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# LABOUR MARKET FLEXIBILITY: THE CASE OF VISEGRÁD COUNTRIES

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## Abstract

The presented article deals with labour market institutions and labour market flexibility in the Visegrád countries. We can find out in theoretical literature a traditional set of institutional aspects such as employment protection legislation, structure of wage bargaining, taxation of labour, active labour market policies, the system of unemployment and social benefits. All these aspects determine the institutional framework of the labour market. Theoretical literature also has defined labour market flexibility as an instrument for adjustment process in case of asymmetric shock. The article is composed of the comparative analysis of selected criteria and corresponding economic indicators of the EU member states (EU-15 and V-4). The evidence shows that the values of labour market flexibility in the Visegrád group countries were higher than average of old EU-15 member states.

**Keywords:** *labour market, institutional aspects, employment protection legislation, tax wedge, labour market flexibility, unemployment benefits, active labour market policies, Visegrád countries, European Union*

**JEL Classification:** F 15, J08, J30, J65, J80

## Introduction

The presented paper deals with the various problems associated with labour market performance in the Czech Republic and other Visegrád group countries (V-4). The main goal of the article is to evaluate an institutional framework of V-4 labour markets within EU and in the context of future adopting single currency. Labour markets in EU new member states are blamed for insufficient flexibility which has stemmed from persisting but still weakening influence of precedent system of central planned economy. This argumentation has been supported by the development of main macroeconomic indicators such as high unemployment rate, respectively low employment rate and high share of long term unemployment on overall unemployment. Moreover, after joining the Eurozone new member state will lose autonomous

monetary policy which is perceived as effective instrument of economic policy in case of an asymmetric shock. Then we can ask if any alternative instrument exists. Economic theory defined fiscal policy as one of the main instruments but because of Maastricht ´s fiscal criteria and long-term state-budget deficits in most V-4 countries this instrument will hardly be used. Then the only possible instrument is labour market flexibility.

### **1. Conception of labour market flexibility**

In this part of the paper I focus on institutional framework of the labour market or more precisely I try to outline main theoretical approaches to individual institutional aspects.

The labour market is more complicated in general way. In accordance with [3] the labour market is affected by culture, institutional, legislative or political mechanism. Generally, we can find this structure of labour market institutions in theoretical literature:<sup>1</sup> employment protection legislation, structure of wage bargaining, active labour market policies, taxation of labour and unemployment benefits.

Most studies are focusing on influence of institutional aspects on unemployment or employment, both in positive or negative direction - (i) some institutional aspects may generate higher unemployment rate; (ii) some institutional aspects may influence the nature of unemployment but have an ambiguous effects on unemployment rate and (iii) some institutional aspects do not influence both the nature of unemployment or unemployment rate.

The analysis of an influence of these aspects may be carried out in two directions: first, we can analyse the degree of labour market regulation, secondly, we can try to find an optimal setting of institutional framework.

Freeman [13] discriminates two approaches to labour market regulation. The first one (institutionalist view) considers these aspects desirable as significant instrument of social protection and they can incite growth of productivity. These aspects can also operate as moderate measures in case of aggregate demand decline. The second one (distortionist view) highlights the benefit of market mechanism and takes it, that these institutional aspects impede the adjustment process in case of economic shocks.

Betcherman et al [3], on the basis of *World Development Report, Workers in an Integrating World*, the World Bank (1995), emphasizes four different reasons for public intervention in the labour market:

1. *Uneven market power* - workers may find themselves in a weak bargaining position.

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<sup>1</sup> Borghijs and van Poeck [5]; Buscher et al [7]; Jackman, Layard and Nickell [16].

2. *Discrimination* - workers belonging to groups with little voice or power (e.g., due to age, gender, ethnicity, etc.) may experience particular disadvantages in the labour market.
3. *Insufficient information* - workers and some employers may not have adequate information to make informed decisions about the conditions of work.
4. *Inadequate insurance against risk* - workers are typically unable to formally insure themselves against labour market-related risks associated, for example, with unemployment, disability, or old age.

Blanchard and Wolfers [4] pursued how labour market institutions form the impact of shocks on unemployment in two directions. First, they examined aspects influence on the impact of shocks on unemployment. Secondly, the authors examined their influence on the persistence of unemployment. In context of European labour market the authors conclude: „*There is enough heterogeneity in labor market institutions within Europe to potentially explain differences in unemployment rates today. As to the evolution of institutions over time, it is clear that neither the view that labor market institutions have been stable through time, nor the view that the labor market rigidities are a recent development are right.*“<sup>2</sup>

If labour market flexibility may be an instrument of adjustment process in case of an asymmetric shock I matter to define labour market flexibility and its aspects. We can find out pregnant definition of labour market flexibility in Eamets and Masso [11]: “*We can say that labour market flexibility shows how quickly markets adjust to the external shocks and changing macroeconomic conditions.*”<sup>3</sup>

Klau and Mittelstadt [17] distinguish four broad aspects of labour market flexibility: (i) real labour cost flexibility at the economy-wide level; (ii) adaptability of relative labour costs across occupations and enterprises; (iii) labour mobility and (iv) flexibility of working time and work schedules. The first two are macro- and microeconomic aspects of labour-cost flexibility, while the latter two relate to the quantitative and qualitative adaptability of the supply and use of labour. Some of these elements interact. Eamets and Masso [11] also subdivide flexibility into microeconomic and macroeconomic level. Macroeconomic level can be further divided into institutional flexibility and wage flexibility. The first one represents to what degree the institutions and labour unions are involved in regulation of labour market. The latter one indicates how the wages are sensitive to market fluctuations. Microeconomic flexibility is associated with the labour market flows analysis. The labour market can be characterized by various flows of workers (transitions between labour market states,

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<sup>2</sup> Blanchard and Wolfers [4, p.16]

<sup>3</sup> Eamets and Masso [11, p.4]

occupational mobility and geographical mobility) and by jobs flows (job creation and job destruction).

## 2. Employment protection legislation

First observed institutional aspect is employment protection legislation (EPL). We can understand EPL as rules refer to hiring and firing process (e.g. unfair dismissals, termination of employment for economic reasons, severance payments, minimum notice periods, administrative authorization for dismissals, and prior consultations with trade union and/or labour administration representatives).

Betcherman et al [3] considers EPL along a rigidity/flexibility continuum. At the rigid end these regulations are enforced: temporary employment is restricted, hiring standards for employers are in force, employer's decision on workers dismissal is limited by legislation or by severance, notice, and administrative requirements. At the flexible end liberal concept of EPL is enforced: statutory (or collectively bargained) regulations are minimal and market mechanisms largely determine hiring and firing.

According to Eamets and Masso [11] some of these rules of law were adopted as a "pillow" in case of labour demand decline which can have negative effects on employment while others are designed to protect employees from arbitrary dismissals.

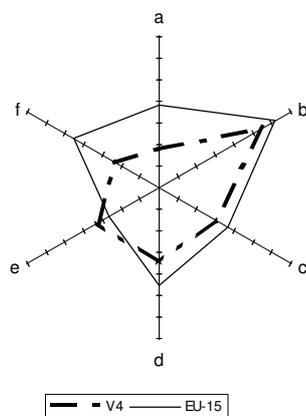
We can find out two parallel view of EPL. The first one supposes that strict EPL can impede effective labour market performance and implicitly the economy. The latter one is based on an opinion that employment will be more stable and individual contracts long-term if strict EPL exists. In other words – strict EPL reduces hiring and firing and stabilize the flows within labour market.

We can determine the level of strictness of labour market legislation through the use of indexes, which were created by World Bank within the frame of Doing Business Program. OECD Strictness of Employment Protection Legislation is an alternative option. I used in this article World Bank approach.

Single axes of the hexagon are following: *axis a* represents Difficulty of Hiring Index and it means difficulty of hiring a new worker; *axis b* represents Rigidity of Hours Index and it means restrictions on expanding or contracting the number of working hours; *axis c* represents Difficulty of Firing Index and it means difficulty and expense of dismissing a redundant worker; *axis d* represents Rigidity of Employment Index and it means an average of the three indices; *axis e* represents Nonwage labour costs, which are expressed as a

percentage of the worker's salary; *axis f* represents Firing costs (cost of a redundant worker, expressed in weeks of wages).<sup>4</sup>

**Figure 1. Hexagon of labour market legislation (2005)**



Source: Doing Business: <http://www.doingbusiness.org>

Figure 1 compares the valuables of three groups – EU15 and V-4. My conclusions in this section are as follows:

- V-4 countries had lower legislation regulation than EU-15 average;
- EU-15 average employment protection legislation was the higher but considerable differences existed (countries with low level of regulation e.g. Denmark or United Kingdom on the one hand and countries with significant higher degree of regulation e.g. Greece or Spain).

### 3. Structure of wage bargaining

We understand trade union as: „*a continuous association of wage earners for the purpose of improving the conditions of their employment*”.<sup>5</sup>

Trade unions are established on the basic of asymmetry in contracting between individual workers and employers. This inconsonance rises from existence of human and labour rights. Aidt and Tzannatos [1] show both costs arising from existence trade unions and potential benefits. Trade unions play key role in wage bargaining within EU and they have impacts on labour costs. Higher negotiating power of trade unions tends to increase wage level above equilibrium level. Buscher et al [7] argues that this effect could be forced if strict EPL and generous unemployment benefits exist.

<sup>4</sup> Methodology is available on <http://www.doingbusiness.org/MethodologySurveys/EmployingWorkers.aspx>

<sup>5</sup> In Checchi and Lucifera [8, p.5]

Borghijs and van Poeck [5] distinguish three levels of wage negotiations: (i) firm or plant level (decentralised bargaining); (ii) industry level (bargaining at the intermediate level) and (iii) national or country wide level (centralised bargaining).

De Grauwe [14] argues: „...countries with either strong centralization or strong decentralization of wage bargaining are better equipped to face supply shocks, such as oil increase, than countries with an intermediate degree of centralization. In these „extreme“ countries there will be a greater wage moderation than in the intermediate countries. As a result, the countries with the extreme centralization or decentralization tend to fare better, in terms of inflation and unemployment, following supply shocks, than the others.“<sup>6</sup>

This institutional aspect is hard to search because of data’s accessibility and their harmonisation from different sources. I made use of [19] and [20]. I added one new partial indicator – coefficient of coverage/density. Following table summarizes main indicators for appraisal of the structure of wage bargaining.

**Table 1. Wage bargaining in selected EU countries**

	Centralization <sup>1</sup> 1995 – 2000	Co-ordination <sup>2</sup> 1995 - 2000	Trade Union Density 2000	Collective bargaining coverage (as % ) - 2000	Coefficient coverage/density 2000
Belgium	3	4,5	56	90	1,6
Denmark	2	4	74	80	1,08
Finland	5	5	76	90	1,18
France	2	2	10	90	9
Ireland	4	4	38	n.a.	-
Italy	2	4	35	80	2,28
Germany	3	4	25	68	2,72
Netherlands	3	4	23	80	3,43
Portugal	4	4	24	80	3,33
Austria	3	4	37	95	2,56
Spain	3	3	15	80	5,33
Sweden	3	3	79	90	1,13
United Kingdom	1	1	31	30	0,96
Czech Republic	1	1	27	25	0,92
Hungary	1	1	20	30	1,5
Poland	1	1	15	40	2,67
Slovakia	2	2	36	50	1,39

*Note:*

a) Centralisation:

1 = Company and plant level predominant.

2 = Combination of industry and company/plant level, with an important share of employees covered by company bargains.

3 = Industry-level predominant.

4 = Predominantly industrial bargaining, but also recurrent central-level agreements.

5 = Central-level agreements of overriding importance.

b) Co-ordination:

1 = Fragmented company/plant bargaining, little or no co-ordination by upper-level associations.

<sup>6</sup> De Grauwe [14, p.16]

2 = *Fragmented industry and company-level bargaining, with little or no pattern-setting.*

3 = *Industry-level bargaining with irregular pattern-setting and moderate co-ordination among major bargaining actors.*

4 = a) *informal co-ordination of industry and firm-level bargaining by (multiple) peak associations;*

b) *co-ordinated bargaining by peak confederations, including government-sponsored negotiations (tripartite agreements, social pacts), or government imposition of wage schedules;*

c) *regular pattern-setting coupled with high union concentration and/or bargaining co-ordination by large firms.*

d) *government wage arbitration.*

5 = a) *informal co-ordination of industry-level bargaining by an encompassing union confederation;*

b) *co-ordinated bargaining by peak confederations or government imposition of a wage schedule/freeze, with a peace obligation.*

Source: OECD [19]; [20]; own calculation

Trade unions' negotiating power is a factor which has impacts on rigidity degree of the labour market. This is a result of a fact that unions control wage bargaining effectively not but that they have few members as we can see in a table. Last but one column represents collective bargaining coverage (as percentage). The significant contrast was the situation in France, where only 10 % of workers were members of trade unions but 90 % of workers were covered by collective agreements. The coverage was high also in Scandinavian countries but this was with one difference – these countries were distinguished by high degree of union density which compensated the high coverage. On the other hand both indicators were low in some countries – Anglo-Saxon countries and V-4 countries, where both density and coverage reached low values. If we attach these indicators in a fraction (numerator is the coverage and denominator is a density) we get new coefficient (in table this is the last column).

I believe that this coefficient is important factor of overall labour market flexibility. If the coefficient reaches value close to one, then the negotiating power of unions conforms to size of union's membership. If we look at previous table we can see that United Kingdom, Czech Republic, Slovakia or Scandinavian were close to this value. I have tried to demonstrate that low unions' density does not mean their low negotiating power by definition.

#### 4. Labour taxation

Taxes on employment refer to both sides on labour market – labour supply (labour force pay income taxes) on the one hand and labour demand (employers, who pay payroll taxes) on the other side.

Economists have created so-called tax wedge which expresses overall taxation of labour (see figure 2).

#### Figure 2. Tax wedge

Tax wedge=	$\frac{\text{Income tax} + \text{social security contributions (total)} + \text{payroll tax}}{\text{Gross wage} + \text{employer's social security contributions} + \text{payroll tax}}$
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*Source:* Dolenc and Vodopivec [10]

Buscher et al. [7] argues that labour taxation widens the wedge between employer's costs and employee's income. If taxes are transferred on employers then employment costs rise and eventually is that labour demand will fall. If firms compensate this additional costs by lower wages than the wage/price of product ratio will not change. Indeed, the consumption wage/price of product ratio declines. Then more households can obtain social benefits and their incentive to work is reduced. Hence, rising labour taxes have a negative impact on employment. Daveri and Tabellini [9] controvert this argumentation on the basis of Scandinavian countries – they ask why unemployment is so low while high labour taxation in continental Europe evokes high unemployment. One possibility how to make clear this contrast is connectedness of high degree of centralisation and co-ordination, which can reduce wage claims.

According to [2] tax wedge means that real take-home pay is lower than pre-tax real wage. If that tax wedge increases, then implicitly consumption grows more slowly. Authors make reference to tax wedge changes may affect not only the bargaining stance of unions but also individual labour – supply decisions. This holds if generous unemployment benefits exist.

Table 2 represents total tax wedge and its components. The tax wedge is expressed through the use of percentage rate of overall labour costs. The individual components of tax wedge differed significantly – V-4 countries had the lowest income taxes (except Hungary) and its percentage rate was almost half in comparison with EU-15 average (14,2 %). Scandinavian countries (Denmark, Finland and Sweden) and Germany or Belgium had the highest income taxes. We can see significant differences in the percentage rates of social security contribution too - workers in Poland, Netherlands, Austria or Germany paid the highest amounts while workers in Ireland, Spain, Finland or Sweden paid the lowest amounts. If we look at employer's social security contribution rates, employees in France, Hungary, Czech Republic, Sweden, Italy, Spain and Germany had the highest rates in EU. The lowest rates existed in Anglo-Saxon countries: USA, United Kingdom and Ireland.

We can find some comparative advantage in the last column. This column represents labour costs in US dollars with equal purchasing power. The tendency is that labour costs in new member states convergence to EU average. So it is evident that this comparative advantage will not last forever. We have to look at other indicators to determine long-term criteria of competitive strength on the basis of the future outlook. This alternative indicator could be the total tax wedge. If we look at this indicator we can see that comparative

advantage will disappear. V-4 countries (except Slovakia) had higher total tax wedge in comparison with EU average. I argue that foreigner investors can make decision on the basis of the total tax wedge (because total labour costs converge in long-term period in EU) which it may subsequently end in that they can prefer countries with lower rate of the total tax wedge.

**Table 2. Labour taxation (as % of labour costs, 2005)<sup>1</sup>**

Country	Tax wedge	Income tax	Social security contribution rates		Labour costs <sup>2</sup>
			employee	employer	
Belgium	55,4	21,4	10,7	23,3	53 581
Germany	51,8	17,3	17,3	17,3	53 278
United Kingdom	33,5	15,7	8,2	9,6	50 982
France	50,1	10,8	9,6	29,7	47 824
Austria	47,4	10,9	14,0	22,6	47 692
Netherlands	38,6	9,5	19,7	9,5	45 910
Sweden	47,9	18,1	5,3	24,5	43 916
Finland	44,6	20,1	5,1	19,4	43 443
Denmark	41,4	30,2	10,6	0,5	38 664
EU-15	42,1	14,2	10,0	17,8	36 205
Italy	45,4	13,6	6,9	24,9	36 011
Spain	39,0	10,7	4,9	23,4	34 545
Ireland	25,7	11,4	4,7	9,7	34 395
USA	29,1	14,6	7,3	7,3	34 144
Greece	38,8	4,3	12,5	21,9	33 050
Portugal	36,2	8,1	8,9	19,2	24 933
Czech Republic	43,8	8,6	9,3	25,9	20 559
Poland	43,6	5,3	21,3	17,0	19 548
Hungary	50,5	14,3	10,0	26,3	18 559
Slovakia	38,3	6,9	10,6	20,8	15 748

Note: <sup>1</sup> Single individual without children at the income level of average worker.

<sup>2</sup> US dollars with equal purchasing power.

Source: OECD

If we look at V-4 countries we can see, except Hungary, minimal differences between two observed groups. If we look more precisely we find out some differences between countries – e.g. Czech Republic applied high level of employer’s social contribution rates, but in Poland employees paid more than employer. Hungary applied high tax progressiveness in contrast to other V-4 countries.

## 5. Active labour market policies

According to Scarpetta [21] active labour market policies (ALMPs) encompass different measures, including training and re-training programmes, job-search counselling, job-brokerage services and different forms of subsidised employment.

The main aim of ALMPs is to improve the possibilities of unemployed to re-enter labour market. These policies are well founded in case of low income and low skilled labour force. ALMPs may have several effects on employment and Estevao [12] alludes to at least five channels:

- ALMPs may generate more efficient matching between job vacancies and unemployed workers because of adjustments in job-seekers' skills (for instance, through training programs) or more effective searching (for instance, through more active employment agencies);
- labour force productivity may increase, owing to either training programs or on-the-job learning, in the case of direct subsidies to job creation;
- ALMPs may keep unemployed workers attached to the labour force, even after a longer period of inactivity;
- job creation programs (e.g., direct subsidies to low-skill employment) may generate windfall effects;
- ALMPs may lower the disutility of being unemployed, as they provide an occupation to otherwise unemployed workers, some income, and a hope of keeping their labour skills.

Table 3 shows the composition of expenditure on LMP measures by category for 2004. The largest share of expenditure among selected EU countries fell on measures providing training. The second most important category was employment incentives. These measures support the recruitment of unemployed people into regular market jobs, typically through wage-subsidies or exemptions to employers social contributions. If we look at the table we can see significant share of expenditure differences among EU countries even among V-4 countries<sup>7</sup>. In Czech Republic and Hungary employment incentives represented the most important area of expenditure in 2004, whereas in Slovakia the most important area was direct job creation. The specific situation was in United Kingdom, where training was much used and consumed 82,6% of ALMPs expenditure. Another important area of ALMPs was integration of disabled and this category represented the largest share of expenditure in Scandinavian countries (Denmark and Sweden) and Netherlands. Start-up incentives, which aim is to promote entrepreneurship by encouraging the unemployed and other target groups to start their own business or to become self-employed are relatively not important and they consumed small share of ALMPs expenditure (except Slovakia and Greece).

**Table 3. Share of expenditure on ALMPs measures by category, 2004**

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<sup>7</sup> Data from Poland were not available.

	Training	Employment incentives	Integration of disabled	Direct job creation	Start-up incentives
Belgium	21,3	16,5	11,8	50,0	0,4
Czech Rep.	12,8	35,7	25,0	22,7	3,8
Denmark	35,5	30,3	34,2	0,0	-
Germany	42,5	9,9	17,2	15,1	15,3
Spain	22,2	42,7	12,8	14,7	6,1
France	42,5	13,6	11,7	31,7	0,5
Ireland	36,8	14,6	7,1	41,5	-
Italy	41,4	45,5	1,2	1,8	9,6
Hungary	22,3	45,7	4,5	24,9	2,7
Netherlands	31,8	2,6	49,7	15,9	-
Austria	64,8	12,9	11,9	9,5	0,9
Portugal	52,8	31,0	8,3	7,4	0,5
Slovakia	14,1	10,9	1,2	48,7	25,0
Finland	51,9	15,9	12,8	10,9	1,9
Sweden	34,6	18,5	43,0	-	3,3
United Kingdom	82,6	1,0	13,6	2,5	0,3
Greece	18,5	25,3	19,6	-	36,5

Source: Melis [18]

## 6. Unemployment benefits

System of unemployment benefits and employment protection legislation are two way how to protect workers in case of loss of employment. While EPL protects labour force which is employed and do not invoke any tax burden explicitly, unemployment benefits provide insurance to better part of labour force and UB are financed by social security contributions.

Grubb [15] makes reference to most national labour legislations on providing these benefits are strict in one aspect – after certain duration of providing unemployment benefits the unemployed workers are obliged to accept whatsoever job regardless of qualification.

Some authors argue that „*the longer unemployment benefits are available the longer unemployment lasts*“.<sup>8</sup> Higher level of unemployment benefits and longer period of providing reduce the gap between income from working activity and transfers which means that the initiative to work is lower. According to Jackman, Layard and Nickell [16] unemployment benefits operate through dual mechanism: i) they reduce fear of being unemployed and ii) they restrain the effectiveness of filling new jobs by unemployed and subsequently employers are hustled to wage increase.

Negative effects of generous system of unemployment benefits can be offset by active labour market policies (if their providing is time-limited and the rules for qualifying exist – e.g. mandatory re-skilling).

<sup>8</sup> Jackman, Layard and Nickell [16, p.1]

International comparison of this institutional aspect is also complicated because only one level of replacement rate does not exist in any state. Individual unemployment benefits systems in member states of EU take into account number of specific personal and family circumstances of unemployed, previous job history. Hence EU member states apply different system of unemployment and social insurance. In some countries unemployment benefit are taxable.

OECD in order to compare unemployment benefits systems creates an indicator called *replacement rate*. This indicator gives the relation between income during employment and income during period of unemployment. We can count this indicator as a ratio which means that the closer the values are the less difference between wage and unemployment benefit is. We distinguish between i) *gross replacement rate*, which is pre-tax ratio of wage and unemployment benefits and ii) *net replacement rate*, which is after-tax ratio of wage and unemployment benefits.

If the net replacement rate does not much differ from income from employment than we talk about *unemployment trap*.

**Table 4. Main indicators of system of unemployment benefits (2004)**

	Unemployment insurance benefit duration (months, equivalent initial rate)	Initial net replacement rate (as % of net earnings in work)	Average of net replacement rates over 60 months of unemployment (as % of net earnings in work)	Social expenditures on unemployed (as % of total social protection expenditures)
Belgium	No limit	61	61	12,4
Austria	9	63	57	6,0
Denmark	48	70	70	9,8
Finland	23	70	65	9,9
France	23	75	57	7,9
Germany	12	69	66	8,6
Ireland	15	49	64	8,4
Italy	6	54	22	1,8
Netherlands	24	74	66	6,2
Greece	12	55	35	5,7
Portugal	24	83	68	5,5
Spain	21	67	49	13,3
Sweden	28	75	63	5,9
United Kingdom	6	54	53	2,7
Czech Republic	5	56	53	3,9
Hungary	9	49	39	2,8
Poland	12	59	54	4,0
Slovakia	8	56	40	5,8

Source: OECD [19]

If we follow OECD recommendations we can discover some implications. As far back as in 1994 OECD Job Strategy reflected some conclusions of economic theory – generous unemployment benefits, which are provided for a long time, have negative impacts on labour market performance. On the other side Job Strategy did not impeach the needfulness of

financial stability in period of job search. This is very difficult to reach if the unemployed person does not have government's financial support. That why OECD did not recommend any measures to achieve optimum length of providing of unemployment benefits. We can find out some recommendation about the generosity of the system – in terms of its reduction. Second finding is that OECD recommended to re-value the condition of qualifying for providing unemployment benefits. This step is associated with assuring of active job search during being unemployed.

Denmark and Belgium are distinguished by a long period of unemployment insurance benefit duration (in Belgium exists unlimited duration). In addition, not only the initial replacement rate was relatively high but also replacement rate over 60 months of unemployment and social expenditures on unemployed were relatively high. Italy and Greece form opposite approach – short period of unemployment insurance benefit duration, significant lower replacement rate over 60 months of unemployment or social expenditures on unemployed.

V-4 countries have similar approach – period of unemployment insurance benefit duration was short compared with EU-15 average value, social expenditures on unemployed were half compared with EU-15 average value and both initial and over 60 months of unemployment replacement rates were lower compared with average.

Group of countries (Austria, United Kingdom and Germany) had similar data as V-4 countries. Scandinavian countries (Finland, Sweden and Denmark) had initial replacement rate which did not much differ from replacement rate over 60 months of unemployment. Their social expenditures on unemployed were close to 10 % of total social expenditures.

## **7. Comparison overall labour market flexibility**

Before our own labour market flexibility analysis I submit some conclusions, which are taken from [19]. First, I discuss data which are contained in Table 5. The table was set up by simple statistics methods in order to identify empirical patterns between different conceptions of an institutional framework of labour market.

Whether we look at right part of left part of the table, it stands to reason that achievement of the same labour market performance is possible by different conceptions of labour market policy. It is also a question, if we can implicitly determine general framework of economic-political recommendations for optimal labour market performance. I argue that it is good to follow recommendations made by OECD. Therefore it is necessary to implement other measures which should take into account different cultural and historical progress and, of

course, current setting of the institutional framework of labour market (e.g. lowering tax wedge should be accompanied with parallel reform of social and health system with a view of keeping a balance between government revenues and expenditures). In other words, it is not maintainable, in long run view, to use Anglo-Saxon system of taxation of labour and parallel exercitation of Scandinavian unemployment benefits.

**Table 5. Four different regimes of labour market function**

	OECD unweighted average	High employment outcome and institutional aspects		Low employment outcome and institutional aspects	
		Anglo-Saxon countries <sup>a</sup>	Scandinavian countries <sup>b</sup>	Countries of continental and southern Europe <sup>c</sup>	Countries Visegrád 4 <sup>d</sup>
Employment protection legislation	2,01	1,38	2,13	2,71	1,83
Generosity of unemployment benefit system <sup>e</sup>	27,81	18,23	39,86	36,17	9,69
Active labour market programmes <sup>f</sup>	29,25	15,76	64,14	25,84	3,46
Tax wedge <sup>g</sup>	27,1	18,54	27,42	34,33	32,43
Union coverage	59,96	30,75	83,33	82,57	38,33
Union coordination	2,88	1,88	3,92	3,79	1,33
Employment rate	67,11	70,92	71,92	62,54	58,00
Unemployment rate	7,47	5,3	4,79	8,97	15,12

Note:

a) This group of countries includes Australia, Canada, Japan, Korea, New Zealand, Switzerland, the United Kingdom and the United States.

b) This group of countries includes Austria, Denmark, Ireland, the Netherlands, Norway and Sweden.

c) This group of countries includes Belgium, Finland, France, Germany, Italy, Portugal and Spain.

d) This group of countries includes the Czech Republic, Poland and the Slovak Republic.

e) Average unemployment benefit replacement rate across two income situations (100% and 67% of APW earnings), three family situations (single, with dependent spouse, with spouse in work), over a five-year period of unemployment.

f) ALMP expenditures per unemployed workers as a percentage of GDP per capita.

g) Tax wedge between the labour cost to the employer and the corresponding net take-home pay of the employee for a couple with a dependent spouse and two children earning 100% of APW earnings.

Source: OECD [19]

Another significant finding in [19] is heterogeneity in economy policy setting and relation to overall labour market performance within OECD countries. This analysis provides following considerations:

- positive labour market indicators development (employment and unemployment rate) could be associated with different levels of interventionism.
- it depends on a mix between supply and demand side economic policy.

If we look at analysed data from previous parts of the paper, these concluding remarks occur:

- Most V-4 countries had slightly higher tax wedge compared to EU-15.
- V-4 countries had lower legislation regulation than EU-15 average;

- Coefficients of union density and union coverage of V-4 countries were close to valuable of 1 (except Poland) which means that bargaining power is corresponding to union membership.
- Wage bargaining coordination was among V-4 countries significant lower. This is given in that wage bargaining takes place on firm level.
- Duration of providing unemployment replacement rates was shorter in V-4 countries than EU-15.
- Labour markets in V-4 countries appeared to be more flexible than in EU-14 but level of flexibility is much lower compared to the USA.

As part of the ongoing reassessment of its recommendations to address issues of high unemployment and low labour-force participation, the OECD in study [6] has carried out a thorough assessment of labour market reforms on which this section relies heavily. All policy measures implemented ALMPs, taxes and social security contributions, EPL, unemployment benefit systems, wage formation and industrial relations, working-time flexibility and part-time work and old-age pension systems and early retirement schemes.

**Table 6. Aggregate reform intensity indicator, reform intensity indicator by area (1994-2004)**

	Summary reform intensity indicator <sup>1</sup>		Reform intensity indicator by area <sup>1</sup>						
	Score	Ranking <sup>2</sup>	ALMPs	Tax wedge	EPL	Unemployment benefits	Wage formation	Working time flexibility	Early retirement, invalidity and old-age pension system
Czech Republic	6,2	28	17	0	-3	12	-5	-17	33
Hungary	12,3	19	31	25	-7	19	-9	0	33
Poland	11,2	23	29	0	-3	15	5	17	0
Slovakia	13,0	18	12	25	14	19	0	17	8

Note: <sup>1</sup> all reform intensity indicators are expressed as a percentage of the maximum possible score

<sup>2</sup> Ranking within 30 OECD countries

Source: Brandt, Burniaux and Duval [6].

Table 6 represents the reform intensity indicators. According to Brandt, Burniaux and Duval [6] there is no clear relationship between the initial conditions of labour market performance and subsequent reform efforts. Some countries have taken only modest action despite a poor starting point (Poland, Slovakia and Hungary) compared with the rest of OECD countries. Only few reforms have been reported for the Czech Republic (mainly because of favourable initial labour market performance compared with the rest of V-4 countries during 90's).

## Conclusions

This paper deals with labour market performance in V-4 countries. If the autonomous monetary policy is no more available, economic theory defined the labour market flexibility as an instrument for adjustment process in case of asymmetric shock. Another need of the labour market flexibility is resulting from maintenance or increase of competitive strength.

On the assumption that Eurozone states, which had mostly lower overall labour market flexibility than V-4 countries, then I suppose that accession of Czech Republic or other EU new Member states will not mean increased costs for present Eurozone states. It is true, that Eurozone has not been hit by significant asymmetric shocks which would prove theoretical literature conclusions yet. Though I am in essential agreement with argumentation that labour market reforms are unavoidable. This holds especially for countries of continental Europe or south Europe. If we look at situation in V-4 countries I assume that the need for labour market reform arise not either from future adopting single currency but from demographic situation and structure of social and pension system. In these boundaries future accession into Eurozone may subserve as an exogenous anchor (we can see similarity in accession of the Czech Republic into EU, which also subserved as an exogenous anchor during complicated transition process). Then the lowering of labour taxation, the reform of pension system and the long-term unemployment are the main tasks for political authorities. Some of these reforms have been already taken in the Czech Republic but we can thin of these reforms as partial ones (in the Slovak Republic these reforms were much more intensive).

Claims on increased labour market flexibility arise with probable scenario of inconsistent business cycle of V-4 countries and the rest of Eurozone. If we look at economic forecast then higher annual growths are predicted in case of V-4 countries in comparison with Eurozone ones. Then ECB will have tied hands because it will have only one monetary instrument for adjustment process in two different stage of business cycle. Finally, I stress need of sufficient labour market flexibility for adjustment process again.

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