.000
Pre-COVID 2020 SD	0.393	0.218	0.208	0.069	0.015
Num. obs.	3483396	3483396	3483396	3483396	3483396
Panel B: New Users					
Post x 2020	0.447*** (0.044)	0.243*** (0.028)	0.131*** (0.021)	0.035*** (0.011)	0.038*** (0.002)
Post x 2020 x 25-29	-0.009 (0.103)	0.092 (0.064)	-0.074 (0.049)	-0.060** (0.026)	0.033*** (0.005)
Post x 2020 x 30-39	-0.071 (0.118)	0.049 (0.069)	-0.154*** (0.056)	-0.057** (0.025)	0.092*** (0.005)
Post x 2020 x 40-65	-0.957*** (0.150)	-0.670*** (0.104)	0.097* (0.058)	-0.527*** (0.045)	0.143*** (0.008)
Pre-COVID 2020 Mean	2.090	1.187	0.623	0.273	0.007
Pre-COVID 2020 SD	3.071	1.777	1.556	0.633	0.100
Num. obs.	204754	204754	204754	204754	204754

Notes: Table displays the estimated effect of the COVID-19 shock on enrollments among existing users and new users, separately for users of different ages. Panel A displays coefficient estimates of β (and age group interactions) in Equation 1 and estimate the effect of the COVID-19 shock on weekly enrollments of existing users. Panel B displays coefficient estimates of β (and age group interactions) in Equation 3 and estimates the effect of the COVID-19 shock on enrollments of new users during their first week on the platform. Columns reflect different course types. Examples of each course type are given in Table 2. Standard errors clustered at the user level (* $p < 0.1$; ** $p < 0.05$; *** $p < 0.01$).

Table 8: DiD Effects on Enrollments by Gender

	All (1)	General (2)	Occ.-Spec. (3)	Computer (4)	Telework (5)
Panel A: Existing Users					
Post x 2020	0.040*** (0.003)	0.021*** (0.002)	0.014*** (0.002)	0.002*** (0.000)	0.003*** (0.000)
Post x 2020 x Female	-0.003 (0.004)	0.000 (0.002)	-0.004* (0.002)	0.002*** (0.000)	-0.001*** (0.000)
Pre-COVID 2020 Mean	0.025	0.013	0.009	0.003	0.000
Pre-COVID 2020 SD	0.393	0.218	0.208	0.069	0.015
Num. obs.	3483396	3483396	3483396	3483396	3483396
Panel B: New Users					
Post x 2020	0.318*** (0.064)	0.257*** (0.039)	0.020 (0.029)	-0.063*** (0.016)	0.104*** (0.003)
Post x 2020 x Female	0.222*** (0.078)	-0.001 (0.049)	0.194*** (0.036)	0.067*** (0.019)	-0.038*** (0.004)
Pre-COVID 2020 Mean	2.090	1.187	0.623	0.273	0.007
Pre-COVID 2020 SD	3.071	1.777	1.556	0.633	0.100
Num. obs.	204754	204754	204754	204754	204754

Notes: Table displays the estimated effect of the COVID-19 shock on enrollments among existing users and new users, separately for men and women. Panel A displays coefficient estimates of β (and gender interactions) in Equation 1 and estimate the effect of the COVID-19 shock on weekly enrollments of existing users. Panel B displays coefficient estimates of β (and gender interactions) in Equation 3 and estimates the effect of the COVID-19 shock on enrollments of new users during their first week on the platform. Columns reflect different course types. Examples of each course type are given in Table 2. Standard errors clustered at the user level (* $p < 0.1$; ** $p < 0.05$; *** $p < 0.01$).

Table 9: DiD Effects on Enrollments by Status

	All (1)	General (2)	Occ.-Spec. (3)	Computer (4)	Telework (5)
Panel A: Existing Users					
Post x 2020	0.064*** (0.005)	0.033*** (0.003)	0.020*** (0.003)	0.006*** (0.001)	0.005*** (0.000)
Post x 2020 x Omitted	-0.056*** (0.006)	-0.028*** (0.003)	-0.017*** (0.003)	-0.007*** (0.001)	-0.004*** (0.000)
Post x 2020 x Student	-0.009 (0.006)	0.001 (0.003)	-0.005* (0.003)	-0.001 (0.001)	-0.003*** (0.000)
Post x 2020 x Jobseeker	-0.020*** (0.007)	-0.010*** (0.003)	-0.005 (0.003)	-0.002* (0.001)	-0.003*** (0.000)
Pre-COVID 2020 Mean	0.025	0.013	0.009	0.003	0.000
Pre-COVID 2020 SD	0.393	0.218	0.208	0.069	0.015
Num. obs.	3483396	3483396	3483396	3483396	3483396
Panel B: New Users					
Post x 2020	1.256*** (0.103)	0.685*** (0.067)	0.317*** (0.044)	0.101*** (0.024)	0.153*** (0.005)
Post x 2020 x Omitted	-1.543*** (0.223)	-0.808*** (0.113)	-0.406*** (0.113)	-0.240*** (0.033)	-0.089*** (0.007)
Post x 2020 x Student	-0.363*** (0.121)	-0.209*** (0.080)	-0.071 (0.053)	0.038 (0.029)	-0.121*** (0.006)
Post x 2020 x Jobseeker	-0.700*** (0.163)	-0.257*** (0.099)	-0.240*** (0.073)	-0.115*** (0.035)	-0.088*** (0.008)
Pre-COVID 2020 Mean	2.090	1.187	0.623	0.273	0.007
Pre-COVID 2020 SD	3.071	1.777	1.556	0.633	0.100
Num. obs.	204754	204754	204754	204754	204754

Notes: Table displays the estimated effect of the COVID-19 shock on enrollments among existing users and new users, separately for users with different labor force status upon Dorroob registration. Panel A displays coefficient estimates of β (and status interactions) in Equation 1 and estimate the effect of the COVID-19 shock on weekly enrollments of existing users. Panel B displays coefficient estimates of β (and status interactions) in Equation 3 and estimates the effect of the COVID-19 shock on enrollments of new users during their first week on the platform. Columns reflect different course types. Examples of each course type are given in Table 2. Standard errors clustered at the user level (* $p < 0.1$; ** $p < 0.05$; *** $p < 0.01$).

Table 10: Effect of Post-COVID Course Enrollments on Employment in September 2020

	<i>Dependent variable:</i>					
	P(Employed in Sept. 2020) x 100					
	(1)	(2)	(3)	(4)	(5)	(6)
All Enrollments	0.240*** (0.073)	0.125** (0.054)	0.143*** (0.054)			
Computer Enrollments				-0.853 (0.525)	0.114 (0.408)	0.084 (0.413)
General Skills Enrollments				-0.193 (0.166)	-0.073 (0.128)	-0.078 (0.130)
Occ.-Spec. Enrollments				0.832*** (0.198)	0.390*** (0.150)	0.435*** (0.149)
Telework Enrollments				1.327 (0.906)	-0.252 (0.687)	-0.106 (0.691)
Dep. Var Mean	7.08	7.08	7.08	7.08	7.08	7.08
Demographic Controls	N	Y	Y	N	Y	Y
2019 Enrollments Controls	N	N	Y	N	N	Y
Observations	23,739	23,739	23,739	23,739	23,739	23,739
R ²	0.001	0.263	0.269	0.002	0.263	0.269
Adjusted R ²	0.001	0.261	0.263	0.002	0.261	0.263

Notes: Table displays relationship between post-COVID enrollments in Dorob courses and private sector employment status. Coefficients correspond to β_1 in Equation 5. Enrollment counts reflect total enrollments between March 15, 2020 and June 13, 2020. Outcome is a variable equal to 100 for users who were employed in the private sector as of September 19, 2020 and zero otherwise. Analysis is

restricted to the 2020 Cohort of existing users: users who joined Dorooob between July 1, 2019 and December 31, 2019. Users without individual identifiers in Dorooob data, which are necessary to link to GOSI administrative data, are excluded from the analysis. Demographic characteristics include fixed effects for age, gender, employment status at registration, and how the user was directed to the platform. 2019 enrollment controls include fixed effects for number of courses taken in each of the four course categories prior to March 15, 2020. Standard errors clustered at the user level (* $p < 0.1$; ** $p < 0.05$; *** $p < 0.01$).

Appendix A A Model of Dynamic Investment in Multi-Dimensional Skills

We study the skill investment decisions of a representative agent in the context of a discrete time model similar to [Sanders and Taber \(2012\)](#). In this model, agents allocate one unit of time in each period between (a) investment in skills and (b) working for a wage. This setup is similar to the canonical life-cycle human capital model in [Ben-Porath \(1967\)](#), with one important difference: skills are multi-dimensional.

The model setup is as follows. Human capital H_t is an M -dimensional vector of skills, where $H_t^{(m)}$ denotes a workers stock of the m -th skill in period t . Workers produce m -specific human capital through a production function $\mathcal{H}^{(m)}$, which takes two inputs: previous human capital H_t and time s_t . Following [Sanders and Taber \(2012\)](#), we assume $\mathcal{H}^{(m)}$ takes the exponential form below.

$$H_{t+1}^{(m)} = \mathcal{H}^{(m)}(H_t, s_t^{(m)}) = H_t^{(m)} + A_m (s_t^{(m)})^\alpha \quad (6)$$

where $s_t^{(m)}$ is time devoted to skill m in period t and $\alpha \in (0, 1)$.

Wages are based on exogenous skill prices, denoted by an m -dimensional vector π_t . During period t , a worker with skills H_t earns

$$\underbrace{\pi_t' H_t}_{\text{wage per efficiency unit}} \times \underbrace{\left[1 - \sum_{m=1}^M s_t^{(m)} \right]}_{\text{efficiency units spent working}}. \quad (7)$$

Finally, users discount future earnings by $1/R$.

With this setup, we consider a three-period ($N = 3$) two-skill ($M = 2$) model and solve it by working backwards. Investing in skills in period 3 provides no return, so a

worker's period 3 wage is given by

$$w_3(H_3, \pi_3) = \pi'_3 H_3. \quad (8)$$

It follows that in period 2 the worker's value function is given by

$$V_2(H_2, \pi_2) = \left(1 - \sum_{m=1}^2 s_2^{(m)}\right) \pi'_2 H_2 + \frac{1}{R} \pi'_3 H_3. \quad (9)$$

And in period 1 the worker's value function is given by

$$V_1(H_1, \pi_1) = \left(1 - \sum_{m=1}^2 s_1^{(m)}\right) \pi'_1 H_1 + \frac{1}{R} \left(1 - \sum_{m=1}^2 s_2^{(m)}\right) \pi'_2 H_2 + \frac{1}{R^2} \pi'_3 H_3. \quad (10)$$

For each period t and skill m , the agent selects $s_t^{(m)}$ to equalize the present return on time spent working to the discounted return on time spent investing in skills. This tradeoff is captured by the agent's period 1 first-order condition below.

$$\underbrace{\pi'_1 H_1}_{\text{pd. 1 wage}} = \underbrace{\frac{1}{R} \frac{\partial \mathcal{H}^{(m)}(s_1^{(m)})}{\partial s_1^{(m)}} \pi'_2}_{\text{return to pd. 1 skilling in pd. 2}} + \underbrace{\frac{1}{R^2} \frac{\partial \mathcal{H}^{(m)}(s_1^{(m)})}{\partial s_1^{(m)}} \pi'_3}_{\text{return to pd. 1 skilling in pd. 3}} \quad (11)$$

Plugging in the functional form for $\mathcal{H}^{(m)}$ given above, taking derivatives, and solving for $s_1^{(m)}$ yields the following equation for period 1 investment in skill m .

$$\pi'_1 H_1 = \frac{1}{R} A_1 \alpha s_1^{(m)\alpha-1} \pi_2^{(m)} + \frac{1}{R^2} A_1 \alpha s_1^{(m)\alpha-1} \pi_3^{(m)} \quad (12)$$

$$= A_1 \alpha s_1^{(m)\alpha-1} \times \left[\frac{1}{R} \pi_2^{(m)} + \frac{1}{R^2} \pi_3^{(m)} \right] \quad (13)$$

$$\rightarrow s_1^{(m)} = \left[\frac{\alpha A_m \left(\frac{1}{R} \pi_2^{(m)} + \frac{1}{R^2} \pi_3^{(m)} \right)}{\pi'_1 H_1} \right]^{\frac{1}{1-\alpha}} \quad (14)$$

This equilibrium equation above provides the basis for the propositions below.

Proposition 1. *Investment is higher when wages in the current period are lower.*

To see this, denote an agent's period 1 wage per efficiency unit as $w_1 = \pi_1 H_1$. Because skill prices are exogenous, variation across agents in w_1 reflects initial skill endowments. Agents with higher-paid skills will have higher wages. Below, we show that agents with higher-paid skills will invest less in skilling in equilibrium.

$$\frac{\partial s_1^{(m)}}{\partial w_1} = \underbrace{\left[\alpha A_m \left(\frac{1}{R} \pi_2^{(m)} + \frac{1}{R^2} \pi_3^{(m)} \right) \right]^{\frac{1}{1-\alpha}}}_{>0} \times \underbrace{\left[\frac{-1}{1-\alpha} \right]}_{<0} \times \underbrace{\left[\frac{1}{w_1} \right]^{\frac{1}{1-\alpha}+1}}_{>0} < 0 \quad (15)$$

Proposition 2. *Investment is higher when future skill prices are higher.*

$$\frac{\partial s_1^{(m)}}{\partial \pi_2^{(m)}} > 0 \quad (16)$$

$$\frac{\partial s_1^{(m)}}{\partial \pi_3^{(m)}} > 0 \quad (17)$$

Proposition 3. *In all skills, investment is weakly lower for older agents.*

We show this by considering an agent with 2 working periods rather than 3. We denote this agent's investment by \tilde{s} . Following the steps above yields the following equilibrium level of period-1 investment in skill m .

$$\tilde{s}_1^{(m)} = \left[\frac{\alpha A_m \left(\frac{1}{R} \pi_2^{(m)} \right)}{\pi_1' H_1} \right]^{\frac{1}{1-\alpha}} \quad (18)$$

Comparing $\tilde{s}_1^{(m)}$ to $s_1^{(m)}$ shows that levels of skill investment are weakly lower among

older agents (agents with fewer remaining working periods).

$$\left[\frac{\alpha A_m \left(\frac{1}{R} \pi_2^{(m)} \right)}{\pi_1' H_1} \right]^{\frac{1}{1-\alpha}} \leq \left[\frac{\alpha A_m \left(\frac{1}{R} \pi_2^{(m)} + \frac{1}{R^2} \pi_3^{(m)} \right)}{\pi_1' H_1} \right]^{\frac{1}{1-\alpha}} \quad (19)$$

$$\bar{s}_1^{(m)} \leq s_1^{(m)} \quad (20)$$

Proposition 4. *Older individuals invest relatively more in skills that are valuable in the short-run.*

To see this, note that period 2 and period 3 skill prices take the following form.

$$\pi_2 = \begin{bmatrix} \pi_2^{(1)} \\ \pi_2^{(2)} \end{bmatrix} \quad \pi_3 = \begin{bmatrix} \pi_3^{(1)} \\ \pi_3^{(2)} \end{bmatrix}$$

Suppose skill 1, whose period 2 and 3 prices are represented by $\pi_2^{(1)}$ and $\pi_3^{(1)}$, respectively, is more valuable in period 1. $\pi_2^{(1)} > \pi_3^{(1)}$. Oppositely, suppose that skill 2 is more valuable in period 2. $\pi_2^{(2)} < \pi_3^{(2)}$.

Define θ as the ratio of an agent's skill investment in skill 1 versus skill 2 in period 1. (Mathematically, $\theta = s_1^1 / s_1^2$.) Following from above, θ takes the following form for agents with 3 working periods remaining in their life-cycle.

$$\theta = \frac{s_1^1}{s_1^2} \quad (21)$$

$$= \frac{\left[\frac{\alpha A_1 \left(\frac{1}{R} \pi_2^{(1)} + \frac{1}{R^2} \pi_3^{(1)} \right)}{\pi_1' H_1} \right]^{\frac{1}{1-\alpha}}}{\left[\frac{\alpha A_2 \left(\frac{1}{R} \pi_2^{(2)} + \frac{1}{R^2} \pi_3^{(2)} \right)}{\pi_1' H_1} \right]^{\frac{1}{1-\alpha}}} \quad (22)$$

$$= \left[\frac{\alpha A_1 \left(\frac{1}{R} \pi_2^{(1)} + \frac{1}{R^2} \pi_3^{(1)} \right)}{\alpha A_2 \left(\frac{1}{R} \pi_2^{(2)} + \frac{1}{R^2} \pi_3^{(2)} \right)} \right]^{\frac{1}{1-\alpha}} \quad (23)$$

$$= \left[\frac{A_1 \left(\pi_2^{(1)} + \frac{1}{R} \pi_3^{(1)} \right)}{A_2 \left(\pi_2^{(2)} + \frac{1}{R} \pi_3^{(2)} \right)} \right]^{\frac{1}{1-\alpha}} \quad (24)$$

As before, we can denote θ for agents with 2 remaining working periods as $\tilde{\theta}$.

$$\tilde{\theta} = \frac{\tilde{s}_1^1}{\tilde{s}_1^2} \quad (25)$$

$$= \left[\frac{A_1(\frac{1}{R}\pi_2^{(1)})}{A_2(\frac{1}{R}\pi_2^{(2)})} \right]^{\frac{1}{1-\alpha}} \quad (26)$$

$$= \left[\frac{A_1(\pi_2^{(1)})}{A_2(\pi_2^{(2)})} \right]^{\frac{1}{1-\alpha}} \quad (27)$$

Below, we show that $\theta < \tilde{\theta}$.

$$\pi_2^{(1)} > \pi_3^{(1)} \geq 0, \quad 0 \leq \pi_2^{(2)} < \pi_3^{(2)} \quad \rightarrow \quad \pi_2^{(2)} * \pi_3^{(1)} < \pi_2^{(1)} * \pi_3^{(2)} \quad (28)$$

$$\pi_2^{(2)} * \frac{1}{R}\pi_3^{(1)} < \pi_2^{(1)} * \frac{1}{R}\pi_3^{(2)} \quad (29)$$

$$\pi_2^{(2)} * \frac{1}{R}\pi_3^{(1)} + \pi_2^{(2)} * \pi_2^{(1)} < \pi_2^{(1)} * \frac{1}{R}\pi_3^{(2)} + \pi_2^{(2)} * \pi_2^{(1)} \quad (30)$$

$$\pi_2^{(2)} * (\pi_2^{(1)} + \frac{1}{R}\pi_3^{(1)}) < \pi_2^{(1)} * (\pi_2^{(2)} + \frac{1}{R}\pi_3^{(2)}) \quad (31)$$

$$\left[\frac{(\pi_2^{(1)} + \frac{1}{R}\pi_3^{(1)})}{(\pi_2^{(2)} + \frac{1}{R}\pi_3^{(2)})} \right] < \frac{\pi_2^{(1)}}{\pi_2^{(2)}} \quad (32)$$

$$\left[\frac{A_1(\pi_2^{(1)} + \frac{1}{R}\pi_3^{(1)})}{A_2(\pi_2^{(2)} + \frac{1}{R}\pi_3^{(2)})} \right]^{\frac{1}{1-\alpha}} < \left[\frac{A_1(\pi_2^{(1)})}{A_2(\pi_2^{(2)})} \right]^{\frac{1}{1-\alpha}} \quad (33)$$

$$\rightarrow \quad \theta < \tilde{\theta} \quad (34)$$

Appendix B Teleworkability and Saudi Employment in 2020

In this appendix, we demonstrate that teleworkability—the ability to do one’s work at home—was highly correlated with changes in the Saudi occupational composition in the months immediately following the COVID shock. To do so, we combine a number of publicly available data sources on Saudi employment over time as well teleworkability data from [Dingel and Neiman \(2020\)](#). Below, we briefly describe our data sources before summarizing our main findings.

We first construct a quarterly panel with counts of Saudis working in each major occupation group. To do so, we collect data on the share of employment among Saudi nationals across occupations from the GASTAT Statistical Database. This data is unavailable for Q3 and Q4 2019, so these dates are excluded from our analysis. Moreover, starting in Q4 2020, over 10 percent of employed Saudis have occupations listed as “Unspecified.”³³ Before then, this share was always below 0.5 percent. Because the reason behind this compositional change is unclear, we exclude dates in Q4 2020 and beyond. Saudi Arabia uses their own occupation codes, the Saudi Standard Classification of Occupations, and this data is published at the 1-digit level for 9 major occupation categories. We compute occupation counts by multiplying these shares by the total number of employed Saudis each quarter from publicly available Saudi Labor Force Survey summary data.

Next, we estimate the degree of teleworkability for each major Saudi occupation group. Because 1-digit Saudi occupations are very general (e.g. “managers,” “professionals,” etc.), we estimate teleworkability at the 2-digit occupation level and compute simple averages. Specifically, we identify the closest SOC code in [Dingel and Neiman \(2020\)](#) for each 2-digit Saudi occupation. These occupations are more specific (e.g. “chief executives, senior officials and legislators,” “customer services clerks,” etc.), and correspond closely to those in SOC codes. Using this mapping, for each 2-digit Saudi occupation, we

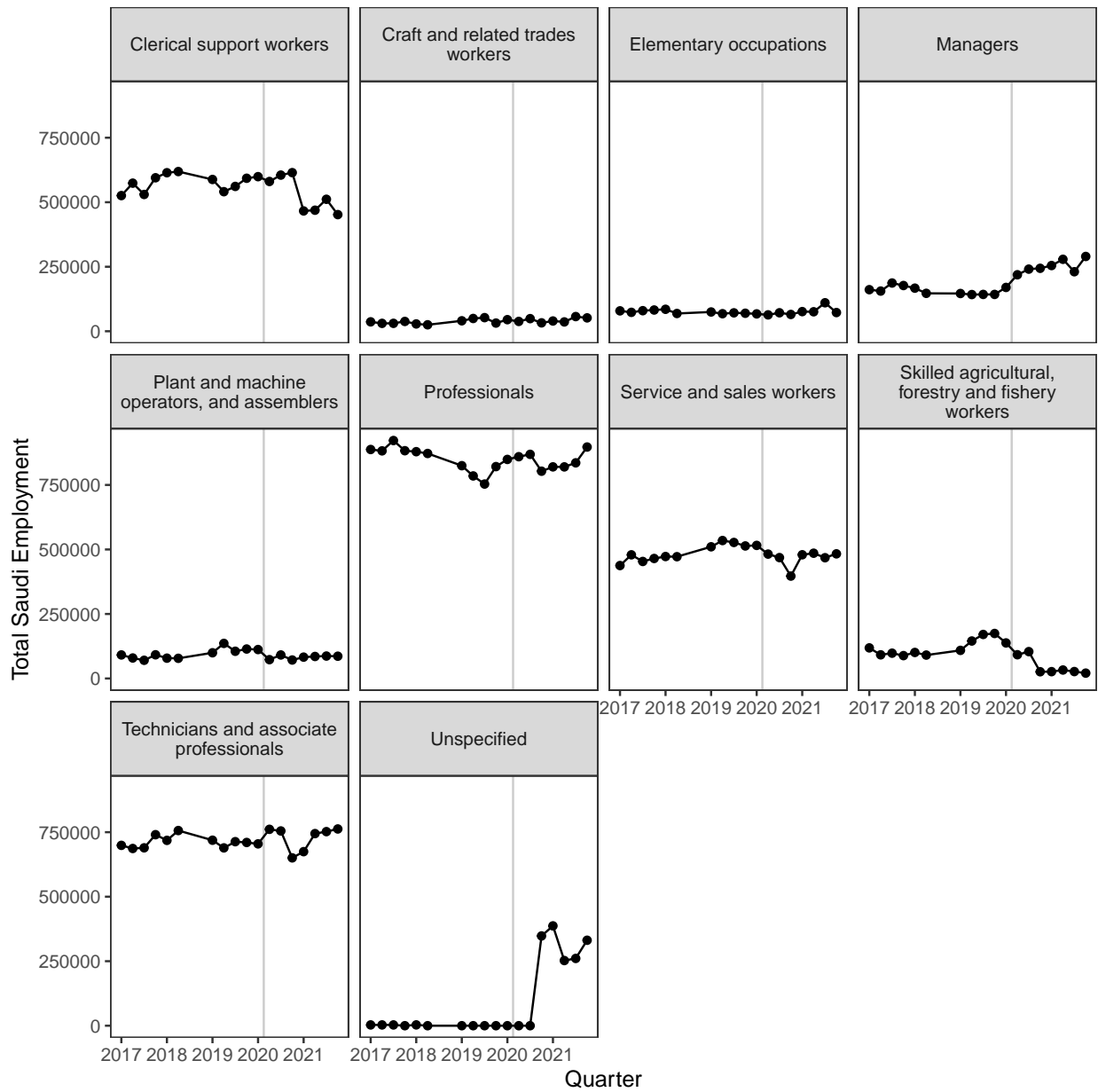
³³For comprehensiveness, we display the full series, including “Unspecified” occupations and periods in Q4 2020 and beyond, in [Figure B1](#).

identify whether [Dingel and Neiman \(2020\)](#) data indicates that it can be done from home. Next, we aggregate this data to the 1-digit occupation level by taking simple averages of estimated teleworkability among 2-digit occupations.³⁴ Of the 9 occupation categories, 4 occupation categories have average teleworkability above 0.5 and 5 categories have average teleworkability equal to 0.

Using this data, we assess whether our estimated teleworkability measure predicts employment responses following the COVID shock. Our results are summarized in [Figure B2](#). In Panel A, we show the time series of employment by occupation category. Occupations that cannot be done from home are shown in red. In response to the COVID shock (e.g. between Q1 2020 and Q2 2020), employment counts for these occupations generally decreased. In contrast, occupations that can be done from home, shown in blue, were generally flat or increased over this period. We formally test this relationship in Panel B, which shows quarter-over-quarter percentage changes in employment counts on the vertical axis and our measure of teleworkability on the horizontal axis. Consistent with Panel A, occupations that can be done from home exhibit lower rates of employment losses in the months following the COVID shock. The slope of the line of best fit in Panel B (weighted by lagged employment counts) indicates that a 10 percentage point increase in teleworkability is associated with a 2.7 percentage point lower rate of employment loss. Finally, in Panel C, we assess whether these estimates are larger than what we might expect based on quarter-to-quarter variation pre-COVID. Specifically, we repeat the analysis represented in Panel B for each quarter prior to Q2 2020. (We include estimates that weight each occupation-level observation by the lagged number of employees as well as estimates that weight each occupation equally.) The results indicate that the employment patterns that we observe in Q2 2020 are larger in magnitude than any other estimate from prior quarters.

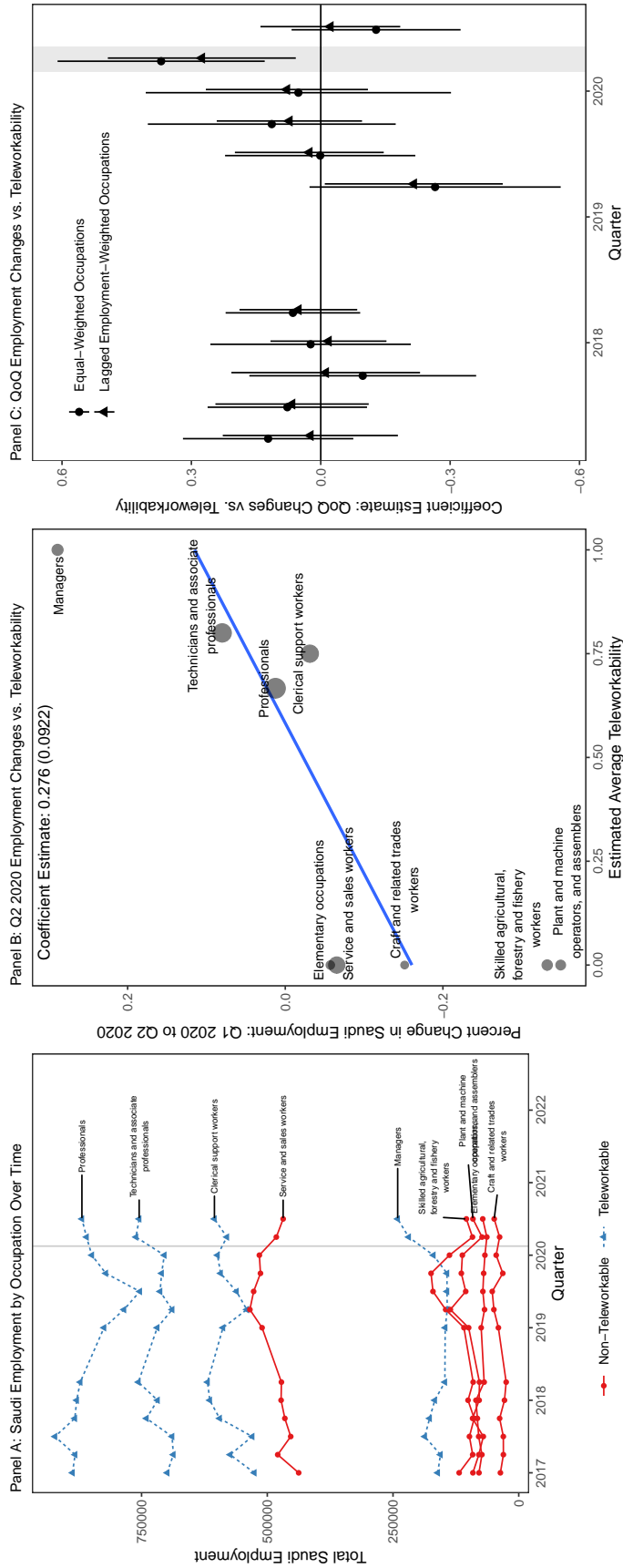
³⁴This is a simple approximation which does not account for occupation shares within each 1-digit occupation. However, we are not aware of any publicly available data on the distribution of Saudi employment at the 2-digit occupation level.

Figure B1: Saudi Employment over Time



Notes: Figure displays quarterly estimates of the number of Saudis working in each 1-digit occupation, including “Unspecified” occupations.

Figure B2: Teleworkability and Saudi Employment over Time



Notes: Figure summarizes changes in Saudi employment by occupation over time. Panel A displays quarterly estimates of the number of Saudis working in each 1-digit occupation. Panel B displays the relationship between estimated teleworkability of each 1-digit occupation and percentage changes in employment. Panel C shows the results of repeated analyses of quarter-on-quarter changes in employment as a function of estimated teleworkability. Each point in Panel C represents a coefficient estimate from a separate regression of quarter-over-quarter percentage change in employment counts on estimated teleworkability.

Appendix C Doorob Course Descriptions

In this appendix, we collect and display screenshots of web pages that provide brief summaries of the skills taught in many of the most popular courses on Doorob. For each course type in Table 2, we include screenshots for the two most popular courses. For each course, description pages have been automatically translated by Google Chrome.

Figure C1: Course Description: Leadership Basics

The screenshot displays the website for Dorooob, an e-training program. At the top, there is a navigation bar with links for 'INDIVIDUALS', 'COMPANIES', 'Homepage', 'About electronic training', 'verification', 'common questions', and 'call us'. Below this, a secondary navigation bar lists 'TRAINING COURSES', 'SESSIONS ARE NEW', 'TRAINING TRACKS', and 'NEW PARTNER COURSES'. The main content area features a banner for the 'القيادة' (Leadership) course, with the subtitle 'Driving basics' and a 'REGISTRATION HAS CLOSED' button. A central text box contains a welcome message: 'Welcome to the Basics of Leadership course'. The message states: 'The five levels of leadership that will be explained to you are very simple, so anyone can learn them. You will discover that leadership is a process, not a position. Leadership deals with people and their ever-changing dynamics. Therefore, it is never a static process. You will also discover that the most important challenge a leader faces is creating change and facilitating growth. This in turn requires movement, which, as you will soon see, is rooted in moving up from one level of leadership to the next.' Below the text box, there are social media icons for email and Twitter, and a calendar icon indicating 'Classes end Jan 1, 2021'. The footer includes social media icons for Instagram, Twitter, and LinkedIn, a 'QUICK LINKS' section with links to 'About the electronic training program', 'verification', 'Create an account', 'call us', and 'common questions', a paragraph about the E-Training program provided by the Human Resources Development Fund, and copyright information: 'All rights reserved © Electronic Training Program ٢٠٢٠' along with links to 'Terms and Conditions' and 'Privacy Policy'.

Notes: Figure displays a translated course description for Dorooob’s “Leadership Basics” course.

Figure C2: Course Description: Labor Culture according to the Saudi Labor System

Worker culture according to the Saudi labor system

[REGISTER NOW](#)

مقدمة صديقة الدورة التمهيدية وفق نظام العمل السعودي

ماورد في عة نظام العمل

Watch on YouTube

biography

?How does the worker guarantee his right to the work environment
 ?What laws protect both the worker and the employer's rights
 ?Annual leaves and wages...what are their controls

One of the most important things that every worker should know are labor laws, and the controls and provisions they contain that clarify the rights and duties of both the employer and the worker. Some believe that the work system is limited to what is stated in the employment contract, but the work system goes much beyond this. In this course we will talk about what the Saudi labor system is

The general objective of the course

This course aims to provide employers or workers with the provisions of the Saudi labor system, and the most prominent rights and duties

Target group

- Employers and workers
- Private sector employees
- Human resources staff
- Lawyers and legal advisors
- Establishment owners

Content expert

وزارة الموارد البشرية والتنمية الاجتماعية

the level

Awareness

Prerequisites

There is no prerequisite

Course completion certificate

Obtaining a course completion certificate requires passing its requirements with a grade of no less than 70%

QUICK LINKS

- About the electronic training program
- verification
- Create an account
- call us
- common questions

The E-Training program is a program provided by the Human Resources Development Fund and aims to develop the knowledge and skills of national cadres and empower them in accordance with the requirements of the labor market

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Notes: Figure displays a translated course description for Dorob’s “Labor Culture according to the Saudi Labor System” course.

Figure C3: Course Description: Introduction to Human Resource: Tasks

The screenshot displays the website interface for the E-Training Program. At the top, there is a navigation bar with 'INDIVIDUALS' and 'COMPANIES' tabs, and links for 'Homepage', 'About electronic training', 'verification', 'common questions', and 'call us'. Below this is a secondary navigation bar with 'TRAINING COURSES', 'SESSIONS ARE NEW', 'TRAINING TRACKS', and 'NEW PARTNER COURSES'. The main content area features a header for the course 'Introduction to human resources tasks' with a 'REGISTER NOW' button. A sidebar on the left shows social media icons and course details: 'Jun 8, 7-9' for 'Classes end' and '€' for 'Rated voltage'. The main text area contains the course description, learning objectives, and a list of topics to be covered. The footer includes social media icons, 'QUICK LINKS', a description of the E-Training program, and copyright information for the Electronic Training Program (ETP).

Introduction to human resources tasks

REGISTER NOW

Introduction to human resources tasks

The Human Resources Department is concerned with tasks related to 'employee matters' working for the company. It is considered the department responsible for recruitment matters, selecting new workers, training and development, dismissing employees, and other tasks. This introduction will give you a comprehensive look at some of the HR tasks

:At the end of the course, you will be able to

- Definition of human resources
- Explaining human resources methods and procedures (recruitment, selection, qualification and placement) when appointing new employees
- Definition of administrative performance
- Compensation management
- Explaining how human resources work with regard to disciplining and dismissing employees

So that you can evaluate your progress at the end of the course, remember these learning objectives as you study the content

QUICK LINKS

- About the electronic training program
- verification
- Create an account
- call us
- common questions

The E-Training program is a program provided by the Human Resources Development Fund and aims to develop the knowledge and skills of national cadres and empower them in accordance with the requirements of the labor market

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Notes: Figure displays a translated course description for Dorroob’s “Introduction to Human Resource: Tasks” course.

Figure C4: Course Description: Basics of Management

The screenshot displays the website for Dorob's "Basics of Management" course. At the top, there is a navigation bar with "INDIVIDUALS" and "COMPANIES" tabs, and links for "Homepage", "About electronic training", "verification", "common questions", and "call us". Below this is a secondary navigation bar with "TRAINING COURSES", "SESSIONS ARE NEW", "TRAINING TRACKS", and "NEW PARTNER COURSES".

The main banner features a photograph of a desk with a calculator, glasses, a notebook, a smartphone, and a coffee cup. To the right of the image, the text "Management basics" is displayed in a large font, with a blue button below it that says "REGISTRATION HAS CLOSED".

The central white box contains the course description under the heading "Management principles". The text explains that public administration differs from other business functions and describes the process approach to management, participatory management, and key managerial responsibilities. It also mentions that the course will cover the six additional administrative functions and the hierarchical management system.

At the end of the training course, the following learning objectives are listed:

- Definition of management
- Definition of the process approach to management
- Develop planning skills/abilities
- Identify the different levels of management
- Explain the difference between management as a science and management as a practice

The footer of the page includes social media icons for Instagram, Twitter, and LinkedIn. It also contains a "QUICK LINKS" section with links to "About the electronic training program", "verification", "Create an account", "call us", and "common questions". A paragraph describes the E-Training program as being provided by the Human Resources Development Fund. Finally, there is a copyright notice: "All rights reserved © Electronic Training Program ٢٠٢٢" and links to "Terms and Conditions" and "Privacy Policy".

Notes: Figure displays a translated course description for Dorob’s “Basics of Management” course.

Figure C5: Course Description: Information Security

The screenshot displays the 'Information Security' course page. At the top, there is a dark blue navigation bar with links for 'INDIVIDUALS', 'COMPANIES', 'Home page', 'About electronic training', 'verification', 'common questions', and 'call us'. Below this is a secondary navigation bar with 'TRAINING COURSES', 'SESSIONS ARE NEW', 'TRAINING TRACKS', and 'NEW PARTNER COURSES'. The main header area features an illustration of a person at a computer with a padlock and a shield, and a 'REGISTER NOW' button. The course details are presented in a white box with the following text:

Welcome to the information security course
 This course is offered to raise community awareness in the field of information security

Objective of this training course

- Knowledge of malware
- Learn the practices to follow to avoid damage
- Learn about the most important methods to protect against damage
- Learn how identity theft occurs and methods of protection
- Learn how social media networks are hacked
- Learn the most important practices to avoid phishing attacks
- Know the practices that must be followed to save the password
- Remember the information security breach clauses

In cooperation with
 Saudi Telecom Company

Requirements for completing the course
 Passing the final exam with a score of no less than 75%

Browsers that support Drop

- Chrom
- Safari
- Firefox

At the bottom of the page, there is a footer with social media icons, 'QUICK LINKS' (About the electronic training program, verification, Create an account, call us, common questions), a description of the E-Training program, and copyright information for the Electronic Training Program (ETP).

Notes: Figure displays a translated course description for Dorob’s “Information Security” course.

Figure C6: Course Description: Introduction to Microsoft Excel

INDIVIDUALS COMPANIES Homepage About electronic training verification common questions call us

تدريب Dorob - TRAINING COURSES SESSIONS ARE NEW - TRAINING TRACKS - NEW PARTNER COURSES

Introduction to Microsoft Excel

REGISTRATION HAS CLOSED

We designed this course to provide you with the foundational knowledge and skills you will need to be able to chart your career in IT in the workplace

Through this course you will learn the following

- How to use the computer and Microsoft Excel - Part One
- How to use a computer and Microsoft Excel, Part Two
- Output, display chart and Excel program
- Output, display chart and advanced tools for Excel

.. Register now

Develop your skills for a better professional life

QUICK LINKS

- About the electronic training program
- verification
- Create an account
- call us
- common questions

The E-Training program is a program provided by the Human Resources Development Fund and aims to develop the knowledge and skills of national cadres and empower them in accordance with the requirements of the labor market

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Notes: Figure displays a translated course description for Dorob's "Introduction to Microsoft Excel" course.

Figure C7: Course Description: Culture of Teleworking Administrative Side

The screenshot shows a website interface for a training course. At the top, there is a navigation bar with 'INDIVIDUALS' and 'COMPANIES' tabs, and links for 'Homepage', 'About electronic training', 'verification', 'common questions', and 'call us'. Below this is a secondary navigation bar with 'TRAINING COURSES', 'SESSIONS ARE NEW', 'TRAINING TRACKS', and 'NEW PARTNER COURSES'. The main header features an illustration of a person on a video call surrounded by icons for communication and technology, with the title 'Remote work culture, administrative aspect' and a 'REGISTER NOW' button. A sidebar on the left contains social media icons and a calendar showing 'Jan 1, 2020' with 'Classes end' and 'Rated voltage' options. The main content area is titled 'In this training session you will learn about' and lists topics: 'Distance working', 'Remote work controls', and 'Remote work skills'. It also specifies 'the level' as 'junior', 'Prerequisites' as 'There is no prerequisite', and the 'speaker' as 'Mr. Mohammed bin Abdulaziz Al-Shuwaier'. A note at the bottom states 'Certificate of passing the session' and 'Obtaining a session completion certificate requires passing its requirements with a grade of no less than 70%'. The footer includes social media icons, 'QUICK LINKS' (About the electronic training program, verification, Create an account, call us, common questions), a description of the E-Training program, and copyright information for the Electronic Training Program (ETP) with links to 'Terms and Conditions' and 'Privacy Policy'.

Notes: Figure displays a translated course description for Dorooob’s “Culture of Teleworking Administrative Side” course.

Figure C8: Course Description: Culture of Teleworking Technical Aspect

The screenshot shows the website interface for the course "Remote work culture, technical aspect". At the top, there is a navigation bar with links for "INDIVIDUALS", "COMPANIES", "Homepage", "About electronic training", "verification", "common questions", and "call us". Below this, there are logos for "دوروب" (Dorob) and "تدريب" (Training), along with menu items: "- TRAINING COURSES", "SESSIONS ARE NEW", "- TRAINING TRACKS", and "- NEW PARTNER COURSES".

The main banner features an illustration of a person on a video call surrounded by icons representing communication and technology. The title "Remote work culture, technical aspect" is displayed in white text on a dark blue background, with a prominent "REGISTER NOW" button.

Below the banner, there is a sidebar on the left with social media icons (email and Twitter) and a calendar icon. The main content area contains the following details:

- In this training session you will learn about:**
 - Distance working
 - Components of remote work
 - Technical problems
- the level:** junior
- Prerequisites:** There is no prerequisite
- speaker:** M. Omar Omar
- Certificate of passing the session:** Obtaining a session completion certificate requires passing its requirements with a grade of no less than 75%

At the bottom of the page, there is a footer section with social media icons (Instagram, Twitter, LinkedIn), "QUICK LINKS" (About the electronic training program, verification, Create an account, call us, common questions), a paragraph about the E-Training program provided by the Human Resources Development Fund, and copyright information for the Electronic Training Program (ETP) including "Terms and Conditions" and "Privacy Policy".

Notes: Figure displays a translated course description for Dorob’s “Culture of Teleworking Technical Aspect” course.

Appendix D Existing Users Analysis: Low- vs. High-Attachment Users

Our analyses of existing users rely on a parallel trends assumption: absent the COVID shock, enrollments among 2020 Cohort users would have followed the same path as 2018 and 2019 Cohorts. In Figure 4, control cohort users who joined Dorooob in 2H 2018 appear to exhibit negative pre-trends, relative to the treatment cohort, which consists of users who joined Dorooob in 2H 2019. Negative pre-trends in this cohort generate significant coefficients on some pre-COVID relative week indicators in our event study.

In this appendix, we show that these pre-trends are driven primarily by users who took exactly one course during their first 30 days on Dorooob: users we refer to as “low-attachment users.” Removing these users from our existing users estimates produces estimates of slightly larger magnitude as those in the body of the paper, with little evidence of pre-trends in enrollment behaviors.

We first illustrate the distribution of “attachment” to Dorooob among all three existing user cohorts. Figure D1 shows the distribution of enrollments for all three cohorts during the first 30 days on Dorooob. Across all cohorts, the largest single group is users who enroll in exactly one course. This group comprises between 35 and 55 percent of each cohort. (Recall that our existing user analysis includes only users who enrolled in at least one course during their first 30 days on the Doorob platform, so there are no users in Figure D1 with zero enrollments.)

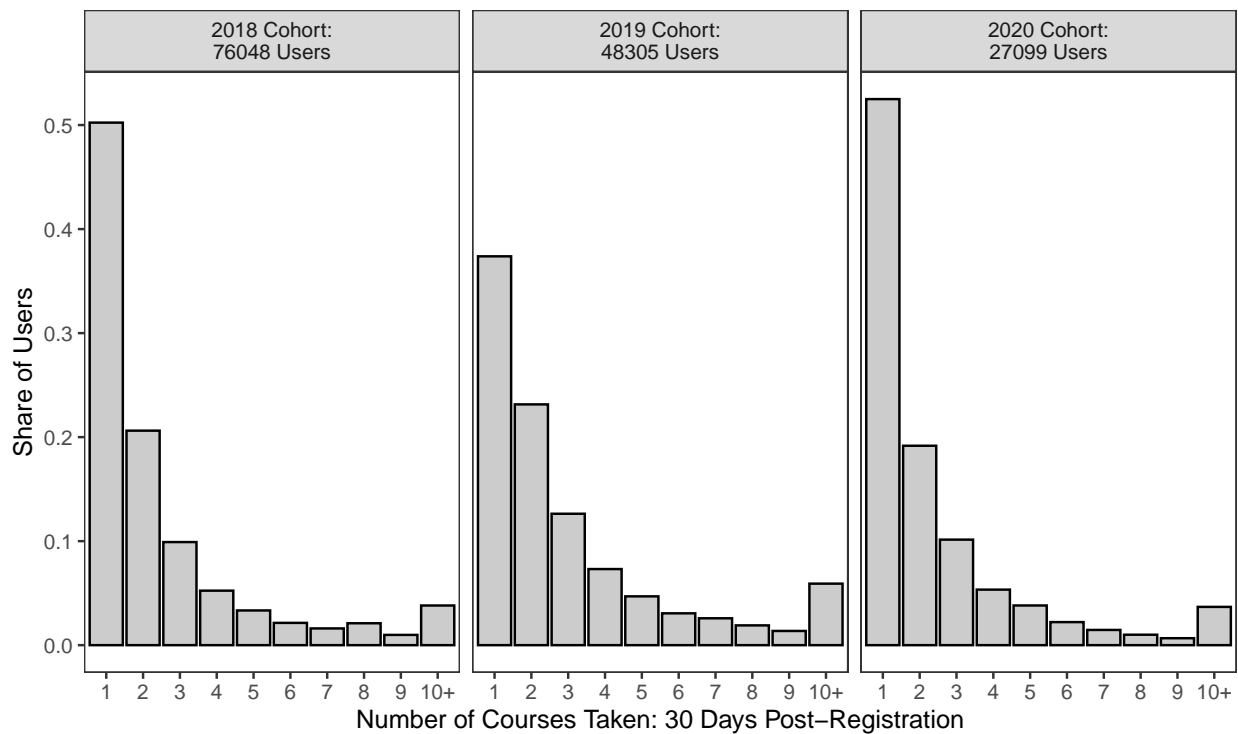
Figure D2 shows cohort-specific raw weekly mean enrollments for two groups: low-attachment users: users who took exactly one course during their first 30 days on Dorooob, and high-attachment users: users who took more than one course over the same period. Visually, differences in pre-trends between the treatment cohort and the control cohorts appear to be much larger among low-attachment users. More specifically, negative pre-trends are concentrated among users who joined in the second half of 2018 (shown in

Figure D2 in blue).

More formally, Figure D3 displays event study coefficients separately for these two groups. The blue series in Figure D3 displays event study coefficients for low-attachment users. This panel shows some evidence of pre-trends—negative and statistically significant coefficients on relative week indicators in periods -9 and -8. The red series performs the same analysis, restricting the sample to high-attachment users. This analysis shows little evidence of pre-trends. The event study coefficients exhibit no evidence of systematic, differential trends between treatment and control cohorts prior to March 15.

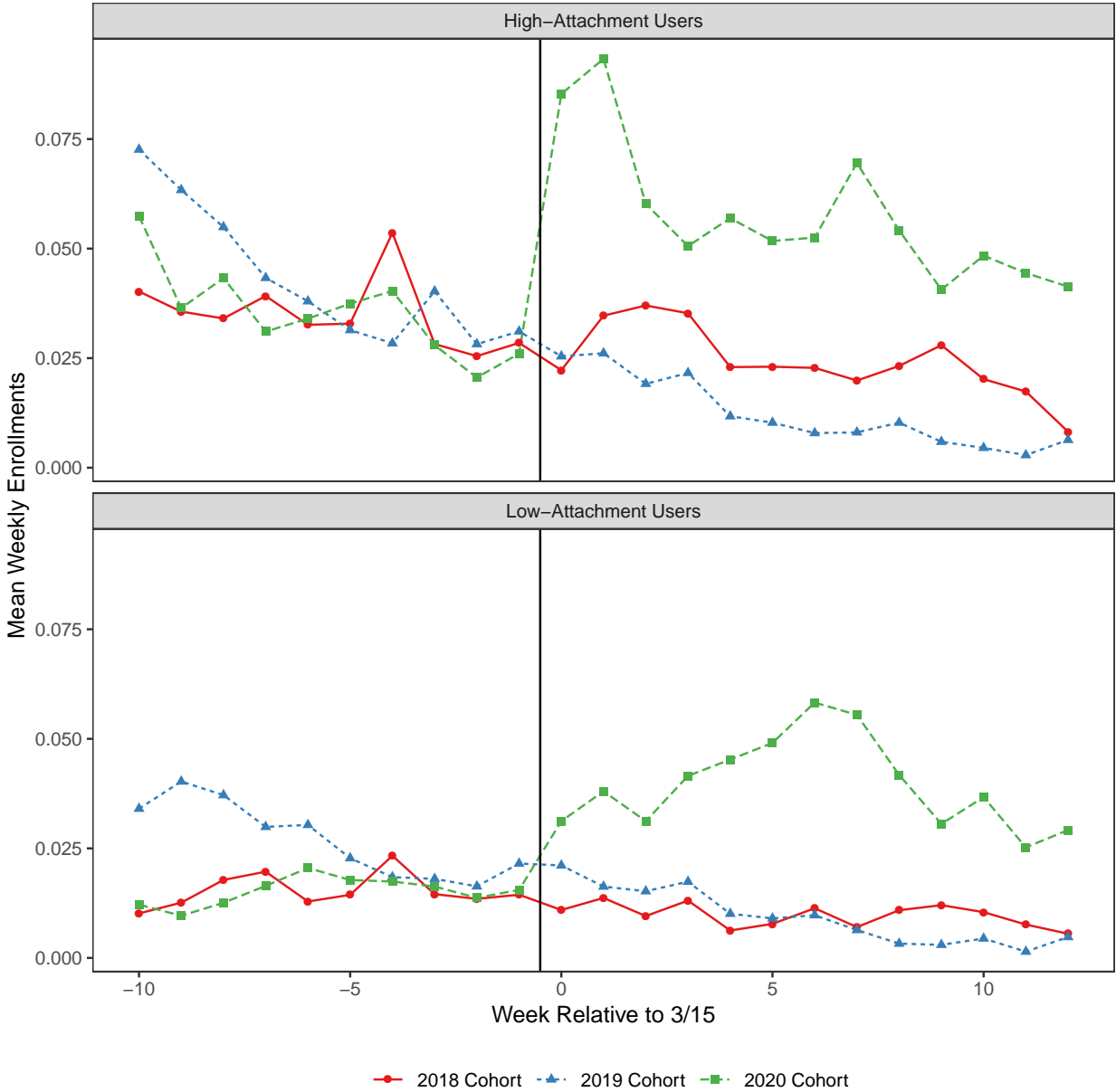
In the body of the paper, Figure 4 finds coefficient estimates of between 0.025 and 0.05 enrollments per week in the post-COVID period. Both series in Figure D3 are roughly in line with these estimates, though high-attachment users (users in the red series of Figure D3) exhibit slightly larger coefficient estimates in the weeks immediately following March 15: estimates between 0.05 and 0.07 enrollments per user per week.

Figure D1: Distribution of Pre-Analysis Period Enrollments



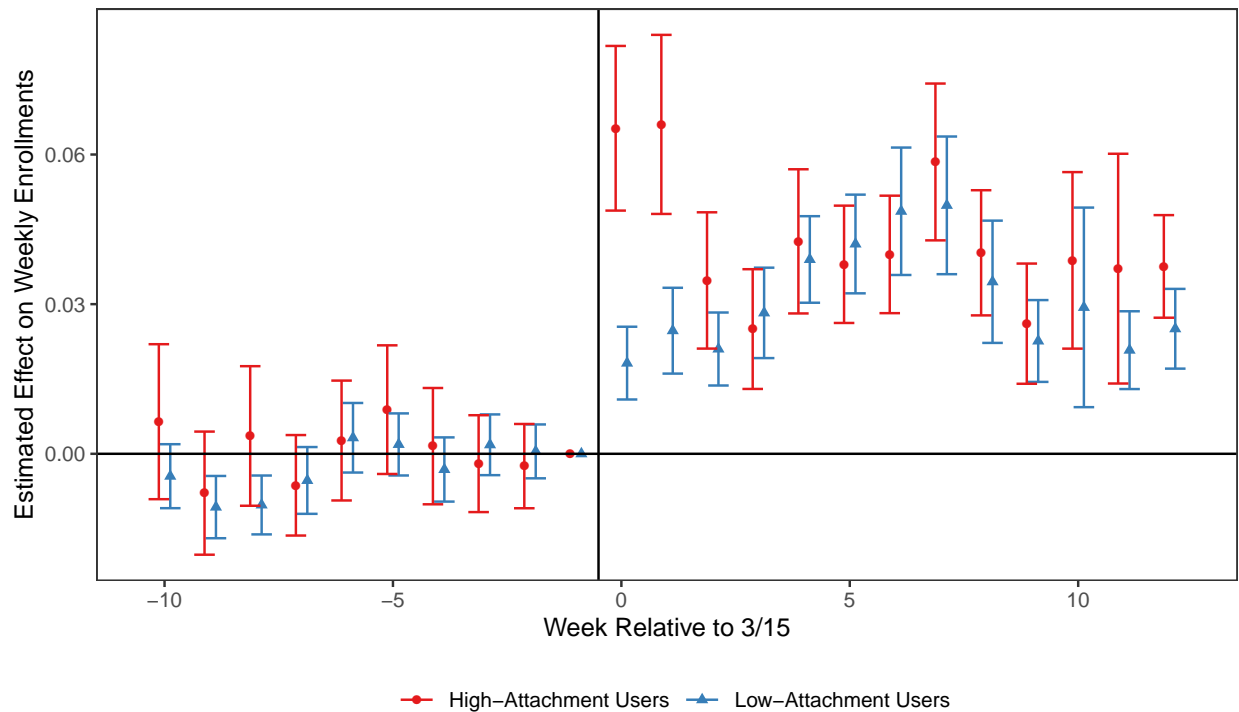
Notes: Figure displays the distribution of total enrollments during each user’s first 30 days on Doroob, separately for all intensive margin cohorts. Users who registered for Doroob but did not take any courses in the following 30 days are excluded from the analysis.

Figure D2: Enrollments by Pre-Analysis Period Enrollments



Notes: Figure displays the raw means of weekly minutes enrolled per user, separately for treated and control cohorts. The top panel restricts the analysis to users with exactly one enrollment during their first 30 days on Doroob. The bottom panel restricts the analysis to users with more than one enrollment over the same period.

Figure D3: Intensive Margin Response by Pre-Analysis Period Enrollments



Notes: Figure displays estimates of β_k in Equation 2. These estimates control for user and calendar week fixed-effects. Error bands represent 95% confidence intervals. Estimates for low-attachment users restrict the analysis to users with exactly one enrollment during their first 30 days on Doroob. Estimates for high-attachment users restrict the analysis to users with more than one enrollment over the same period.

Appendix E Existing Users Analysis: Coarsened Exact Matching

As shown in Table 3, among existing users, treatment and control cohorts differ in some observable characteristics. For example, users in our treatment cohort are roughly one year younger than those in the control cohort. In this appendix, we assess whether matching on user characteristics changes our main results.

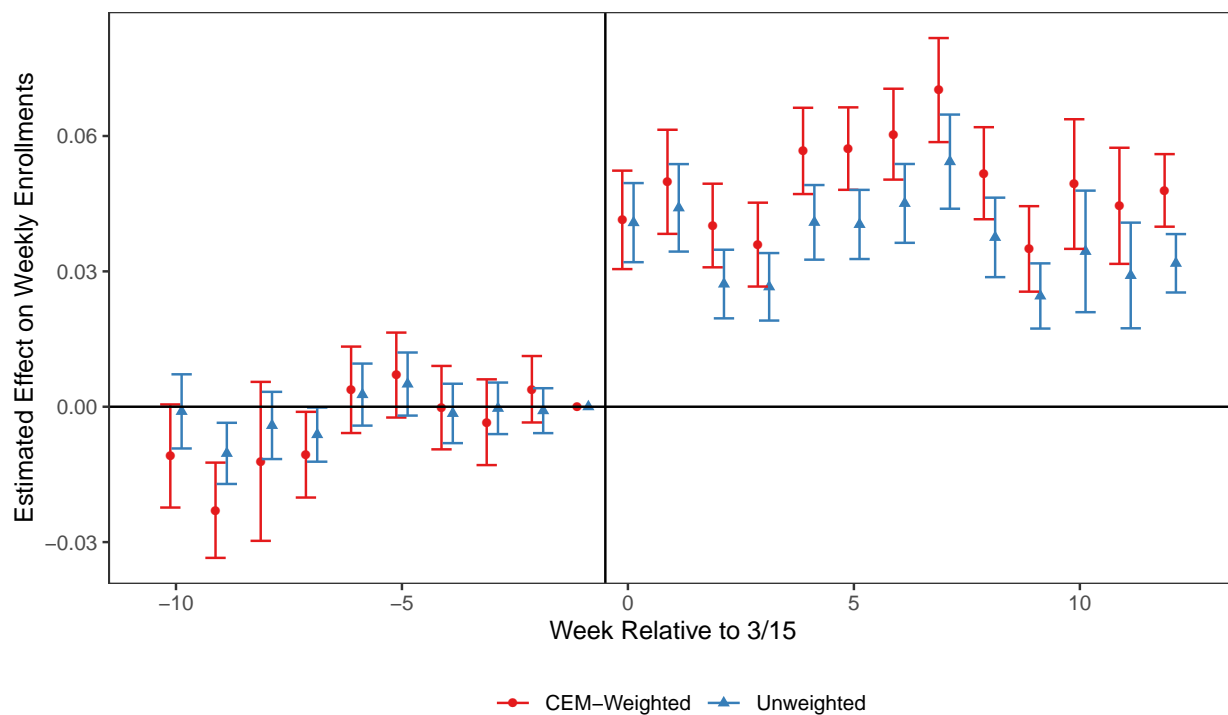
Specifically, we use coarsened exact matching (Iacus et al. (2012)) to balance user demographics in the treatment and control cohort. We balance on all variables displayed in Table 3.³⁵ We conduct this matching procedure at the user level, and link the weights generated by this procedure to our user-by-week panel data.

This procedure provides weights for all users in our sample based on the CEM algorithm; users in the control cohort that are more similar to those in the treatment cohort are assigned higher weights, and vice versa. This procedure matches the vast majority of users in our data: 380 (of 124,353) users in the control cohorts are unmatched and 59 (of 27,099) users in the treatment cohort are unmatched.

With these weights, we run our OLS event study models, weighted by CEM-weights. Figure E1 shows our main unweighted event study estimates alongside our CEM-weighted estimates for all courses. CEM-weighted results are nearly identical to the unweighted OLS results reported in the body of the paper.

³⁵For user age, we match on integer age groups, rather than the 4 age groups shown in Table 3.

Figure E1: Response of Existing Users: CEM-Weighted Results



Notes: Figure displays how the COVID shock affected enrollments among existing users. Plotted coefficients are estimates of β_k in Equation 2. These estimates control for cohort and calendar week fixed-effects. Error bars represent 95% confidence intervals. CEM-weighted regressions use weights produced by a coarsened exact matching algorithm, as described in the text.

Appendix F Heterogeneity in Regional COVID-Rates

In this appendix we examine whether heterogeneity in responses across regions reflects patterns in the incidence of COVID-19 cases. First, we demonstrate that initial rates of COVID-19 cases in Saudi Arabia were concentrated in 4 of the 13 Saudi provinces. Second, we estimate difference-in-differences models with interactions with indicators for these 4 provinces. The results suggest that COVID-induced increases in course taking were slightly higher in areas with more COVID-19 cases.

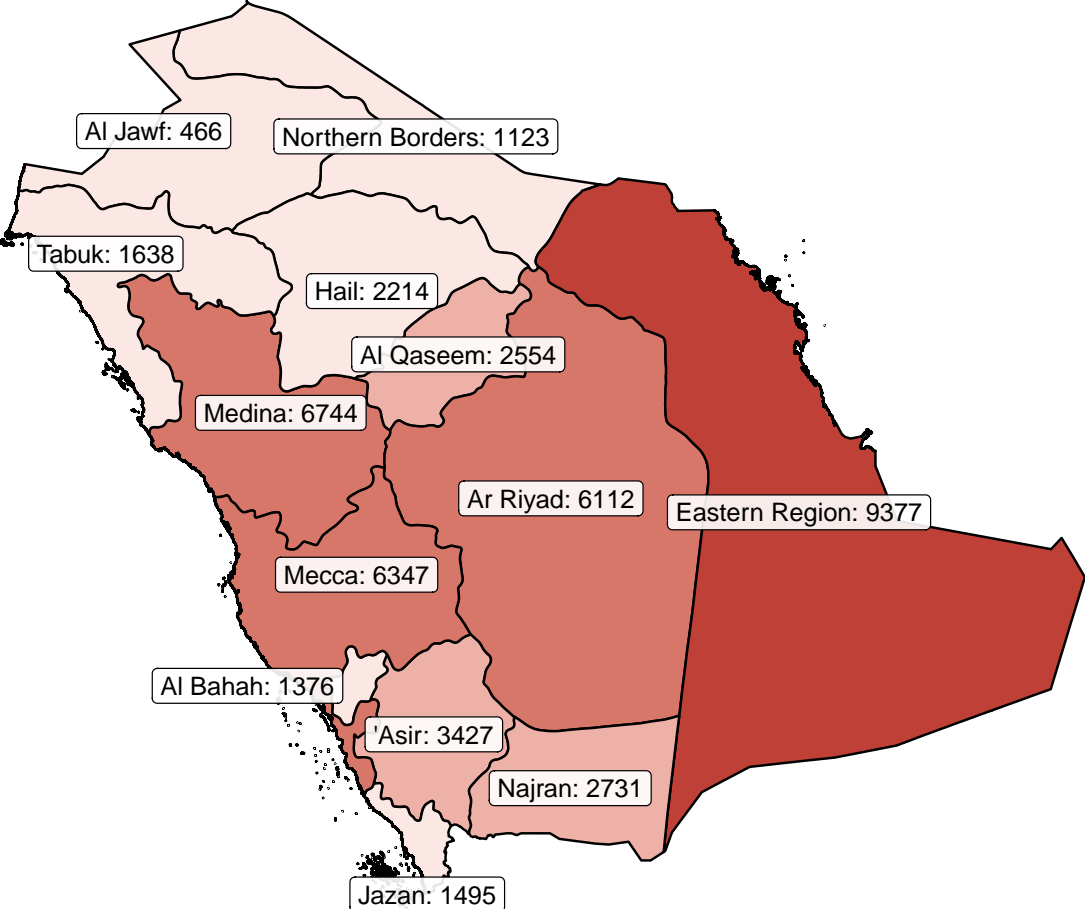
Saudi Arabia is divided into 13 administrative regions, or provinces, defined geographically. Figure F1 displays a map of these provinces alongside the cumulative COVID-19 case rates per 1 million residents as of June 30, 2020. As shown in Figure F1, while all regions had some incidence of COVID-19 by June 2020, 4 regions have distinctly higher values than others. Specifically, Ar Riyad, Eastern Region, Mecca, and Medina all had rates above 6,000 cases per 1 million residents. No other region had rates above 3,500 cases per 1 million.

We assess whether these 4 regions—which we refer to as “High COVID Provinces”—had larger enrollment responses to the COVID shock. To do so, we estimate difference-in-differences models with interactions for users who are located in one of the 4 High COVID Provinces.

Table F1 displays results. Column 1 indicates that, among existing users, users in High COVID Provinces exhibited a 30 percent larger enrollment response to the COVID-shock (versus users in other provinces). This pattern is roughly similar among new users; among these users, those in High COVID Provinces exhibit a 45 percent larger enrollment response. (Not all users indicate a location upon registering for Doorob, which is why sample sizes in Table F1 are slightly smaller than those in the body of the paper.) These patterns persist across most course types and user populations, with the exception of new users’ enrollments in telework courses, where responses from users in High COVID

Provinces were slightly smaller.

Figure F1: Cumulative COVID-19 Case Rates per 1 Million as of 6/30/2020



Notes: Figure displays the cumulative COVID-19 case rates per 1 million across Saudi provinces as of June 30, 2020. Case rates by provide data are from the [Saudi KAPSARC COVID Data Portal](#). Colors reflect the displayed values: darker regions are those with higher cumulative COVID-19 case rates per 1 million as of June 30, 2020.

Table F1: DiD Effects on Enrollments by Regional COVID Incidence

	All (1)	General (2)	Occ.-Spec. (3)	Computer (4)	Telework (5)
Panel A: Existing Users					
Post x 2020	0.044*** (0.004)	0.025*** (0.002)	0.012*** (0.002)	0.004*** (0.001)	0.002*** (0.000)
Post x 2020 x High Covid	0.013*** (0.005)	0.006** (0.003)	0.005** (0.002)	0.002** (0.001)	0.000 (0.000)
Pre-COVID 2020 Mean	0.025	0.013	0.009	0.003	0.000
Pre-COVID 2020 SD	0.393	0.218	0.208	0.069	0.015
Num. obs.	1695859	1695859	1695859	1695859	1695859
Panel B: New Users					
Post x 2020	0.726*** (0.124)	0.442*** (0.072)	0.123** (0.058)	0.062** (0.025)	0.099*** (0.006)
Post x 2020 x High Covid	0.328** (0.135)	0.114 (0.080)	0.217*** (0.063)	0.010 (0.028)	-0.013** (0.006)
Pre-COVID 2020 Mean	2.090	1.187	0.623	0.273	0.007
Pre-COVID 2020 SD	3.071	1.777	1.556	0.633	0.100
Num. obs.	161198	161198	161198	161198	161198

Notes: Table displays the estimated effect of the COVID-19 shock on enrollments among existing users and new users, separately for users of in High- versus Low-COVID Provinces. Panel A displays coefficient estimates of β (and High-COVID Province interactions) in Equation 1 and estimate the effect of the COVID-19 shock on weekly enrollments of existing users. Panel B displays coefficient estimates of β (and High-COVID Province interactions) in Equation 3 and estimates the effect of the COVID-19 shock on enrollments of new users during their first week on the platform. Columns reflect different course types. Examples of each course type are given in Table 2. Standard errors clustered at the user level (* $p < 0.1$; ** $p < 0.05$; *** $p < 0.01$).

Appendix G 2018 and 2019 Enrollment Patterns

In this appendix, we present estimates that compare changes before and after March 15, 2019 to changes over the same period in 2018. To do so, we limit our analysis to only 2018 and 2019 cohorts and estimate Equations 1 and 3, replacing $\mathbb{1}\{t = 2020\}$ with $\mathbb{1}\{t = 2019\}$.

Our methodology estimates effects based on changes in user behavior over time. As such, we might expect that these estimates reflect secular changes in the labor market time, or changes in Dorroob's popularity over time that would, in turn, be reflected in individuals' enrollment patterns. In this context, when compared to the estimates in this appendix, the COVID shock allows us to identify and study a specific shock that is temporally specific (i.e. March 15, 2020, the date of the Saudi stay-at-home order) and has predictable effects on individual's perceived returns to different skills.

Table G1 and G2 show these estimates for overall enrollments, for raw course counts and normalized course counts, respectively. Comparing the results presented in the body of the paper in Table 5 to the restricted results in Table G2 is a useful exercise. Among existing users in Panel A, estimates in Column 1 suggest that overall enrollments decreased by 37 percent in 2019 versus 2018. This estimate is roughly 3.7 times smaller than the 140 percent increase in enrollments following the COVID shock. Across course types in Columns 2 to 5, estimates range in magnitude between 25 percent and 75 percent, all of which are smaller than our main estimates, which range from 80 percent to 1400 percent in magnitude.

Panel B of Table G2 presents effects on new users. While many of these effects are larger in magnitude than those in Panel B of Table 5, none are as large as our main estimates with respect to telework.

Table G1: 2018 vs. 2019 Enrollments

	All (1)	General (2)	Occ.-Spec. (3)	Computer (4)	Telework (5)
Panel A: Existing Users					
Post x 2019	-0.018*** (0.001)	-0.009*** (0.001)	-0.004*** (0.000)	-0.004*** (0.000)	-0.000*** (0.000)
Pre-March 15 2019 Mean	0.037	0.022	0.010	0.005	0.000
Pre-March 15 2019 SD	0.494	0.310	0.203	0.095	0.022
Num. obs.	2860119	2860119	2860119	2860119	2860119
Panel B: New Users					
Post x 2019	-1.167*** (0.064)	-0.577*** (0.041)	-0.259*** (0.025)	-0.316*** (0.017)	-0.015*** (0.003)
Pre-March 15 2019 Mean	2.786	1.579	0.744	0.441	0.022
Pre-March 15 2019 SD	3.770	2.398	1.606	0.833	0.172
Num. obs.	78087	78087	78087	78087	78087

Notes: Table displays difference in differences estimates that compare changes after March 15 in 2019 to the same period in 2018. In both panels, data is limited to 2018 and 2019. Panel A displays coefficient estimates of β in Equation 1, where $\mathbb{1}\{t = 2019\}$ replaces $\mathbb{1}\{t = 2020\}$. Panel B displays coefficient estimates of β in Equation 3, where $\mathbb{1}\{t = 2019\}$ replaces $\mathbb{1}\{t = 2020\}$. Columns reflect different course types. Examples of each course type are given in Table 2. Standard errors clustered at the user level (* $p < 0.1$; ** $p < 0.05$; *** $p < 0.01$).

Table G2: Placebo Tests (Normalized Outcomes): 2018 vs. 2019 Enrollments

	All (1)	General (2)	Occ.-Spec. (3)	Computer (4)	Telework (5)
Panel A: Existing Users					
Post x 2019	-0.371*** (0.036)	-0.266*** (0.039)	-0.370*** (0.050)	-0.745*** (0.054)	-0.576*** (0.153)
Pre-March 15 2019 Mean	1.000	1.000	1.000	1.000	1.000
Pre-March 15 2019 SD	13.313	14.402	20.636	17.950	57.739
Num. obs.	2860119	2860119	2860119	2860119	2860119
Panel B: New Users					
Post x 2019	-0.393*** (0.022)	-0.341*** (0.025)	-0.357*** (0.035)	-0.581*** (0.034)	-0.864*** (0.144)
Pre-March 15 2019 Mean	1.000	1.000	1.000	1.000	1.000
Pre-March 15 2019 SD	1.353	1.518	2.159	1.889	7.758
Num. obs.	78087	78087	78087	78087	78087

Notes: Table displays difference in differences estimates that compare changes after March 15 in 2019 to the same period in 2018. In both panels, data is limited to 2018 and 2019. All outcomes are normalized to reflect changes relative to pre-March 15th means (i.e. a coefficient of 1 reflects a 100 percent increase). Panel A displays coefficient estimates of β in Equation 1, where $\mathbb{1}\{t = 2019\}$ replaces $\mathbb{1}\{t = 2020\}$. Panel B displays coefficient estimates of β in Equation 3, where $\mathbb{1}\{t = 2019\}$ replaces $\mathbb{1}\{t = 2020\}$. Columns reflect different course types. Examples of each course type are given in Table 2. Standard errors clustered at the user level (*p<0.1; **p<0.05; ***p<0.01).

Appendix H Robustness to Changes in Course Supply

As noted in the body of the paper, the set of Dorooob courses available to users changed over the course of our analysis period. Given our research design, these changes may cause concern that the changes in course enrollment patterns are driven by platform-level changes in the supply of courses, rather than changes in the user demand.

In this appendix, we show our main results after imposing an extreme restriction on course supply. Specifically, for each cohort of users (i.e. 2018, 2019, and 2020 cohorts), we limit the courses included in our analyses to only courses that were available on Dorooob between January 1 and March 14 of that year. Doing so limits the scope for new courses—courses that were introduced in the “Post” period—to drive increases in enrollments.

Tables [H1](#) and [H2](#) show our main results on overall enrollments after applying this restriction, for raw course counts and normalized course counts, respectively. Comparing the results presented in the body of the paper in [Table 5](#) to the restricted results in [Table H2](#) is a useful exercise. Among existing users, overall enrollments increased by 140 percent, as can be seen in Column 1 of Panel A in [Table 5](#). The equivalent figure after applying our restriction on eligible courses is 111 percent, in Column 1 of Panel A in [Table H2](#). Across columns in Panel A of [Table H2](#), results are similar in magnitude to our main results for all courses except telework. Here, our main results in [Table 5](#) suggest an increase of over 1300 percent. Applying this restriction on course supply in [Table H2](#) yields a more modest increase of 260 percent.

Panel B of [Table H2](#) shows effects on enrollments of new users. Here, all of our estimates exhibit more substantial reductions. This is reasonable; new users are likely the most affected by changes in course supply. Still, all effects are similar in direction to our main results in [Table 5](#), and telework courses exhibit the largest increase overall.

Table H1: DiD Effects on Enrollments: Only Pre-Period Courses

	All (1)	General (2)	Occ.-Spec. (3)	Computer (4)	Telework (5)
Panel A: Existing Users					
Post x 2020	0.031*** (0.002)	0.018*** (0.001)	0.010*** (0.001)	0.003*** (0.000)	0.000*** (0.000)
Pre-COVID 2020 Mean	0.025	0.013	0.009	0.003	0.000
Pre-COVID 2020 SD	0.393	0.218	0.208	0.069	0.015
Num. obs.	3483396	3483396	3483396	3483396	3483396
Panel B: New Users					
Post x 2020	0.158*** (0.041)	0.123*** (0.025)	0.052*** (0.018)	-0.027*** (0.010)	0.010*** (0.002)
Pre-COVID 2020 Mean	2.090	1.187	0.623	0.273	0.007
Pre-COVID 2020 SD	3.071	1.777	1.556	0.633	0.100
Num. obs.	204754	204754	204754	204754	204754

Notes: Table displays the estimated effect of the COVID-19 shock on enrollments among existing users and new users. In both panels, eligible enrollments are limited to enrollments in courses that were available prior to March 15 (separately in each year). Panel A displays coefficient estimates of β in Equation 1 and estimate the effect of the COVID-19 shock on weekly enrollments of existing users. Panel B displays coefficient estimates of β in Equation 3 and estimates the effect of the COVID-19 shock on enrollments of new users during their first week on the platform. Columns reflect different course types. Examples of each course type are given in Table 2. Standard errors clustered at the user level (* $p < 0.1$; ** $p < 0.05$; *** $p < 0.01$).

Table H2: DiD Effects on Enrollments (Normalized Outcomes): Only Pre-Period Courses

	All (1)	General (2)	Occ.-Spec. (3)	Computer (4)	Telework (5)
Panel A: Existing Users					
Post x 2019	1.113*** (0.072)	1.176*** (0.071)	1.109*** (0.103)	0.805*** (0.088)	2.621*** (0.377)
Pre-March 15 2019 Mean	1.000	1.000	1.000	1.000	1.000
Pre-March 15 2019 SD	15.844	16.253	24.098	26.390	96.085
Num. obs.	3483396	3483396	3483396	3483396	3483396
Panel B: New Users					
Post x 2019	0.099*** (0.017)	0.103*** (0.018)	0.115*** (0.028)	-0.099*** (0.026)	1.903*** (0.174)
Pre-March 15 2019 Mean	1.000	1.000	1.000	1.000	1.000
Pre-March 15 2019 SD	1.469	1.498	2.497	2.322	13.942
Num. obs.	204754	204754	204754	204754	204754

Notes: Table displays the estimated effect of the COVID-19 shock on enrollments among existing users and new users. In both panels, eligible enrollments are limited to enrollments in courses that were available prior to March 15 (separately in each year). All outcomes are normalized to reflect changes relative to pre-March 15th means (i.e. a coefficient of 1 reflects a 100 percent increase). Panel A displays coefficient estimates of β in Equation 1 and estimate the effect of the COVID-19 shock on weekly enrollments of existing users. Panel B displays coefficient estimates of β in Equation 3 and estimates the effect of the COVID-19 shock on enrollments of new users during their first week on the platform. Columns reflect different course types. Examples of each course type are given in Table 2. Standard errors clustered at the user level (* $p < 0.1$; ** $p < 0.05$; *** $p < 0.01$).

Appendix I Age-by-Gender Effects

In this appendix we examine heterogeneity in responses to the COVID-19 shock with respect to age and gender. We present results with respect to age and gender heterogeneity (individually) in the body of the paper. In this appendix, we present results with respect to the interaction of these two characteristics.

To do so, we define four distinct groups of users: younger women, older women, younger men, and older men. Throughout, we define "younger" groups as users between age 18 and 29, and "older" groups as users between age 30 and 65.

Before showing results with respect enrollment patterns, we first show evidence that these groups exhibited different overall registration responses in the weeks following the COVID-19 shock. Figure I1 displays the weekly number of new users surrounding March 15 for 2018, 2019, and 2020, separately for the four age-by-gender groups defined above. All values in Figure I1 reflect percentage increases above their pre-March 15 values. Across all groups, Figure I1 illustrates that the COVID-19 shock brought about a massive increase in registrations; in the weeks following March 15, all four groups exhibit increases in registrations above 400 percent. These increases are not identical across groups; enrollments of older men increase by nearly 3,000 percent at their peak, higher than all other groups. Younger women exhibit the smallest relative increase; at their peak registrations for this group increased by nearly 500 percent.

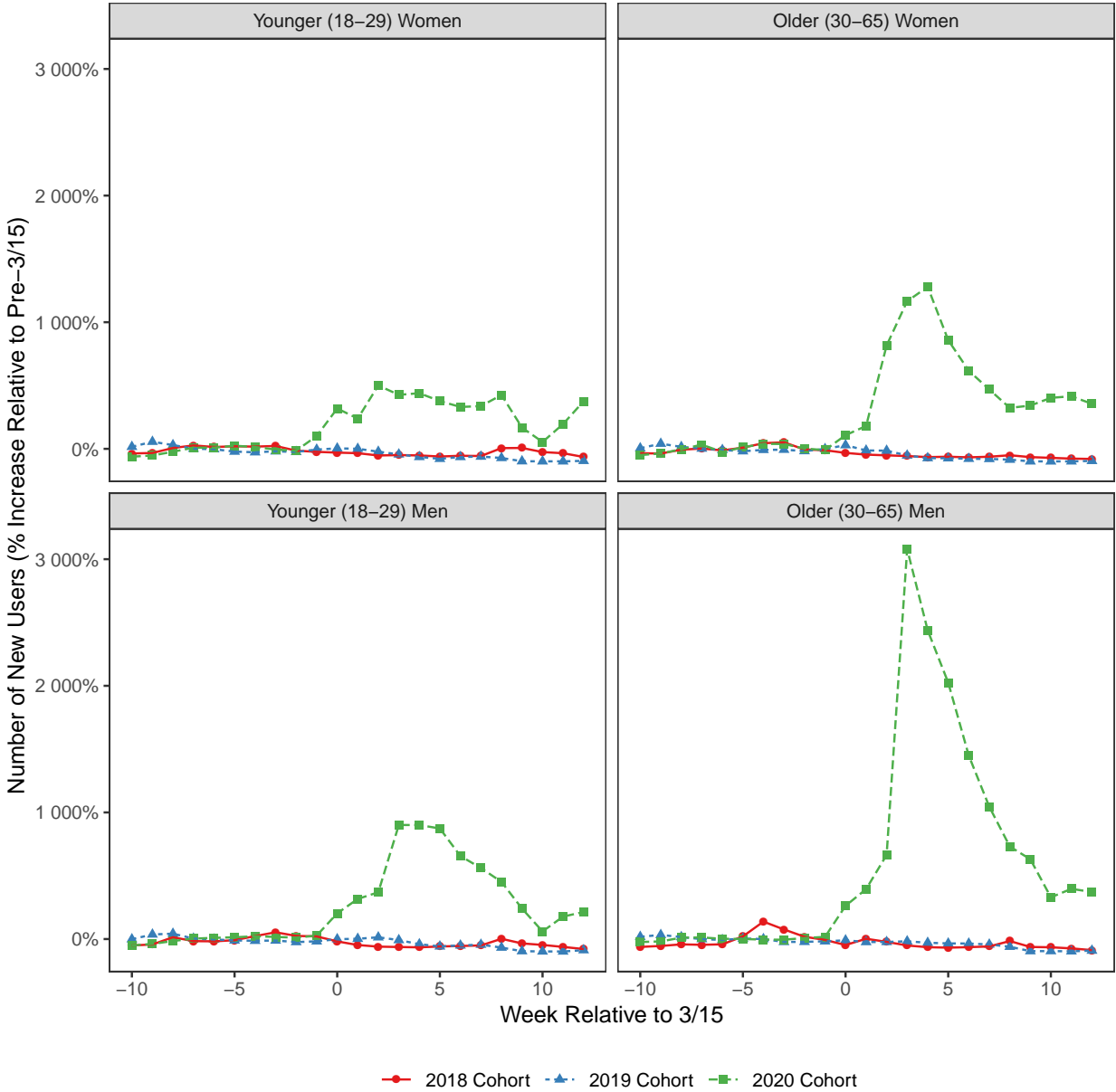
We explore differential responses with respect to enrollment patterns in Table I1. We interpret these estimates in the context of our main results with respect to age and gender.

First, the results with respect to existing users suggest that, broadly, older women's enrollments were less responsive to the COVID shock than younger women or older men. Specifically, older men exhibit larger enrollment responses than younger men overall, and for 3 of 4 individual course types. Similarly, women exhibit larger enrollment responses overall and for the 2 largest individual course types, general and occupation-

specific courses. However, older women exhibit relatively smaller responses across all course types, as indicated by the negative coefficient on the interaction between older users and female users. Consistent with our main results, older users' responses to the COVID shock were particularly large for telework courses. Among existing users, these responses were concentrated among men, as indicated by the negative coefficient on the interaction between older users and female users.

Second, among new users, age and gender effects tend to be larger than interaction terms between the two. Specifically, older users exhibit large reductions in enrollments in all non-telework courses, but relatively larger increases in telework courses. For telework courses, there is no evidence for differential age effects between men and women; this interaction term is small and not statistically distinguishable from zero. Enrollment responses among women are larger overall, an effect driven by occupation-specific courses. Consistent with the results in the body of the paper, new women on Dorroob exhibit lower telework enrollment responses relative to men.

Figure I1: Weekly Registrations by Age and Gender Group



Notes: Figure displays how the COVID shock affected the number of new Dorob users, separately by age and gender groups. Displayed values represent percentage increases above each group’s pre-March 15 mean (separately for each cohort).

Table I1: DiD Effects on Enrollments by Age and Gender Group

	All (1)	General (2)	Occ.-Spec. (3)	Computer (4)	Telework (5)
Panel A: Existing Users					
Post x 2020	0.030*** (0.002)	0.017*** (0.001)	0.012*** (0.001)	-0.000 (0.000)	0.002*** (0.000)
Post x 2020 x Older (30-65)	0.028*** (0.009)	0.012*** (0.004)	0.007 (0.004)	0.006*** (0.001)	0.003*** (0.001)
Post x 2020 x Female	0.011*** (0.004)	0.007*** (0.002)	0.000 (0.002)	0.005*** (0.001)	-0.001*** (0.000)
Post x 2020 x Older (30-65) x Female	-0.044*** (0.010)	-0.022*** (0.005)	-0.013** (0.005)	-0.008*** (0.001)	-0.002** (0.001)
Pre-COVID 2020 Mean	0.025	0.013	0.009	0.003	0.000
Pre-COVID 2020 SD	0.393	0.218	0.208	0.069	0.015
Num. obs.	3483396	3483396	3483396	3483396	3483396
Panel B: New Users					
Post x 2020	0.390*** (0.070)	0.324*** (0.042)	-0.004 (0.033)	0.007 (0.017)	0.062*** (0.003)
Post x 2020 x Older (30-65)	-0.428*** (0.145)	-0.322*** (0.088)	-0.008 (0.066)	-0.190*** (0.034)	0.093*** (0.006)
Post x 2020 x Female	0.182** (0.082)	-0.074 (0.052)	0.253*** (0.039)	0.033* (0.020)	-0.030*** (0.004)
Post x 2020 x Older (30-65) x Female	0.086 (0.197)	0.209* (0.119)	-0.129 (0.091)	-0.003 (0.044)	0.008 (0.010)
Pre-COVID 2020 Mean	2.090	1.187	0.623	0.273	0.007
Pre-COVID 2020 SD	3.071	1.777	1.556	0.633	0.100
Num. obs.	204754	204754	204754	204754	204754

Notes: Table displays the estimated effect of the COVID-19 shock on enrollments among existing users and new users, separately for men and women in different age groups. Panel A displays coefficient estimates of β (and age, gender, and age-by-gender interactions) in

Equation 1 and estimate the effect of the COVID-19 shock on weekly enrollments of existing users. Panel B displays coefficient estimates of β (and age, gender, and age-by-gender interactions) in Equation 3 and estimates the effect of the COVID-19 shock on enrollments of new users during their first week on the platform. Columns reflect different course types. Examples of each course type are given in Table 2. Standard errors clustered at the user level (* $p < 0.1$; ** $p < 0.05$; *** $p < 0.01$).

Appendix J Age Effects: Robustness

In this appendix we perform a number of robustness tests with respect our estimates of heterogeneous enrollment responses to the COVID shock across age groups.

First, we evaluate the age-specific time trends by course type, separately for new and existing users. Doing so allows us to visually examine pre-COVID age-specific trends in course taking by course type, confirming that the differential age effects we identify are not driven by pre-COVID trends. These analyses show that there were not large pre-COVID trends in course-taking across age groups, which supports our research design.

Specifically, we estimate event studies that compare course-taking patterns over time and across cohorts, controlling for treatment status-by-age group and calendar week-by-age group fixed effects. In these analyses, the omitted group is 18 to 24 year old users in the 2020 cohort. As such, estimates reflect week-specific differences between the identified age group in 2020 and 18 to 24 year old users in the same week in 2020.

Figure J1 shows these patterns for existing users and Figure J2 shows these patterns for new users. Patterns with respect to new users exhibit much more week-to-week variation (consistent with Figure 5). Still, in both Figures, we find little evidence of systematic age-specific trends in pre-COVID periods.

Next we explore alternative explanations for our main results with respect to age. Throughout the paper, we use age as a proxy for the returns to different skills. However, we recognize that the COVID shock may have affected individuals of different ages for reasons other than those highlighted by our conceptual model. For example, older workers may have different levels of education or different employment profiles. Below, we show that our main results withstand a number of tests that attempt to control for these other characteristics—namely, education, labor force status, and occupation.

In Table J1, we use the full set of user characteristics captured during registration to control for differential responses across different types of users. Specifically, we construct

estimates that include a treatment interaction term for each age, employment, and gender group. If our age effects were *entirely* explained by differential responses between students and non-students, or the employed and jobseekers, then controlling for these responses would eliminate our age effects. Instead, the age patterns we observe persist.

Instead, Table J1 shows that this exercise produces qualitatively similar results to those described in the body of our paper. In Table J1, the omitted group is users who are age 18-24, did not have a college degree, and had a missing “status” upon registering for Doroob. The estimates shown reflect the differences between the identified group (e.g. 25 to 29 year old users) and the omitted group. Note that the categories are overlapping, so this analysis is akin to a “horse race” regression as opposed to a “clean” difference between mutually exclusive groups.

These estimates do not control for occupational differences among employed users. For example, older users could work in different occupations with different teleworking feasibility, which could in turn affect demand for teleworking courses in response to the COVID shock. To assess this possibility, we use data on post-COVID employment. While this data reflects employment choices as of September 2020 (after the COVID shock), individual occupations are likely to be highly correlated with pre-COVID occupations and pre-COVID skills.

With this data, we first test whether older workers are more likely to work in teleworkable jobs. To do so, we map the 100 most common GOSI occupations to ONET SOC Codes, and in turn to Dingel and Neiman (2020) classification of jobs that can and cannot be done remotely. Next, we merge these classifications with the 2020 cohort of existing users (users who joined Doroob in the second half of 2019), and test whether older users are more likely to be employed in jobs that can be done remotely. Our results are shown in Figure J3.

Figure J3 shows that older workers in our sample are generally more likely to work jobs that can be done remotely. Still, between 50 and 60 percent of workers below 30

work jobs that can be done remotely. Among older workers, shares are between 60 and 70 percent.

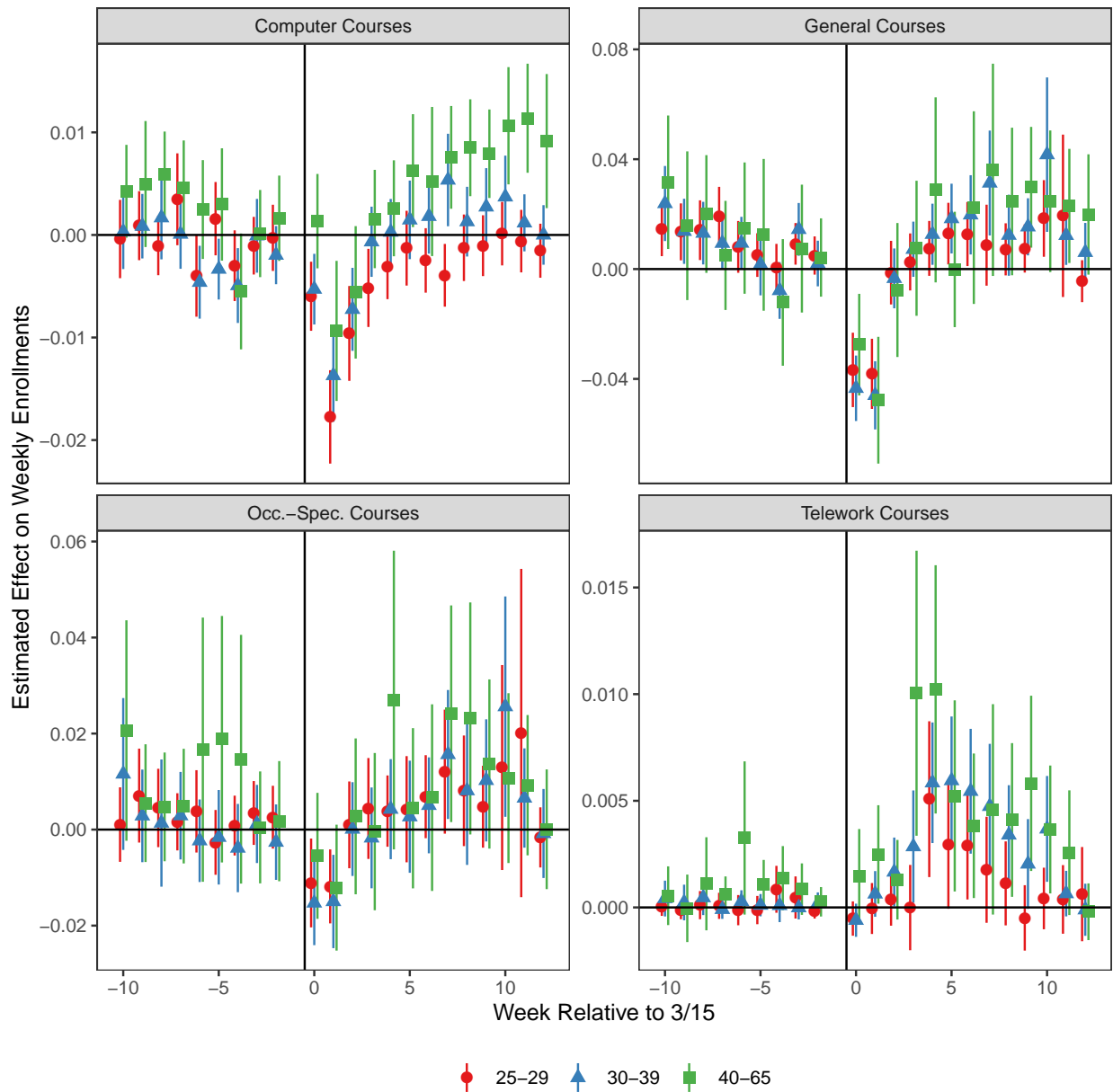
Next, we confirm that we can recover similar-signed effects with this new sample of users with jobs in GOSI data as of September 2020. Table J2 demonstrates that this is generally the case, though magnitudes are quite different from those in Table 7.

Finally, we test for age effects after controlling for occupational dynamics. Specifically, we add occupation fixed-effects and occupation-by-week fixed-effects to our difference-in-difference estimate. Doing so controls for time-specific shocks to occupations. Residual variation is between different-aged workers in the same occupation.

Estimation here presents two issues. First, occupation-by-week fixed effects are perfectly collinear with cohort fixed-effects, so we run this analysis as a simple difference-in-difference using only the 2020 cohort, where the “treated” and “control” groups are defined by age. This analysis compares the COVID response of older users in the 2020 cohort to younger users in the same cohort and the same occupation. Second, because our linked sample is much smaller than our full sample, we group workers into two age buckets: younger workers between 18 and 29 years old and older workers between 30 and 65 years old.

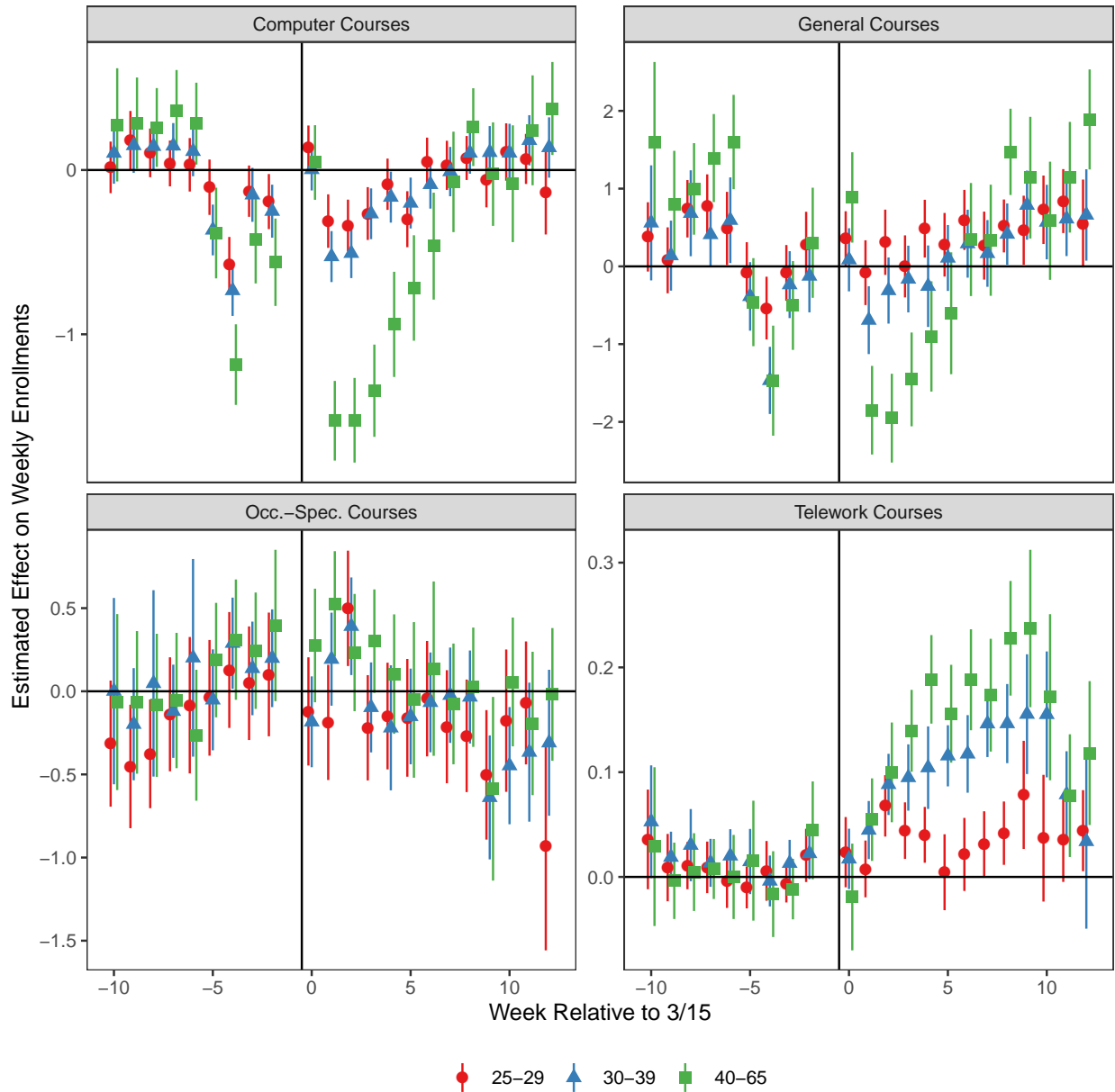
Table J3 displays results, which suggest that older workers exhibit larger telework enrollment responses, consistent with the main results presented in the body of the paper. Age differences in other course types are often positive, but always statistically insignificant.

Figure J1: Differential Responses to the COVID-19 Shock by Age: Existing Users



Notes: Figure displays how the COVID shock affected enrollments among existing users by age group. Displayed coefficients are age-specific estimates of β_k in Equation 2 after fully interacting with age-group fixed effects. These estimates control for treatment status-by-age group and calendar week-by-age group fixed effects. The omitted group is 18 to 24 year old users in the 2020 cohort. Error bars represent 95% confidence intervals.

Figure J2: Differential Responses to the COVID-19 Shock by Age: New Users



Notes: Figure displays how the COVID shock affected enrollments among new users by age group. Displayed coefficients are age-specific estimates of β_k in Equation 2 after fully interacting with age-group fixed effects. These estimates control for treatment status-by-age group and calendar week-by-age group fixed effects. The omitted group is 18 to 24 year old users in the 2020 cohort. Error bars represent 95% confidence intervals.

Table J1: DiD Effects on Enrollments by Age, Education, and Status

	All	General	Occ.-Spec.	Computer	Telework
	(1)	(2)	(3)	(4)	(5)
Panel A: Existing Users					
Post x 2020	0.008*	0.005**	0.003*	-0.000	-0.000
	(0.004)	(0.002)	(0.002)	(0.001)	(0.000)
Post x 2020 x 25-29	-0.005	-0.004	0.002	-0.003***	0.000
	(0.007)	(0.004)	(0.004)	(0.001)	(0.000)
Post x 2020 x 30-39	0.006	0.001	0.002	0.002**	0.002***
	(0.007)	(0.004)	(0.003)	(0.001)	(0.000)
Post x 2020 x 40-65	0.007	0.003	-0.002	0.003***	0.002***
	(0.012)	(0.006)	(0.006)	(0.001)	(0.001)
Post x 2020 x College	-0.005	-0.006**	0.002	-0.002***	0.000
	(0.005)	(0.003)	(0.002)	(0.001)	(0.000)
Post x 2020 x Employed	0.057***	0.032***	0.015***	0.007***	0.004***
	(0.007)	(0.003)	(0.003)	(0.001)	(0.000)
Post x 2020 x Student	0.051***	0.032***	0.011***	0.007***	0.001***
	(0.006)	(0.003)	(0.003)	(0.001)	(0.000)
Post x 2020 x Jobseeker	0.040***	0.022***	0.010***	0.006***	0.002***
	(0.005)	(0.003)	(0.003)	(0.001)	(0.000)
Pre-COVID 2020 Mean	0.025	0.013	0.009	0.003	0.000
Pre-COVID 2020 SD	0.393	0.218	0.208	0.069	0.015
Num. obs.	3483396	3483396	3483396	3483396	3483396
Panel B: New Users					
Post x 2020	-0.149	-0.080	-0.020	-0.078***	0.029***
	(0.195)	(0.092)	(0.101)	(0.023)	(0.006)
Post x 2020 x 25-29	-0.017	0.089	-0.095*	-0.019	0.007
	(0.120)	(0.073)	(0.057)	(0.029)	(0.006)
Post x 2020 x 30-39	-0.168	0.012	-0.209***	-0.029	0.058***
	(0.150)	(0.084)	(0.072)	(0.030)	(0.007)
Post x 2020 x 40-65	-1.034***	-0.673***	0.019	-0.486***	0.105***
	(0.168)	(0.112)	(0.069)	(0.047)	(0.009)
Post x 2020 x College	-0.004	-0.082	0.046	0.059**	-0.027***
	(0.108)	(0.067)	(0.048)	(0.025)	(0.005)
Post x 2020 x Employed	1.642***	0.881***	0.429***	0.246***	0.087***
	(0.236)	(0.120)	(0.120)	(0.039)	(0.008)
Post x 2020 x Student	1.002***	0.572***	0.244**	0.170***	0.017**
	(0.207)	(0.107)	(0.104)	(0.032)	(0.007)
Post x 2020 x Jobseeker	0.708***	0.507***	0.142	0.028	0.032***
	(0.243)	(0.122)	(0.122)	(0.038)	(0.008)
Pre-COVID 2020 Mean	2.090	1.187	0.623	0.273	0.007
Pre-COVID 2020 SD	3.071	1.777	1.556	0.633	0.100
Num. obs.	204754	204754	204754	204754	204754

Notes: Table displays the estimated effect of the COVID-19 shock on enrollments among existing users and new users, separately for users of with different characteristics. Panel A displays coefficient estimates of β (and group interactions) in Equation 1 and estimate the effect of the COVID-19 shock on weekly enrollments of existing users. Panel B displays coefficient estimates of β (and group interactions) in Equation 3 and estimates the effect of the COVID-19 shock on enrollments of new users during their first week on the platform. Columns reflect different course types. Examples of each course type are given in Table 2. Standard errors clustered at the user level (* $p < 0.1$; ** $p < 0.05$; *** $p < 0.01$).

Table J2: DiD Effects by Age: Merged GOSI Sample

	All (1)	General (2)	Occ.-Spec. (3)	Computer (4)	Telework (5)
Panel A: Existing Users					
Post x 2020	-0.002 (0.062)	0.012 (0.016)	-0.019 (0.048)	0.004* (0.002)	0.000 (0.000)
Post x 2020 x 25-29	0.058 (0.066)	0.012 (0.018)	0.045 (0.050)	-0.001 (0.003)	0.002*** (0.001)
Post x 2020 x 30-39	0.057 (0.065)	0.009 (0.019)	0.043 (0.049)	-0.000 (0.003)	0.005*** (0.001)
Post x 2020 x 40-65	0.117 (0.086)	0.027 (0.033)	0.080 (0.057)	0.005 (0.004)	0.005** (0.003)
Pre-COVID 2020 Mean	0.039	0.023	0.013	0.002	0.000
Pre-COVID 2020 SD	0.553	0.342	0.264	0.056	0.026
Num. obs.	294952	294952	294952	294952	294952
Panel B: New Users					
Post x 2020	4.404*** (0.938)	1.685* (1.014)	2.465*** (0.674)	0.050 (0.059)	0.204 (0.158)
Post x 2020 x 25-29	-4.090*** (0.960)	-1.643 (1.023)	-2.173*** (0.681)	-0.145** (0.072)	-0.130 (0.158)
Post x 2020 x 30-39	-4.052*** (0.976)	-1.711* (1.027)	-2.180*** (0.686)	-0.060 (0.070)	-0.102 (0.158)
Post x 2020 x 40-65	-3.813*** (1.020)	-1.502 (1.043)	-2.175*** (0.710)	-0.087 (0.099)	-0.049 (0.159)
Pre-COVID 2020 Mean	2.424	1.402	0.781	0.231	0.011
Pre-COVID 2020 SD	4.195	2.497	1.849	0.599	0.133
Num. obs.	17070	17070	17070	17070	17070

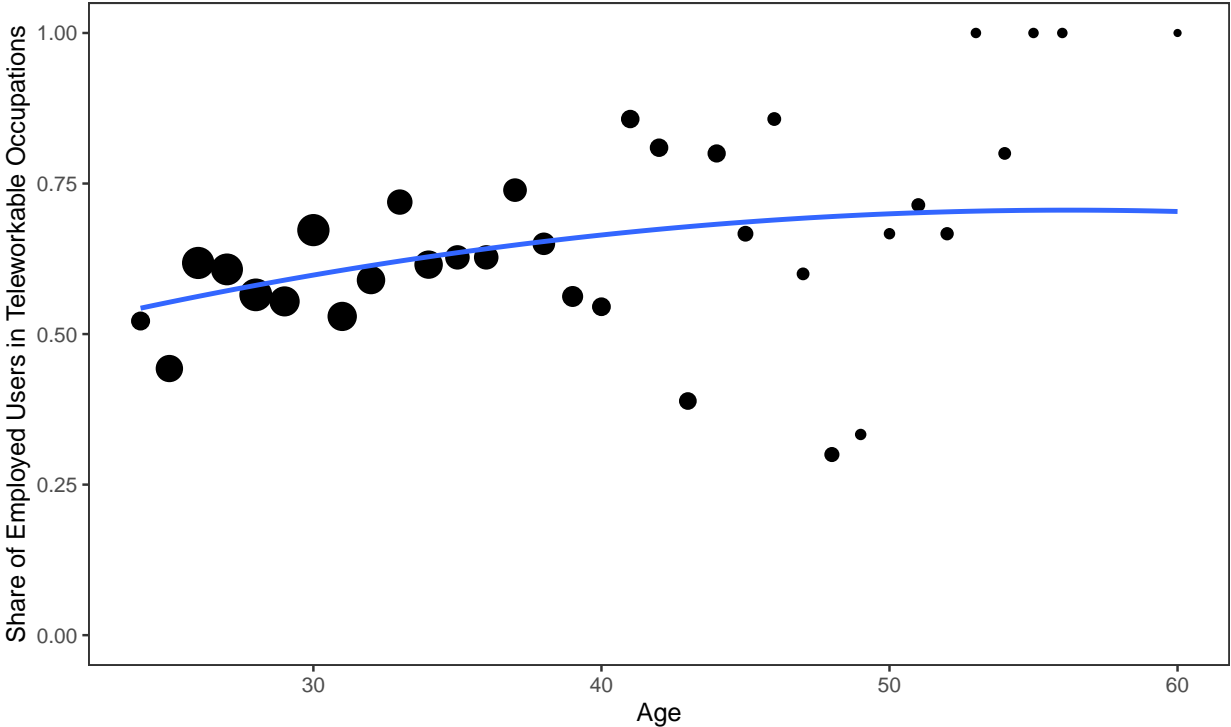
Notes: Table displays the estimated effect of the COVID-19 shock on enrollments among existing users and new users, separately for users of different ages. Data is restricted to the sample of users with jobs in GOSI data as of September 2020. Panel A displays coefficient estimates of β (and age group interactions) in Equation 1 and estimate the effect of the COVID-19 shock on weekly enrollments of existing users. Panel B displays coefficient estimates of β (and age group interactions) in Equation 3 and estimates the effect of the COVID-19 shock on enrollments of new users during their first week on the platform. Columns reflect different course types. Examples of each course type are given in Table 2. Standard errors clustered at the user level (* $p < 0.1$; ** $p < 0.05$; *** $p < 0.01$).

Table J3: DiD Effects by Age: Merged GOSI Sample (FEs for Occupation & Occupation-by-Week)

	All	General	Occ.-Spec.	Computer	Telework
	(1)	(2)	(3)	(4)	(5)
Panel A: Existing Users					
Post					
Post x Older (30-65)	0.008 (0.031)	-0.000 (0.014)	0.006 (0.017)	0.000 (0.002)	0.003* (0.001)
Pre-COVID 2020 Mean	0.039	0.023	0.013	0.002	0.000
Pre-COVID 2020 SD	0.553	0.342	0.264	0.056	0.026
Num. obs.	38640	38640	38640	38640	38640
Panel B: New Users					
Post					
Post x Older (30-65)	0.416 (0.327)	0.220 (0.207)	0.209 (0.155)	-0.049 (0.062)	0.036** (0.018)
Pre-COVID 2020 Mean	2.424	1.402	0.781	0.231	0.011
Pre-COVID 2020 SD	4.195	2.497	1.849	0.599	0.133
Num. obs.	11183	11183	11183	11183	11183

Notes: Table displays the estimated effect of the COVID-19 shock on enrollments among existing users and new users, separately for users of different ages. Data is restricted to the sample of users in the 2020 cohort with jobs in GOSI data as of September 2020. Panel A displays coefficient estimates of β (and age group interactions) in Equation 1 and estimate the effect of the COVID-19 shock on weekly enrollments of existing users. Panel B displays coefficient estimates of β (and age group interactions) in Equation 3 and estimates the effect of the COVID-19 shock on enrollments of new users during their first week on the platform. All estimates include fixed effects for occupation and occupation-by-week. Columns reflect different course types. Examples of each course type are given in Table 2. Standard errors clustered at the user level (* $p < 0.1$; ** $p < 0.05$; *** $p < 0.01$).

Figure J3: Age and Teleworking Occupations Among Existing Dorooob Users



Notes: Figure displays the relationship between working in a “teleworkable” job and age. Data is based on the 2020 cohort of existing users (users who joined Dorooob in the second half of 2019). Feasibility for telework is based on a mapping between the 100 most common GOSI occupations to ONET SOC Codes and the [Dingel and Neiman \(2020\)](#) classification of jobs that can and cannot be done remotely. Each point shows the share of employed workers of that age who work in a teleworkable occupation. The size of each point is proportionate to the number of workers. Displayed line is a quadratic regression.

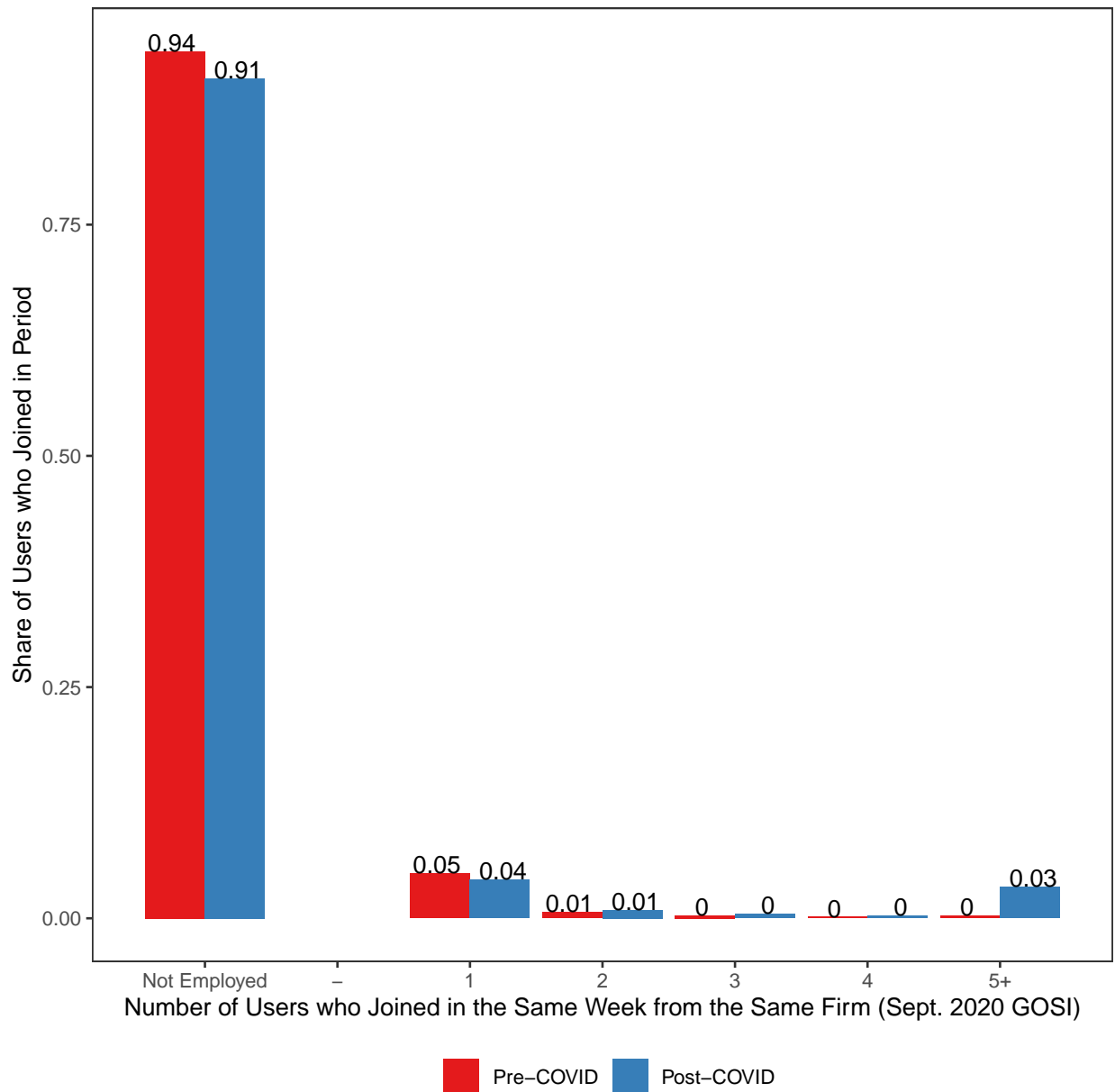
Appendix K New Users Analysis: Employer Registration Concentration

In this appendix we examine whether Dorooob registration patterns suggest that employers encouraged their employees to join Doorob in the months following the COVID-shock.

To do so, we use the linked GOSI-enrollments data. We assess the presence of clustering behavior by examining the co-occurrence of registrations from users in the same week working at the same firm. Specifically, for each newly registered user, we count the number of users who registered from the same firm in the same week. (Note that our GOSI employment data is from September 2020, so our information on employment is from *after* these users registered for Dorooob.) We then compare the distribution of same-firm-same-week registrations among newly-registered users pre- and post-COVID shock. The figure below compares these two distributions.

Most newly-registered Dorooob users cannot be linked to our GOSI data; over 90 percent of new users fall into this category. However, among those who can, employer concentration appeared to rise following the COVID-shock. However, the scale of these differences is small.

Figure K1: Employer Registration Concentration



Notes: Figure displays the distribution of employer co-registration among new Doorob users. For each new user, we count the number of users working for the same firm who registered in the same week. Users who were the only individuals from their firms to sign up for Doorob in that week have value one. Users who were one of two individuals from their firms to sign up for Doorob in that week have value two, and so forth. The pre-COVID period is the three months preceding March 15, 2020, and the post-COVID period is the three months thereafter.

Appendix L Additional Tables

Table L1: DiD Effects on Enrollments by Education, Among Users who Were Employed at Registration

	All (1)	General (2)	Occ.-Spec. (3)	Computer (4)	Telework (5)
Panel A: Existing Users					
Post x 2020	0.057*** (0.011)	0.028*** (0.005)	0.019*** (0.006)	0.006*** (0.001)	0.004*** (0.000)
Post x 2020 x College	0.012 (0.013)	0.007 (0.006)	0.002 (0.007)	0.001 (0.001)	0.002*** (0.001)
Pre-COVID 2020 Mean	0.034	0.018	0.012	0.003	0.000
Pre-COVID 2020 SD	0.542	0.290	0.290	0.069	0.022
Num. obs.	538200	538200	538200	538200	538200
Panel B: New Users					
Post x 2020	1.323*** (0.162)	0.656*** (0.103)	0.419*** (0.071)	0.098** (0.042)	0.150*** (0.007)
Post x 2020 x College	-0.048 (0.207)	0.049 (0.135)	-0.112 (0.090)	0.030 (0.051)	-0.015 (0.010)
Pre-COVID 2020 Mean	2.389	1.380	0.723	0.281	0.005
Pre-COVID 2020 SD	2.601	1.832	1.288	0.646	0.086
Num. obs.	66928	66928	66928	66928	66928

Notes: Table displays the estimated effect of the COVID-19 shock on enrollments among existing users and new users, separately for users with and without college degrees. Sample is restricted to users who were employed at registration. Panel A displays coefficient estimates of β (and gender interactions) in Equation 1 and estimate the effect of the COVID-19 shock on weekly enrollments of existing users. Panel B displays coefficient estimates of β (and gender interactions) in Equation 3 and estimates the effect of the COVID-19 shock on enrollments of new users during their first week on the platform. Columns reflect different course types. Examples of each course type are given in Table 2. Standard errors clustered at the user level (* $p < 0.1$; ** $p < 0.05$; *** $p < 0.01$).

Table L2: Heterogeneous Effect of Post-COVID Course Enrollments on Employment in September 2020

	<i>Dependent variable:</i>		
	P(Employed in Sept. 2020) × 100		
	(1)	(2)	(3)
All Enrollments	−0.014 (0.041)	−0.027 (0.028)	0.217*** (0.084)
All Enrollments × Employed at Regist.	0.339*** (0.083)		
All Enrollments × 25-29		0.196 (0.125)	
All Enrollments × 30-39		0.143 (0.113)	
All Enrollments × 40-59		0.637*** (0.148)	
All Enrollments × Female			−0.149 (0.108)
Dep. Var Mean	7.08	7.08	7.08
Demographic Controls	Y	Y	Y
2019 Enrollments Controls	Y	Y	Y
Observations	23,739	23,739	23,739
R ²	0.269	0.270	0.269
Adjusted R ²	0.264	0.264	0.263

Notes: Table displays heterogeneous relationship between post-COVID enrollments in Dorooob courses and private sector employment status. Coefficients correspond to β_1 in Equation 5. Enrollment counts reflect total enrollments between March 15, 2020 and June 13, 2020. Outcome is a variable equal to 100 for users who were employed in the private sector as of September 19, 2020 and zero otherwise. Analysis is restricted to the 2020 Cohort of existing users: users who joined Dorooob between July 1, 2019 and December 31, 2019. Users without individual identifiers in Dorooob data, which are necessary to link to GOSI administrative data, are excluded from the analysis. Demographic characteristics include fixed effects for age, gender, employment status at registration, and how the user was directed to the platform. 2019 enrollment controls include fixed effects for number of courses taken in each of the four course categories prior to March 15, 2020. Standard errors clustered at the user level (*p<0.1; **p<0.05; ***p<0.01).