Measuring the Effectiveness of Competition Policy: Evidence from the Turkish Cement Industry

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2. MEASURING THE EFFECTIVENESS OF COMPETITION POLICY: EVIDENCE FROM THE TURKISH CEMENT INDUSTRY

2.1 Introduction

Since the signing of the Treaty of Rome in 1957, Turkey has sought to become a member of the European Union (then the European Economic Community). During this mostly disappointing and as yet unfinished process, Turkey has adopted many economic (like customs union) and political (like human rights issues) laws, rules, and practices of the European Union. The most important economic adoption, though, was the passage of the Law on the Protection of Competition in the Turkish Parliament in 1994. As a consequence of the Law, the Competition Authority, which is the body responsible for applying the Law, was established in 1997.

In this study we investigate whether the implementation of the Law on the Protection of Competition in Turkey has really been effective. For that purpose, we select the cement industry for investigation. The cement industry is important for a couple of reasons. First of all, Turkey is one of the largest cement producers in the world and the largest in Europe. Obviously, the cement industry is a very important industry for Turkey. Secondly, the cement industry has been in the focus of the Competition Authority since it was established in 1997 and many cement plants have been subject to investigations. As a result, we expect to see the effects of these investigations, if any, in our data. Thirdly, cement’s physical characteristics makes it mostly a domestic product since its value to weight ratio is low. This characteristic makes us free of international trade and import competition considerations and lets us focus on the domestic market. Finally, we have a unique industry-level data base.
of prices, production, domestic sales, export, import, and input prices of all of the Turkish cement producers, compiled from their annual reports, some governmental sources, and various databases, spanning from the late 1970s to 2002. The richness of the data increases the reliability of our economic analysis. Besides, to the best of our knowledge, Turkey's competition policy has not been the subject of any economic research up to now. Thus, this is the first study investigating the effectiveness of competition policy in Turkey.

There are other studies similar in spirit to this one for different countries. For instance, [22] "investigate the impact of competition policy on the level and the dynamics of firm price cost margins in two European countries, Belgium and the Netherlands."[1] [23] makes a similar investigation for the U.S. [24] looks at the price-cost margins in the U.S. manufacturing and aims to detect the relation between these margins and the toughness of antitrust policy. Unlike these studies, we focus on only one sector. Because we think that effects of competition policy might not be felt evenly in every sector in a country. Some sectors are more important or strategic than others and keeping a healthy competition in those sectors might be a priority.

The paper is organized as follows. Section 2 briefly looks at the current competition policy in Turkey. Section 3 draws a relatively detailed portrait of the Turkish cement industry. Section 4 develops the econometric model based on the New Empirical Industrial Organization (NEIO) framework. Section 5 discusses the data we use. Section 6 presents the results and Section 7 concludes. Appendix A explains in detail the data we use. Appendix B contains the most relevant articles of the Law on the Protection of Competition.

### 2.2 Competition Policy in Turkey

Competition policy in Turkey began in 1994 with the passage of the Law on the Protection of Competition, Law No. 4054, by the Turkish Parliament[2]. Article 167

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[1] [22], p. 841.
[2] For an extensive survey and assessment of Turkey’s competition policy experience, see [25].
of the Turkish Constitution attributed to the government the duty and the responsibility to take measures to provide and improve healthy and regular procedures in money, credit, capital, product, and services markets and to prevent monopolization and cartelization as a result of any activity or agreement in these markets. But there was no separate body in Turkey directly responsible for applying Article 167 until 1997 nor was there a separate law until 1994.

In 1997, three years after the passage of the Law, the Competition Authority was established. The Competition Authority is the body responsible for applying the Law. The implementation of the Law by the Competition Authority can be broadly summarized in three categories: competition infringement, negative clearance and exemption, and mergers and acquisitions.

2.2.1 Competition Infringement

The relevant articles here are Article 4 and Article 6 of the Law. Article 4 aims to prevent the distortion of competition by collusive behavior in the form of decisions, agreements, or concerted practices between undertakings in a certain market of goods or services. Article 4 is similar in nature to Article 85, Paragraph 1 of the 1957 Treaty of Rome. Article 6 aims to prevent the abuse of a dominant position by undertakings which have a dominant position in a certain market of goods or services. Article 6 is similar to Article 86 of the 1957 Treaty of Rome.

If it is thought that any of these articles has been infringed, either upon application by a third party or on its own initiative, the Competition Authority applies Article 40, which basically calls for either a preliminary inquiry in order to decide whether it is necessary to initiate an investigation or for moving directly to an investigation. If the Competition Authority decides that an infringement exists, then it imposes fines based on Article 16 of the Law.

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3 All the relevant articles are in Appendix B.
4 The paragraphs of the EU Treaty have been renumbered by the Treaty of Amsterdam. So Article 85, Paragraph 1 is now Article 81, Paragraph 1, but the substance of the Article is unchanged.
5 Now Article 82
2.2.2 Negative Clearance and Exemption

Article 5 of the Law provides for exemptions to Article 4. Under this article, even if there exists an agreement, concerted practice, or decision which restricts competition, the Competition Authority may declare an exemption from the application of Article 4 upon the application of the parties concerned and if certain conditions are met. These conditions include agreements, concerted practices and decisions which allow consumers to share from the resulting benefit, contribute to new developments and progress or technical or economic improvement in production or distribution of goods and in providing services, which do not eliminate competition in a substantial part of the relevant market and do not induce a restraint on competition that is more than essential to obtain the resulting benefits. Article 4 is similar in nature to Article 85, Paragraph 2 of the 1957 Treaty of Rome.

2.2.3 Mergers and Acquisitions

Article 7 states that mergers of two or more undertakings and acquisitions of one undertaking by another undertaking or by a person, except acquisition by way of inheritance, either by acquisition of all or part of its assets or securities or by other means is unlawful and prohibited if it creates or strengthens the dominant position of one or more undertakings and as a result of which competition is significantly impeded in the relevant market in the whole or part of the territory of the State. Mergers and acquisitions require prior notification to and permission by the Competition Authority in order to be considered as legally valid.

Thus, Articles 4, 5, 6, and 7 altogether define the essence of Turkish competition policy. The Competition Authority’s role is important here because it has both investigation and jurisdiction power. Firms can, however, appeal its decisions to the Council of Appeals.
2.3 The Turkish Cement Industry

2.3.1 Cement and Its Characteristics

Cement is a hydraulic binder produced by grinding clinker, which is obtained as a result of the burning of raw materials containing calcium (limestone), silica, aluminium oxide, and iron oxide (clay and sand) at high temperatures, with gypsum in certain amounts. The economic characteristics of cement can be summarized as follows. On the supply side, the main characteristics are that

- it is an intermediate (producer) good,
- its production requires high investments (large fixed costs, mainly plant costs),
- there are scale economies in its production,
- long term storage, which is costly, is not economically feasible\(^6\), and
- its value-to-weight ratio is low, which is why surface transportation is costly and shipment to destinations further than 200 kilometers by land is not economical.

On the demand side, the main characteristics of cement are that

- it is homogenous,
- its price elasticity of demand is low because it has no close substitutes\(^7\),
- its demand is geographically dispersed and corresponds to the population density, and
- its demand is seasonal as a result of changes in construction activities.

\(^6\)It is not possible to store cement for long periods. Stocks are usually in the form of clinker. However, clinker is also not storabel for a long time.

\(^7\)There are three possible substitutes for cement: asphalt in road construction and steel and wood in building construction. However, steel and wood are not legitimate substitutes for cement in Turkey due to their high costs.
Table 2.1
10 Biggest Cement Producers (Million Tons)

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>China</td>
<td>475.6</td>
<td>491.2</td>
<td>511.7</td>
<td>536.0</td>
<td>573.0</td>
</tr>
<tr>
<td>Japan</td>
<td>90.5</td>
<td>94.5</td>
<td>91.9</td>
<td>81.3</td>
<td>80.1</td>
</tr>
<tr>
<td>India</td>
<td>67.7</td>
<td>73.3</td>
<td>82.9</td>
<td>87.6</td>
<td>100.2</td>
</tr>
<tr>
<td>U.S.</td>
<td>76.9</td>
<td>79.3</td>
<td>82.6</td>
<td>83.9</td>
<td>86.0</td>
</tr>
<tr>
<td>S. Korea</td>
<td>56.1</td>
<td>58.4</td>
<td>60.3</td>
<td>46.8</td>
<td>48.6</td>
</tr>
<tr>
<td>Germany</td>
<td>38.9</td>
<td>37.0</td>
<td>37.2</td>
<td>38.5</td>
<td>38.1</td>
</tr>
<tr>
<td>Brazil</td>
<td>28.3</td>
<td>34.6</td>
<td>38.0</td>
<td>39.9</td>
<td>40.2</td>
</tr>
<tr>
<td>Turkey</td>
<td>33.2</td>
<td>35.2</td>
<td>36.0</td>
<td>38.2</td>
<td>34.3</td>
</tr>
<tr>
<td>Italy</td>
<td>33.7</td>
<td>33.3</td>
<td>33.7</td>
<td>35.5</td>
<td>36.8</td>
</tr>
<tr>
<td>Thailand</td>
<td>34.1</td>
<td>38.7</td>
<td>37.1</td>
<td>22.7</td>
<td>25.4</td>
</tr>
</tbody>
</table>

Source: U.N. Statistical Yearbook

Turkey is one of the biggest cement producers in the world. Table 2.1 shows the 10 biggest cement producers for the 1995-1999 period sorted by the magnitude of their average production for the period. As can be seen, Turkey is always one of the 10 biggest producers in the world and one of the 3 biggest in Europe.

Cement production has a long history in Turkey. The first plant was established in 1911. However, from 1911 to the early 1950s, cement production was carried out only by the state. In 1950s, the state launched a series of aids to the private sector in order to encourage investments in the cement industry. From that time on, cement plants were established by both the state and the private sector. However, production was not enough for the domestic demand and cement imports continued until the 1970s.

Two factors make Turkey one of the biggest cement producers in the world. First, Turkey is amply endowed with the raw materials that cement production requires. Second, domestic consumption is high, usually as high as production. See the next section.
2.3.2 Production, Sales, and Distribution

Figure 2.1 shows production and domestic sales of cement in Turkey. As can be seen, except for the last few years, most of the cement produced in Turkey is used within Turkey. Since imports are low and holding stocks is costly, the difference between production and domestic sales is very close to exports. Unlike the situation in industrialized countries, the demand is increasing over time. The upward trend is clearly visible and the peak occurred in 1998. The major earthquake in 1999 and the economic crisis in the following two years caused the demand to fall. Until 1998, the trend was encouraging for the entry of new competitors. Between 1978 and 1997, 20 new plants throughout Turkey started to operate and 2 plants exited the industry. Out of these 20 plants, 7 belonged to new firms entering the market, 6 belonged to already existing firms, and the other 7 belonged to the state, which eventually privatized them. Since 1998, no new plants have been established, but one plant exited the industry.
The distribution of cement in Turkey is carried out through two channels: either from plants directly to the final destination or from plants to middlemen, which distribute cement to the final destination. Among the final destinations of cement are ready-mixed concrete companies, including the cement companies themselves since many cement companies also produce ready mixed concrete, construction companies, and the state. Roughly 60% of total cement sales go to middlemen, 20% to ready-mixed concrete companies, 10% to construction companies, and 1-2% to the state.

2.3.3 Ownership

Turkey’s cement industry currently consists of 57 cement plants, 39 of which are integrated cement plants and 18 are grinding-packaging plants. All of the plants are in the private sector. As can be seen in Figure 2.2, the plants are homogeneously distributed all over Turkey, although there is a bit concentration in the northwestern part. This is to be expected because that part of Turkey has the highest population density and is the most developed region.

Table 2.2 shows plants and their owners. There are 27 cement companies operating in Turkey. However, there are strong business ties among some companies and we include them in groups. For instance, Oyak and Sabancı together have 9 integrated plants and 4 grinding-packaging mills. Similarly, Yibitaş and Lafarge have common and separate plants. The companies shown in the “Others” section do not belong to a group. Those in the last 6 rows have only a single grinding mill and are very small companies. Their annual production is usually less than 100 thousand tons.

The difference between an integrated plant and a grinding-packaging plant is that an integrated plant is capable of producing both clinker and cement whereas a grinding-packaging plant buys clinker from outside sources and produces cement by grinding it. Thus integrated plants have cost advantage over grinding-packaging plants in cement production.
Fig. 2.2. Cement Plants
### Table 2.2
Groups, Companies, and Plants

<table>
<thead>
<tr>
<th>Companies</th>
<th>Integrated Plants</th>
<th>Grinding Mills</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Oyak-Sabancı Group</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Oyak</td>
<td>4</td>
<td>1</td>
<td>5</td>
</tr>
<tr>
<td>Sabancı + CBR</td>
<td>2</td>
<td>1</td>
<td>3</td>
</tr>
<tr>
<td>Sabancı Holding</td>
<td>1</td>
<td>1</td>
<td>2</td>
</tr>
<tr>
<td>Oyak + Sabancı (Oysa)</td>
<td>1</td>
<td>1</td>
<td>2</td>
</tr>
<tr>
<td>Oyak + GAMA</td>
<td>1</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td><strong>Rumeli Group</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rumeli</td>
<td>8</td>
<td>1</td>
<td>9</td>
</tr>
<tr>
<td><strong>Yibitraq-Lafarge Group</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Yibitraq - Lafarge</td>
<td>2</td>
<td>3</td>
<td>5</td>
</tr>
<tr>
<td>Lafarge</td>
<td>1</td>
<td>1</td>
<td>2</td>
</tr>
<tr>
<td>Yibitraq</td>
<td>1</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td><strong>Set Group</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Set</td>
<td>4</td>
<td>1</td>
<td>5</td>
</tr>
<tr>
<td><strong>Others</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Batı Anadolu</td>
<td>2</td>
<td>1</td>
<td>3</td>
</tr>
<tr>
<td>Çimento                              2</td>
<td>1</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>Vicat</td>
<td>2</td>
<td>0</td>
<td>2</td>
</tr>
<tr>
<td>Nuh Holding</td>
<td>1</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>Limak Holding</td>
<td>1</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>Göltas</td>
<td>1</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>Eskişehir</td>
<td>1</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>Bursa</td>
<td>1</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>Denizli</td>
<td>1</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>Erçimsan</td>
<td>1</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>Çimko Çimento</td>
<td>1</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>Öztürk Kireç</td>
<td>0</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>İkem A.S.</td>
<td>0</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>Marmara</td>
<td>0</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>İstan</td>
<td>0</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>Ado Madencilik</td>
<td>0</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>Öggür Beton</td>
<td>0</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>39</strong></td>
<td><strong>18</strong></td>
<td><strong>57</strong></td>
</tr>
</tbody>
</table>

#### 2.3.4 Capacity

The industry has almost always produced under capacity. Figure 2.3 shows the total capacity and cement production from 1996 to 2002. As can be seen, cement production has a clear, albeit gradual, decreasing trend. Nevertheless, the total capacity shows a clear increasing trend. The result is an increasing trend in excess capacity. It seems that the plants invested heavily in capacity, especially for the last 6 years. The main reason for the excess capacity is state aids specifically granted
to create new capacity\textsuperscript{10}. In cement production in Turkey, capacity constraints are more likely to show themselves in clinker production.

\subsection*{2.3.5 Cost Structure}

The main cost items in cement production are electricity, fuel (coal and/or oil), labor, kraft paper for packaging, and raw materials. Table 2.3 shows the main elements in the cost of cement production in Turkey. As can be seen, the most important cost item is electricity. Fuel is the second most important cost item. As a result of the oil crisis in 1970s, coal has replaced oil as the main energy source for many plants\textsuperscript{11}. Labor costs take the third place. Kraft paper, which is used as the packaging material in cement production, is the fourth most important cost item. Although the ratio of bagged cement to bulk cement has somewhat decreased over

\textsuperscript{10}Even the President of the TCMA complained about the situation in an address published in the Annual Reports of the TCMA. He claimed the state aids should aim at investments for decreasing costs rather than increasing capacity

\textsuperscript{11}State Planning Institute, Cement and Concrete Report.
Table 2.3
Cost Items and Their Average Share

<table>
<thead>
<tr>
<th>Cost Items</th>
<th>Average Share in Unit Cost (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Electricity</td>
<td>23.5</td>
</tr>
<tr>
<td>Fuel (Oil or Coal)</td>
<td>20.0</td>
</tr>
<tr>
<td>Labor</td>
<td>14.0</td>
</tr>
<tr>
<td>Packaging &amp; Packaging Labor</td>
<td>11.5</td>
</tr>
<tr>
<td>Raw Materials</td>
<td>9.5</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>78.5</strong></td>
</tr>
</tbody>
</table>

Source: State Planning Institute, Cement and Concrete Report

time, it was more than 50% for most of our sample period. That’s why its share in unit cost cannot be disregarded. We were able to collect price data for kraft paper long enough to cover the sample period 1986-2002. That’s why we did include it in our econometric analysis. Unfortunately we were not able to collect price data for raw materials. However many firms have their own quarries\textsuperscript{12} but we do not have detailed information about which firms have their own quarries and which do not. If most of the firms have their own quarries then including prices of raw materials might not be a good idea. In short, our econometric specification covers approximately 70% of the cost items in cement production.

2.3.6 Foreign Trade

The cement industry enjoyed the benefits of tariff protection until the 1980s\textsuperscript{13}. The 1980s saw Turkey open up its economy. However, the industry started to export in large amounts only recently. Imports have never been significant\textsuperscript{14}. It is interesting

\textsuperscript{12}Personal interview with an expert in the Turkish Cement Manufacturers’ Association.
\textsuperscript{13} [26], p. 275.
\textsuperscript{14}The same is true for the raw materials that cement production requires.
to observe that the sector exported in large amounts only when the domestic demand shrank. For instance, the economic crisis of 2001 caused the industry to export an unprecedented amount of cement. This may show that the domestic market is profitable enough and producers turn to export only when the domestic demand is relatively low.

Figure 2.4 shows the cement exports and imports in million tons from 1980 to 2002. As can be seen, the volume of exports were relatively high in 1980s, an era when Turkey adopted open economy policies for the first time in its history. The 1990s saw an even greater increase in exports. During this period, the volume of exports steadily increased, reaching a record level of 6 million tons in 2002, approximately a quarter of domestic sales. As the figure shows, during 1980s cement imports were basically zero. Late 1980s and early 1990s saw a little bit of imports. From that date on, imports were of minor levels. Thus the figure tells that domestic cement producers in Turkey have never faced serious import competition.

Turkey exports cement to Africa, America, Asia, Europe, and the Middle East. But most of the cement is exported to European Union countries like Italy, Spain, France, Ireland, and Belgium. U.S. has been the second biggest market for Turkey, especially for the last few years. Almost all export is carried out by sea. That gives cement companies that have plants near the coasts an edge. The driving force behind export is Turkey’s low cement prices, which may be due to low wages and relatively cheap raw materials. Still another factor may be that they cut their prices in world markets rather than keeping their excess production in stocks. Initially, one of our explanations behind Turkey’s low cement prices in international markets was some form of state aids. However, a recent report by the State Institute of Planning claims that there are no export subsidies in the cement industry.

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15 The same price cut may not be likely to invoke the same amount of sales in domestic market compared to international markets. That may be the reason the cement firms especially turn to foreign markets when there is recession in the Turkish economy.

16 See [27], p. 53.
Note that the fact that some cement firms export does not necessarily mean that they make profits from it. The real issue for cement firms can be stated as follows. Firms make production and domestic sale plans at the beginning of each period. If, for some reason, their plans could not be realized, they find themselves with large amounts of excess production. At this stage, the behavior of cement firms depends on their location. Those firms that are close to the coasts turn to exporting. In-land firms enter other nearby territories. In either case, they cut their prices in order to sell off their excess production. This may mean that they do not make profits at this stage. However, their other alternative, keeping excess production in stocks, is either physically impossible, if their excess production is becoming too large, or too costly to be feasible. In either case, cutting prices and entering other territories, domestic or international, seem to be the better choice.
Table 2.4
Concentration Measures in the Turkish cement industry

<table>
<thead>
<tr>
<th>Concentration</th>
<th>N</th>
<th>Mean</th>
<th>Std. Dev.</th>
<th>Min.</th>
<th>Max.</th>
</tr>
</thead>
<tbody>
<tr>
<td>CR4</td>
<td>25</td>
<td>0.25983</td>
<td>0.017955</td>
<td>0.23513</td>
<td>0.29558</td>
</tr>
<tr>
<td>CR8</td>
<td>25</td>
<td>0.4375</td>
<td>0.01682</td>
<td>0.40674</td>
<td>0.46992</td>
</tr>
<tr>
<td>HHI</td>
<td>25</td>
<td>376.7104</td>
<td>26.225578</td>
<td>328.63</td>
<td>424.06</td>
</tr>
</tbody>
</table>

2.3.7 Concentration

Concentration has been very stable in the industry over the last 25 years\(^{17}\). Table 2.4 shows the various concentration measures and their summary statistics. The four-firm concentration ratio (CR4) has a mean value of 26%. The standard deviation is very low, showing that the mean value has not changed much during the last 25 years. The minimum CR4 was around 25.5% in 1987 and the maximum was around 29.5% in 2000. The 8-firm concentration ratio has also been very stable. Over the last 25 years, its mean value was approximately 44% with a very low standard deviation. Table 2.4 also shows the the Herfindahl-Hirschman Index (HHI), which gives a better idea about the overall situation in the industry.

Figure 2.5 shows the 4-firm and 8-firm concentration ratios using production figures over time. As can be seen, they have not changed much during the 1978-2002 period. However, there is a slight increasing trend for the last 9-10 years. This shows that the biggest 4 and 8 firms increased their share in total production at the expense of middle-sized and small-sized firms. The increase in concentration for the last 9-10 years is also apparent in Figure 2.6, which shows HHI over time. The main reasons for the increase are twofold. First, some small plants, e.g. Gümuşhane and Stfa Doğal, shut down in the period. Second, the two biggest cement plants, Akçimento and Çanakkale, merged in 1996, just one year before the Competition Authority.

\(^{17}\) The concentration figures in this section are plant-level concentrations. We were unable to collect information on the ownership of all the plants for the entire period.
was established. The merged company, Akçansa, produces around 10-15% of total cement production in Turkey.

The figures indicate that there are around 8-10 big plants producing approximately half of total cement production in Turkey. The rest, which is around 40 plants, are relatively small and share the other half.

2.3.8 External Shocks

There have been a couple of external shocks to the sector in the near past, which changed the structure of cement production in Turkey. The earliest one was the oil crises in the 1970s, which caused many plants to switch from fuel oil to coal\textsuperscript{18}. Currently most of the plants use coal as fuel source. Another effect of the oil crises was that most of the plants were transformed to the dry system\textsuperscript{19}. Another negative

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\textsuperscript{18}Coal is basically petroleum coke coal, import coal, and lignite in decreasing order of usage.

\textsuperscript{19}There are basically three types of cement production: wet, half-dry, and dry. The dry system is the most energy efficient.
shock, which began in 1997, was the Far East Financial Crisis. The shock hit the Turkish cement industry in 1998\textsuperscript{20}.

Earthquakes create negative external shocks to the cement industry all over the world. The major earthquake in 1999 and its after-shocks, which lasted for weeks, caused many construction projects to halt. It took months to clear up the devastated area and the result was a major negative effect on the demand for cement. Finally, the worst economic crisis in Turkey, which started in late 2000 or early in 2001 and lasted into 2002, hit the cement industry as well as other industries. For instance, many sectors experienced negative growth rates in 2002.

The reaction of plants to these external shocks can be divided into two sections. On the one hand, plants that are close to the coast depended on exports during difficult times when domestic demand shrank. On the other hand, in-land plants

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\textsuperscript{20}Annual Reports of the Turkish Cement Manufacturers’ Association.
competed fiercely among each other, entering each other’s territories\textsuperscript{21}. They usually cut prices in order to sell excess production.

2.3.9 Government Intervention and Privatization

In the past, government intervention in cement industry has taken various forms, although it has substantially decreased over time. One form of government intervention is state aids aiming at capacity increases\textsuperscript{22}. The main purpose of these state aids may be a desire to avoid cement imports. The state may want to make sure that the domestic production is always capable of satisfying domestic demand. Developing countries like Turkey try to avoid imports because they usually experience financial instabilities, which result in shortages of foreign currencies like the dollar. Another possible explanation is the lingering mercantilist view Turkey still has that exports are good and imports are bad for the country’s economy. This view gained momentum in 1980s when the state started to grant export subsidies in large amounts to various industries.

A sign of decrease in the scale of government intervention in the industry is privatization, which started in 1989 and ended in 1997. The number of state-owned plants was 24 in 1988. 5 of them were sold in 1989. The second large-scale privatization occurred in 1992, in which year 7 plants were privatized. The rest, a total of 12 plants, were sold between 1993 and 1997. Figure 2.7 shows the share of state-owned plants in total cement production between 1978 and 1998. As can be seen, the state-owned plants were relatively small and their total share in production was never significant. For instance, the 24 plants, around two-thirds of the total, produced only a third of total cement output between 1978 and 1988. Between 1990 and 1994, state shares in

\textsuperscript{21}There are implicitly drawn territories in the cement industry in Turkey. There are seven territories, which are Aegean, Marmara, Black Sea, Central Anatolia, Mediterranean, Eastern Anatolia, and Southeastern Anatolia, and any plant within a territory primarily aims to sell within it. Of course, these territories do not necessarily represent economic markets or antitrust markets. However, the Competition Authority used these territories as the bases for defining geographic markets in cement investigations.

\textsuperscript{22}See [28], p. 1.
5 plants, apart from the 24 plants in the privatization program, were sold to private sector. We exclude them in Figure 2.7 because they were small shares and the state never had any influence in management.

Privatization also attracted foreign capital into the sector. Currently there are four foreign firms operating in Turkey: Lafarge Coppee (French), Heidelberger Zement/CBR (German), Ciment Francais-Italcementi joint venture (Italian-French), and Ciment Vicat (Belgian). They are among the 10 leading companies in world cement production.

Another sign of decrease in the scale of government intervention was the relaxation of price controls in the industry following the open economy policies adopted at the beginning of 1980s, which changed the face of cement industry as well as many other industries. For instance, until 1982, cement prices were determined by the state\textsuperscript{23}. In 1982, the Ministry of Industry authorized the Turkish Cement Manufacturers’ Association to determine cement prices subject to its approval. Cement

\textsuperscript{23}Annual Reports of the Turkish Cement Manufacturers’ Association.
prices were completely set free in December 1985 and have been determined by the market conditions since then.

2.3.10 Cement Industry Investigations

The cement industry has a rich history of antitrust cases all over the world. The Turkish cement industry is not an exception. The industry has often been the subject of investigations by the Competition Authority. These investigations mostly concerned collusive behavior in the form of price setting in local markets. In the last few years the cement producers in the Mediterranean, Aegean, Marmara, and Central Anatolia regions, which produce approximately 75 percent of total cement production in Turkey, were subject to a series of collusive behavior investigations and were found guilty and penalized. Other investigations concerned whether some mergers or acquisitions violate Article 7 of the Law.

The first cement industry investigation by the Competition Authority concerned 5 cement companies operating on the west of Turkey. The plants were Akçansa, Batıçim, Batsöke, Çimentaş, and Denizli, whose combined production constituted around 20-30% of total cement production in Turkey. The complaint was originally filed by the İzmir Trade Chamber to the Ministry of Industry and Commerce. It claimed that the cement plants applied parallel prices. On February 21, 1997, the Ministry decided to convey the complaint to the Competition Authority, which was not established yet. When the Authority was established later in the same year, the Board immediately decided to start an initial examination. The initial examination report suggested the need for a preliminary research and the preliminary research report suggested an investigation though the research committee was not able to find any evidence for parallel pricing. The investigation committee determined the relevant product market to be Portland cement, Portland pozzolana cement, and Portland limestone cement and determined the relevant geographic market as the Aegean region, obeying the implicit territorial classification we mentioned earlier.
The investigation committee claimed that the plants determined their annual sales collusively, shared the relevant geographical market, determined prices outside the market conditions through continuous meetings, and created an export cartel in order to keep a certain domestic price level. The Competition Board announced its decision on June 17, 1999 and penalized the five cement firms. The cement firms immediately appealed the decision. As of 2002, the case is still pending in the courts.

Table 2.5 shows the firms and the monetary fines. The fines are fixed by the Law in Turkish Liras in 1999. The second column in the table shows the fines in 1999 dollars and the third column shows them in 2002 dollars. Since the exchange rate of the dollar to the Turkish Lira increased about 3.5 times between 1999 and 2002, the real value of the fines substantially decreased. This case is a generic example of the situation of the implementation of competition policy in Turkey.

The second cement industry investigation, which was decided by the Competition Authority on its own initiative on June 20, 2000, was much bigger in scale. The Authority decided to simultaneously investigate the cement plants operating in the Central Anatolia, Marmara, and Mediterranean regions. The investigation included

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Table 2.5  
First Investigation and Fines in Dollars

<table>
<thead>
<tr>
<th>Plant</th>
<th>Fines in 1999</th>
<th>Fines in 2002</th>
</tr>
</thead>
<tbody>
<tr>
<td>Baticim</td>
<td>674,454</td>
<td>184,600</td>
</tr>
<tr>
<td>Akcansa</td>
<td>609,968</td>
<td>166,950</td>
</tr>
<tr>
<td>Cimentas</td>
<td>487,112</td>
<td>133,324</td>
</tr>
<tr>
<td>Batisoke</td>
<td>175,008</td>
<td>47,900</td>
</tr>
<tr>
<td>Denizli</td>
<td>172,493</td>
<td>47,212</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>2,119,035</strong></td>
<td><strong>579,986</strong></td>
</tr>
</tbody>
</table>

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24One dollar was 412,533 TL in June 1999 and 1,507,230 TL in 2002.
<table>
<thead>
<tr>
<th>Plant</th>
<th>Fines</th>
</tr>
</thead>
<tbody>
<tr>
<td>Akcansa</td>
<td>770,772</td>
</tr>
<tr>
<td>Set</td>
<td>593,260</td>
</tr>
<tr>
<td>Adana</td>
<td>429,760</td>
</tr>
<tr>
<td>Cimsa</td>
<td>423,168</td>
</tr>
<tr>
<td>Yibitas-Lafarge</td>
<td>328,479</td>
</tr>
<tr>
<td>Bolu</td>
<td>298,272</td>
</tr>
<tr>
<td>Bursa</td>
<td>164,981</td>
</tr>
<tr>
<td>Bastas</td>
<td>136,748</td>
</tr>
<tr>
<td>Nigde</td>
<td>83,155</td>
</tr>
<tr>
<td>Iskenderun</td>
<td>73,433</td>
</tr>
<tr>
<td>Baticim</td>
<td>62,409</td>
</tr>
<tr>
<td>Nuh</td>
<td>54,996</td>
</tr>
<tr>
<td>Lafarge Aslan</td>
<td>31,719</td>
</tr>
<tr>
<td>Konya</td>
<td>24,289</td>
</tr>
<tr>
<td>Anadolu</td>
<td>18,516</td>
</tr>
<tr>
<td>Eskisehir</td>
<td>14,145</td>
</tr>
<tr>
<td>Afyon</td>
<td>11,775</td>
</tr>
<tr>
<td>Ado</td>
<td>7,013</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>3,526,888</strong></td>
</tr>
</tbody>
</table>

21 cement plants\(^{25}\). The investigation concerned price fixing and market sharing issues. The investigation committee defined the relevant product market as Portland gray cement and blended Portland gray cement and the relevant geographic markets

\(^{25}\)The plants were Adana, Ado, Afyon, Akçansa, Anadolu, Baştaş, Batuçim, Bolu, Bursa, Çimsa, Denizli, Eskişehir, Göltas, Konya, Lafarge Aslan, Marmara, Nuh, Oysa İskenderun, Oysa Niğde, Set, and Yibitas-Lafarge.
as the Central Anatolia, Marmara, and Mediterranean regions. The Competition Board decided on February 2, 2002 and penalized 18 of the 21 cement companies investigated. Table 2.6 shows the monetary fines in dollars. 

2.4 The Econometric Model

The empirical analysis begins with the specification of a demand equation for cement. Our demand specification is very simple:

\[ Q_t = \alpha_0 + \alpha_1 P_t + \alpha_2 TCE_t + \varepsilon_t \]  

(2.1)

where \( t \) is a period in time, \( Q_t \) is the quantity of cement shipped at time \( t \), \( P_t \) is the price of cement at time \( t \), and \( TCE_t \) is the total, housing plus non-housing (infrastructure), construction expenditures at time \( t \). Unlike some other studies, e.g. [29], [30], and [31], we do not include the price of a substitute good for cement in the demand specification. The reason is that there is no good substitute for cement in Turkey. Steel and wood may be considered as substitutes for cement in housing construction. But in Turkey almost all housing construction uses bricks or concrete as the main ingredient and cement is used as the main product to bind bricks and it is the main ingredient in concrete. Note that this is not the case in the U.S. where, for instance, wood is used in many construction projects, which is almost never the case in Turkey. As to non-housing construction, only asphalt can be considered as a feasible substitute for cement. But asphalt is used only in inter-city road construction and thus constitutes a minor part of non-housing construction.

Although some construction projects may last longer than a year and this may affect the future demand for cement, we do not include any lagged housing and/or non-housing construction expenditures because they did not turn out to be statis-

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27One dollar was 1,386,051 TL in February 2002.
28Non-housing construction is basically composed of construction of roads, bridges, and dams.
tically significant in our experiments with different demand specifications, which implies that most of the projects are finished within a year. Also using total construction expenditures instead of using housing and non-housing construction expenditures separately conserves degrees of freedom without any significant changes in the results for the demand estimation. Finally, we expect $\alpha_1$ to be negative and $\alpha_2$ positive.

The specification of the supply side begins with the marginal revenue equation. If the cement market is perfectly competitive, then the marginal revenue is equal to price. But if there is imperfect competition in the cement market, then the perceived marginal revenue is

$$MR_t = P_t + \lambda \frac{Q_t}{\alpha_1}$$

where $\lambda$ is the conduct parameter, which is specified to be between zero and one. For instance, if $\lambda = 0$, then the cement market is perfectly competitive. If it is one, then a monopoly or perfect cartel applies. Cournot equilibrium has $\lambda = 1/n$ if there are $n$ identical firms in the market.

Since the equality of marginal cost and marginal revenue is the profit maximization condition and is independent of market type, the next thing to do is to specify the marginal cost equation for the cement industry. In cement production, we assume that marginal cost depends only on input prices$^{29}$:

$$MC_t = c(PL_t, PE_t, PC_t, PK_t)$$

$^{29}$The theoretical framework assumes that the firms are price-takers in input markets. The prices of electricity, coal, and kraft paper are exogenous in the cement industry since they are either produced by the state or imported. The only input price that cement firms may have control over is labor. However, for years, Turkey has been applying a minimum-wage rule, which basically states that it is illegal to employ workers under a certain wage level. The minimum-wage rule prevents firms from enforcing their buyer powers.
where $PE_t$ is the price of electricity, $PC_t$ is the price of coal, $PL_t$ is the price of labor, and $PK_t$ is the price of kraft paper. Our MC specification, linear in input prices\(^{30}\), is

$$MC_t = \beta_0 + \beta_1 PL_t + \beta_2 PE_t + \beta_3 PC_t + \beta_4 PK_t + \delta_t$$

If we equate the marginal revenue and the marginal cost equations and arrange, we get\(^{31}\)

$$P_t = \beta_0 + \beta_1 PL_t + \beta_2 PE_t + \beta_3 PC_t + \beta_4 PK_t - \lambda \left( \frac{Q_t}{\alpha_1} \right) + \delta_t$$

(2.2)

We are going to specify $\lambda$ in such a way that it will let us capture the impact of the competition policy introduction on the performance of the Turkish cement industry. We have three different specifications\(^{32}\):

$$\lambda^1_t = \lambda^1_0 + \lambda^1_1 T + \varepsilon^1_t$$
$$\lambda^2_t = \lambda^2_0 + \lambda^2_2 D97 + \varepsilon^2_t$$
$$\lambda^3_t = \lambda^3_0 + \lambda^3_1 T + \lambda^3_2 D97 + \varepsilon^3_t$$

where $D97$ is a dummy variable taking a value of 0 before 1997 and 1 after, and including, 1997 since 1997 is the year that competition policy was effectively introduced and $T$ is a time trend\(^{33}\). We include the dummy variable to test whether or not the introduction of competition policy had an immediate effect on market performance. If $\lambda_2$ turns out to be statistically insignificant, then we can conclude that introduction of competition policy did not have a discrete impact on the cement industry. We include the time trend to test whether the value of the market power

\(^{30}\)Note that this implies a linear total cost function.

\(^{31}\)Note that the conduct parameter, $\lambda$, is identified since the marginal cost function is constant and the inverse demand function does not have the constant-elasticity property with respect to the quantity of output. See [32], p. 99 for details.

\(^{32}\)Similar specifications for the conduct parameter appear in [29], p. 395. and [30], p. 1004.

\(^{33}\)Of course, it is a possibility that the conduct parameter might be a nonlinear function of time. What we do here is to take a linear approximation.
parameter decreases ($\lambda_1 < 0$) or increases ($\lambda_1 > 0$) over time. This specification will also let us make some inferences. For instance, if both of the parameters turn out to be statistically significant and $\lambda_2 < 0$, then we can conclude that competition policy has been effective at decreasing the market power in the cement industry over time.

Adding our most general conduct parameter specification for $\lambda_t$, the equation becomes

$$P_t = \beta_0 + \beta_1 P_L + \beta_2 P_E + \beta_3 P_C + \beta_4 P_K - (\lambda_0^3 + \lambda_1^3 T + \lambda_2^3 D^97) \left(\frac{Q_t}{\alpha_1}\right) + \xi_t \quad (2.3)$$

where

$$\xi_t = \delta_t - \left(\frac{Q_t}{\alpha_1}\right) \varepsilon_t^3$$

and similarly for the other two specifications. Note that this introduces heteroscedasticity into the model. We use nonlinear three-stage least-squares to estimate the non-linear simultaneous equations system composed of equations 2.1 and 2.3.

### 2.5 Data

Our data set includes 9 variables and covers the 1986-2002 period. We have data for the previous years but exclude them from our estimations since cement prices were freely determined in the market only from the beginning of 1986. Table 3.1 presents some summary statistics of the data. All monetary series are deflated by the consumer price index taking 1995 as the base year.

The endogenous variables are domestic cement sales ($Q$) and real cement prices ($P$). Domestic cement sales are measured in million tons. Since the volume of imports is very low throughout the period, cement sales include almost only domestically produced cement. The table shows that domestic cement sales was around 27 million tons on average between 1986 and 2002. The real cement prices are measured in million Turkish Liras (TL). As the table shows, the real cement price was about 2.5 million TL on average.
Table 2.7
Summary Statistics, 1986-2002 Annual Data

<table>
<thead>
<tr>
<th>Series</th>
<th>N</th>
<th>Mean</th>
<th>Std. Dev.</th>
<th>Min.</th>
<th>Max.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q</td>
<td>17</td>
<td>27.184</td>
<td>4.323</td>
<td>18.935</td>
<td>34.127</td>
</tr>
<tr>
<td>P</td>
<td>17</td>
<td>2.511</td>
<td>0.432</td>
<td>1.827</td>
<td>3.082</td>
</tr>
</tbody>
</table>

Endogenous variables

Exogenous variables

<table>
<thead>
<tr>
<th>Series</th>
<th>N</th>
<th>Mean</th>
<th>Std. Dev.</th>
<th>Min.</th>
<th>Max.</th>
</tr>
</thead>
<tbody>
<tr>
<td>TCE</td>
<td>17</td>
<td>1.004</td>
<td>0.145</td>
<td>0.703</td>
<td>1.186</td>
</tr>
<tr>
<td>PL</td>
<td>17</td>
<td>2.481</td>
<td>0.596</td>
<td>1.797</td>
<td>3.543</td>
</tr>
<tr>
<td>PE</td>
<td>17</td>
<td>3.973</td>
<td>0.588</td>
<td>3.169</td>
<td>5.383</td>
</tr>
<tr>
<td>PC</td>
<td>17</td>
<td>1.877</td>
<td>0.354</td>
<td>1.279</td>
<td>2.411</td>
</tr>
<tr>
<td>PK</td>
<td>17</td>
<td>33.333</td>
<td>8.034</td>
<td>23.043</td>
<td>47.131</td>
</tr>
<tr>
<td>TIME</td>
<td>17</td>
<td>9.000</td>
<td>5.050</td>
<td>1.000</td>
<td>17.000</td>
</tr>
<tr>
<td>D97</td>
<td>17</td>
<td>0.353</td>
<td>0.493</td>
<td>0.000</td>
<td>1.000</td>
</tr>
</tbody>
</table>

The exogenous variables are threefold: demand side variables, supply side variables, and generated variables. The only demand side exogenous variable is real total construction expenditures (TCE) measured in trillion TL. The supply side exogenous variables are the prices of labor (PL), electricity (PE), coal (PC), and kraft paper (PK). The price of labor is measured in hundred millions TL per year, the price of electricity in thousand TL per kilowatt hour, the price of coal in million TL per ton, and the price of kraft paper in million TL per ton. Appendix A includes a detailed explanation of these variables.

The generated exogenous variables are time and the competition policy dummy variable. The time variable is a sequence starting from 1 and ending in 17. The dummy variable takes a value of zero before the introduction of competition policy and one in and after 1997.
2.6 Estimation and Results

In this section, we present our results. Our estimation technique is nonlinear three-stage least-squares\(^\text{34}\). During the estimation process, we used all the exogenous variables and their squares as the instruments (following [33], p. 440). Table 2.8 shows the estimation results for different system specifications.

The main purpose of model 1 is to estimate the market power in the cement industry. Each variable is statistically significant at least at 5% level of significance. The signs of the variables are as expected. On the demand side, we experimented with once- and twice-lagged total construction expenditures but they never turned out to be significant. It seems that most of the construction projects are finished within a year. We also experimented with the price of asphalt, the price of a substitute good for cement. It also did not give statistically significant results, which suggests that asphalt is a weak substitute for cement. Instead of including housing and non-housing (infra-structure) construction expenditures separately, we decided to include only total construction expenditures in order to conserve the degrees of freedom. On the supply side, the results show that each of the inputs is significant in cement production and has a significant contribution to the value of constant marginal cost. The value of the conduct parameter shows that the cement industry as a whole enjoyed some degree of market power over the sample period. In other words, if we assume that the industry is composed of a single firm, this firm has some degree of market power. Since the industry is composed of many firms, the conduct parameter shows the average degree of market power over the firms\(^\text{35}\).

Model 2 looks at the change of the conduct parameter over time, keeping demand and supply specifications the same. It assumes that the conduct parameter is a linear function of time. The results indicate that the market power gradually decreased in the cement industry over time. The coefficient of the time variable is statistically

\(^{34}\)We use the PROC MODEL and PROC IML procedures in SAS for the estimations. The convergence criteria is 1.e-7 and the numerical optimization method is Gauss-Newton.

\(^{35}\)See [31], p. 53.
Table 2.8
Four Different System Specifications

<table>
<thead>
<tr>
<th>Coefficients</th>
<th>Model 1</th>
<th>Model 2</th>
<th>Model 3</th>
<th>Model 4</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Demand Equation</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$a_0$</td>
<td>29.55841&lt;sup&gt;a&lt;/sup&gt;</td>
<td>29.75011&lt;sup&gt;a&lt;/sup&gt;</td>
<td>29.66648&lt;sup&gt;a&lt;/sup&gt;</td>
<td>29.85175&lt;sup&gt;a&lt;/sup&gt;</td>
</tr>
<tr>
<td>$a_1$</td>
<td>-8.74186&lt;sup&gt;a&lt;/sup&gt;</td>
<td>-8.90474&lt;sup&gt;a&lt;/sup&gt;</td>
<td>-8.78243&lt;sup&gt;a&lt;/sup&gt;</td>
<td>-8.92043&lt;sup&gt;a&lt;/sup&gt;</td>
</tr>
<tr>
<td>$a_2$</td>
<td>19.50005&lt;sup&gt;a&lt;/sup&gt;</td>
<td>19.71653&lt;sup&gt;a&lt;/sup&gt;</td>
<td>19.49387&lt;sup&gt;a&lt;/sup&gt;</td>
<td>19.65452&lt;sup&gt;a&lt;/sup&gt;</td>
</tr>
<tr>
<td>$R^2$</td>
<td>0.8907</td>
<td>0.8911</td>
<td>0.8908</td>
<td>0.8911</td>
</tr>
<tr>
<td>$\bar{R}^2$</td>
<td>0.8794</td>
<td>0.8798</td>
<td>0.8795</td>
<td>0.8798</td>
</tr>
<tr>
<td>$DW$ statistic</td>
<td>1.4752</td>
<td>1.4864</td>
<td>1.4751</td>
<td>1.4824</td>
</tr>
<tr>
<td>LM p-value</td>
<td>0.3046</td>
<td>0.3133</td>
<td>0.3067</td>
<td>0.3113</td>
</tr>
<tr>
<td>White</td>
<td>0.2545</td>
<td>0.2720</td>
<td>0.2571</td>
<td>0.2722</td>
</tr>
<tr>
<td><strong>Supply Equation</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>$b_0$</td>
<td>-3.33282&lt;sup&gt;a&lt;/sup&gt;</td>
<td>-0.64412</td>
<td>-4.26603&lt;sup&gt;a&lt;/sup&gt;</td>
<td>-1.11172</td>
</tr>
<tr>
<td>$b_1$</td>
<td>0.388307&lt;sup&gt;a&lt;/sup&gt;</td>
<td>0.314716&lt;sup&gt;a&lt;/sup&gt;</td>
<td>0.470086&lt;sup&gt;a&lt;/sup&gt;</td>
<td>0.361802&lt;sup&gt;a&lt;/sup&gt;</td>
</tr>
<tr>
<td>$b_2$</td>
<td>0.545606&lt;sup&gt;a&lt;/sup&gt;</td>
<td>0.321423&lt;sup&gt;a&lt;/sup&gt;</td>
<td>0.625881&lt;sup&gt;a&lt;/sup&gt;</td>
<td>0.361556&lt;sup&gt;b&lt;/sup&gt;</td>
</tr>
<tr>
<td>$b_3$</td>
<td>0.455198&lt;sup&gt;b&lt;/sup&gt;</td>
<td>0.212579</td>
<td>0.458549&lt;sup&gt;b&lt;/sup&gt;</td>
<td>0.210154</td>
</tr>
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<td>$b_4$</td>
<td>0.018327&lt;sup&gt;a&lt;/sup&gt;</td>
<td>0.008348</td>
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<td>$\lambda$</td>
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<td>-</td>
<td>-</td>
</tr>
<tr>
<td>$\lambda_0$</td>
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<td>0.233402</td>
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<tr>
<td>$\lambda_1$</td>
<td>-</td>
<td>-0.01118&lt;sup&gt;c&lt;/sup&gt;</td>
<td>-</td>
<td>-0.01087&lt;sup&gt;c&lt;/sup&gt;</td>
</tr>
<tr>
<td>$\lambda_2$</td>
<td>-</td>
<td>-</td>
<td>0.064412</td>
<td>0.037396</td>
</tr>
<tr>
<td>$\partial P_t/\partial Q_t$</td>
<td>0.04589&lt;sup&gt;b&lt;/sup&gt;</td>
<td>0.01612</td>
<td>0.04988&lt;sup&gt;b&lt;/sup&gt;</td>
<td>0.01668</td>
</tr>
<tr>
<td>$R^2$</td>
<td>0.9164</td>
<td>0.9587</td>
<td>0.9237</td>
<td>0.9615</td>
</tr>
<tr>
<td>$\bar{R}^2$</td>
<td>0.8727</td>
<td>0.9305</td>
<td>0.8715</td>
<td>0.9276</td>
</tr>
<tr>
<td>$DW$ statistic</td>
<td>2.3184</td>
<td>2.3148</td>
<td>2.4859</td>
<td>2.2033</td>
</tr>
<tr>
<td>LM p-value</td>
<td>0.0032</td>
<td>0.1502</td>
<td>0.0013</td>
<td>0.3854</td>
</tr>
<tr>
<td>White</td>
<td>0.3856</td>
<td>0.3856</td>
<td>0.3856</td>
<td>0.3856</td>
</tr>
</tbody>
</table>

* a: significant at 1% using a Wald test
* b: significant at 5% using a Wald test
* c: significant at 10% using a Wald test
significant at the 10% significance level. A natural question here is whether the introduction of the competition policy had something to do with the fact that the market power gradually decreased 1986 through 2002.

Model 3 assumes that the conduct parameter is a linear function of a dummy variable which takes a value of zero before 1997 and a value of 1 after and including 1997. The results are surprising. We find that the introduction of competition policy had no effect on the market power in the cement industry since the coefficient of the dummy variable is not statistically different from zero. The estimation of $\lambda_0$ shows that the market power before the introduction of competition policy was around 0.415. The introduction of competition policy seems to have a positive effect on the degree of market power. However, the $\lambda_2$ coefficient is not statistically different from zero. So we conclude that competition policy had no effect in the cement industry. Since the other parameters are approximately the same as in Models 1 and 2, the specification seems to be robust.

Finally, Model 4 assumes that the conduct parameter is a function of both time and the dummy variable. This formulation will let us look at the immediate effects of the introduction of competition policy in a better way since the time variable controls for the change in the market power over time. The results corroborate our earlier findings. The coefficient of the dummy variable is still not statistically different from zero, which once again shows that the introduction of competition policy had no apparent effect on the market performance of the cement industry. On the other hand, the coefficient of the time variable is still negative and statistically significant at the same degree, showing once more that the market power gradually decreased for the time interval between 1986 and 2002.

The fit measures $R^2$ and $\bar{R}^2$ are very high for both demand and supply equations for every model, showing that our specifications fit the data very well. The LM p-value rows show the p-values of the Lagrange Multiplier test for serial correlation in the error terms and the DW statistic rows show the Durbin-Watson test statistics for the same purpose. The demand equation is free of serial correlation as both the LM
test and the DW test show. The supply equation is also free of serial correlation when the specification includes a time trend, which is model 2 and model 4. We get mixed results for models 1 and 3. The LM test shows the existence of serial correlation in these models. However, the DW test statistic for these models fall into the no serial correlation area. Since the LM test is basically a large sample test, we prefer the DW test and conclude that we cannot clearly accept the existence of serial correlation in the specifications 1 and 3. We also use White’s test for heteroscedasticity in the error terms and accept the null hypothesis that there is no heteroscedasticity.

To test the robustness of the results, we also experimented with another dummy variable in models 3 and 4, which takes a value of zero before 1998 and 1 after and including 1998, assuming any potential impact of the introduction of competition policy showed itself with a lag. The results are qualitatively the same, although quantitatively different. In model 3, the coefficient of the competition policy dummy is negative this time but still insignificant. In model 4, the time variable is again negative and significant at a 10% significance level. The dummy variable is also negative but still insignificant. This may imply that the impact of the introduction of competition policy may be starting in time since the sign of its coefficient changed from positive in 1997 to negative in 1998. It would be interesting to experiment with other dummy variables, but with the current data set, these experiments would not be meaningful. We also experimented with dummies for the external shocks mentioned in the third section but none of them produced statistically meaningful results.

The slope of the demand curve is negative as expected and statistically significant for each model. The sign of the partial derivative of the demand equation with respect to the current total construction expenditures is positive as expected and also statistically significant for each model. The results show that our demand specification is very robust.

As to the supply equation, models 1 and 3 exhibit good results. The effects of the labor, electricity, coal, and kraft prices on the equilibrium price of cement are
Table 2.9
Market Power Measures

<table>
<thead>
<tr>
<th>Measure</th>
<th>Model 1</th>
<th>Model 2</th>
<th>Model 3</th>
<th>Model 4</th>
</tr>
</thead>
<tbody>
<tr>
<td>Conduct Parameter</td>
<td>0.40118</td>
<td>0.14354</td>
<td>0.43803</td>
<td>0.14878</td>
</tr>
<tr>
<td></td>
<td>(0.0403)</td>
<td>(0.7315)</td>
<td>(0.0472)</td>
<td>(0.6521)</td>
</tr>
<tr>
<td>Price-Cost Margin</td>
<td>1.24751</td>
<td>0.43819</td>
<td>1.35580</td>
<td>0.45338</td>
</tr>
<tr>
<td></td>
<td>(0.0362)</td>
<td>(0.7333)</td>
<td>(0.0427)</td>
<td>(0.6518)</td>
</tr>
<tr>
<td>Lerner Index</td>
<td>0.49680</td>
<td>0.17450</td>
<td>0.53992</td>
<td>0.18055</td>
</tr>
<tr>
<td></td>
<td>(0.0362)</td>
<td>(0.7333)</td>
<td>(0.0427)</td>
<td>(0.6518)</td>
</tr>
</tbody>
</table>

Wald test p-values are in parentheses

always positive, as expected, and statistically significant. The partial derivatives of the supply equation with respect to output are positive and significant.

Table 2.9 shows various market power measures. Price-cost margin is the difference between price and marginal cost and the Lerner index is the price-cost margin divided by the price. Each market power measure is evaluated at the sample means for each model. Model 1 and 3 show that the market power in the cement industry is around 0.40-0.44. Since the introduction of the competition policy does not produce statistically significant results, we do not attempt to measure the degree of market power before and after it. The price cost margin shows that the real price over the sample period was around 1.2-1.4 million TL above the constant marginal cost with 1995 prices.

Models 2 and 4 involve the time variable and it seems that it distorts the results of the supply equations. That’s why we do not interpret them. When we assumed that the degree of market power is a linear function of time, we did not assume that a causality relation between them exists. We wanted to see if there is a time trend in the market power and if there was, how our results would change if we accounted for it. The results showed that there is a slight decrease in the degree of market power.
However, the relation is not too strong since the coefficient of the time variable was significant only at a 10% level. Model 4 showed that accounting for the slight time trend did not change our results at all.

2.7 Conclusion

In this paper we tried to evaluate the impact of the introduction of competition policy on the performance of the Turkish cement industry. Based on our results, we can conclude that the cement industry has gradually become more competitive over time since the sign of the parameter of the time trend in our supply equation is negative and the parameter itself, although small in absolute value, is statistically significant. The Competition Authority dummy turned out to be statistically insignificant even when we assume that it might have a lagged impact. These results are contrary to our initial expectations and show that the introduction of competition policy has not made the cement industry more competitive despite all the investigations and monetary penalties. However, they are consistent with the finding in another study that the competition policy implementation in Turkey has faced serious obstacles\textsuperscript{36}. On the other hand, these results may change over time. The impact of competition policy may show itself in the data in the coming years.

Our method to assess the introduction of competition policy is a general one. It can be applied in other settings. A natural extension of the method is to use plant-level data, to delineate appropriate geographical markets, and to measure market power in each of them. That is left for the future research.

\textsuperscript{36}See [25].
APPENDIX A

DATA

This appendix explains the data set we use in the text in more detail. The following is a detailed discussion of the data we use.

**Domestic Cement Sales** ($Q_t$): Total domestic cement sales were obtained from the annual reports of the Turkish Cement Manufacturers’ Association.

**Price of Cement** ($PC_t$): Annual prices of cement per ton are obtained from the State Institute of Statistics, Turkey.

**Total Construction Expenditures** ($TCE_t$): Annual total construction expenditures at 1995 prices in billions of Turkish Liras are obtained from SourceOECD Databases, Annual National Accounts, Main Aggregates, GDP: Expenditure Approach. It is composed of housing construction expenditures ($HCE_t$) plus non-housing construction expenditures ($NCE_t$), that is, infrastructure expenditures.

**Price of Coal** ($PC_t$): Annual average steam coal prices per tonne for industry in 1000 Turkish Liras are obtained from International Energy Agency (IEA) Statistics, Energy Prices and Taxes, various issues. These prices include value added tax. We remove inflationary effects in the series by using wholesale (producer) price index.

**Price of Electricity** ($PE_t$): Annual average electricity prices per kilowatt hour for the industrial sector in 1000 Turkish Liras are obtained from International Energy Agency (IEA) Statistics, Energy Prices and Taxes, various issues. These prices include excise tax and value added tax. We remove inflationary effects in these prices by using wholesale (producer) price index.

**Price of Labor** ($PL_t$): Annual average amount of wages and salaries per employee in manufacturing sector in billion liras are obtained by dividing the total wages and salaries paid to employees by the number of employees for the corresponding year.
The source is The Growth of World Industry, Volume I, Core Data, Yearbook of Industrial Statistics, Volume I, Core Data, Industrial Statistics Yearbook, Volume I, Core Statistics, all United Nations (UN) publications, UN Statistical Yearbook database, International Yearbook of Industrial Statistics, United Nations Industrial Development Organization (UNIDO), various issues. Unfortunately, the series stop at 1997. After 1997, the series is updated by using a earning index per employee in manufacturing sector which takes 1997 as the base year and is published by the State Institute of Statistics, Turkey. We remove inflationary effects in these prices by using wholesale (producer) price index.

*Price of Kraft Paper (PK_t):* Kraft paper prices were obtained from the State Institute of Statistics.

*Consumer Price Index (CPI_t):* Consumer price index numbers are obtained from International Financial Statistics (IFS) database which takes 1995 as the base year.
APPENDIX B
THE RELEVANT ARTICLES OF THE LAW

The following are Articles 4, 5, 6, and 7 of the Law on the Protection of Competition, No. 4054, which are included in Part II, Chapter One, Prohibited Practices. Article 4 takes place under the heading Agreements, Concerted Practices and Decisions Restricting Competition.

**Article 4** - Agreements and concerted practices of the enterprises and decisions and practices of the associations of enterprises the object or effect or the possible impact of which is, directly or indirectly, to prevent, distort or restrict competition in a certain market for goods and services, are unlawful and prohibited.

Such practices are, in particular, as follows:

a. To fix purchase or sales prices or the factors such as cost or profit which form the price or all other trading conditions concerning purchase and sales of goods and services;

b. To share the markets for goods and services or to share or control the market sources and components;

c. To control or to determine the quantities of supply or demand in the markets for goods and services outside the market conditions;

d. To impede or restrict the activities of the competitors or to eliminate other enterprises operating in the market by boycotts or by other practices or to prevent the newcomers in the market;

e. Except exclusive dealing agreements, to apply dissimilar conditions to persons which have equivalent transactions with equal rights and obligations;
f. Contrary to the nature of the agreement or to the commercial customary rules, to make the conclusion of contracts subject to the purchase of other goods and services or acceptance by the intermediary purchasers to display of other goods and services or acceptance of resale conditions for the goods or services concerned.

In cases where the existence of an agreement cannot be proved, if the price changes or the balance of supply and demand or the areas of activity in the markets of the enterprises concerned are similar to those of the markets where competition is prevented, distorted or restricted, this constitutes a presumption that the enterprises concerned are engaged in a concerted practice.

Each such party thereto, may avoid liability if the contrary is proven on economic and rational grounds.

Article 5 - The Board, in the existence of all the conditions stated below and upon the application of the parties concerned, may declare the provisions of Article 4 inapplicable to any agreement or concerted practice between enterprises or decision by associations of enterprises which:

a. Contributes to new developments and progress or technical or economic improvement in production or distribution of goods and in providing services;

b. Allows consumers to get a share from the resulting benefit;

and which does not:

c. Eliminate competition in a substantial part of the relevant market;

d. Induce a restraint on competition that is more than essential for the attainment of the objectives set out in paragraphs (a) and (b);

A decision for exemption shall be issued for a specified period of not more than five years. Certain conditions and/or obligations may be attached to an exemption decision. Upon the termination of the specified period of exemption, the decision
for exemption may, upon the application of the parties concerned, be renewed if the
requirements for exemption continue to be satisfied.

In cases where the requirements stated in the first paragraph are satisfied, the
Board may issue communiqués by which certain categories of agreements shall be
exempted as a group and the conditions attached thereto are shown.

**Article 6** - Any abuse, by one or more enterprises acting alone or by means of
agreements or practices, of a dominant position in a market for goods and services
within the whole or part of the territory of the State, is unlawful and prohibited.

Abusive practices are, in particular, as follows:

a. To prevent, directly or indirectly, other enterprises in its area of commercial
   activities or practices which aim to impede the activities of the competitors in
   the market;

b. To make discrimination, directly or indirectly, by way of imposing dissimilar
   conditions for equivalent and same rights and obligations to the purchasers
   who have equivalent position;

c. To make the conclusion of contracts subject to the acceptance of restrictions
   concerning resale conditions such as the purchase of other goods and services or
   acceptance by the intermediary purchasers to display other goods and services
   or maintenance of a minimum resale price;

d. Practices which aim to distort competition in a market for goods and services by
   means of taking financial, technological and commercial advantages created by
   the dominant position in another market;

e. To restrict production, marketing or technical development thereby causing a
   disadvantage for the consumers.

**Article 7** - Merger of two or more enterprises and acquisition, except acquisition
by way of inheritance, by an enterprise or by a person, of another enterprise, either
by acquisition of all or part of its assets or securities or other means by which that person or enterprise acquires a controlling power in that enterprise concerned, which creates or strengthens the dominant position of one or more enterprises as a result of which, competition is significantly impeded in the market for goods and services in the whole or part of the territory of the State, is unlawful and prohibited.

The Board, shall issue communiqués to announce the categories of mergers and acquisitions which, to be considered as legally valid, require a permission by prior notification to the Board.
LIST OF REFERENCES


