What is economic personalism? A phenomenological analysis

Zuniga, Gloria L.

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Much like phenomenology, the philosophical movement of economic personalism has preceded its complete and clear awareness of itself as a philosophical position. This article attempts to articulate what exactly this position is by employing a phenomenological analysis. The organization of this investigation consists of three parts. The first is a linguistic analysis of the names economics and personalism that attempts to arrive at a joint meaning of these terms. The second is a regressive inquiry from meaning to a priori apprehension, and this examination is aimed at making the essential nature of economic personalism perspicuous. The third presents the necessary and sufficient conditions for either conduct or a situation to qualify as an object in the domain of economic personalism.

Introduction

The task set forth in the title of this paper involves, among other things, the analysis of a linguistic symbol, a name, an unfamiliar name whose meaning has not been clearly articulated to date. The name economic personalism was developed in 1996 by Gregory Gronbacher to refer to the union of two areas of investigation: free-market economics and an obscure philosophical movement called personalism. Much like phenomenology, the existence of economic personalism as a philosophical movement has preceded its complete and clear awareness of itself, its principles, and its methodology. Five years after coming into being as an idea, the work of clearly defining the meaning of economic personalism and demarcating its scope is just beginning. The present investigation is thus the first attempt to articulate those truths that pertain to economic personalism.

Unlike socialism or market socialism, economic personalism is no utopia. Kevin Schmiesing shows instances of economic personalism in the world that occurred even before its formal inception. Economic personalism is thus not only the name of an idea that occupies interdisciplinary investigations, it is an idea abstracted from particular real-world instances that share the same meaning in common. The examination of its meaning and of what particulars fall in this kind shall require three steps. First, a linguistic analysis of the name economic personalism will be given by means of an investigation of its sources.
Second, an examination of the essential nature of economic personalism. Third, and finally, a description of the things that themselves realize economic personalism.

The Tales That Names Tell: Truth or Inconsequence?

Let us begin by laying the ground for a linguistic analysis. It is impossible to conceive of any complex ideas without the aid of verbal expression. Consider a moral value judgment such as “This king is just” (or, good, kind, courageous, heroic, and so on). How do we bring to mind the idea of justice without recalling the word justice? It is difficult to conceive of abstract thought without employing words as symbols that have meanings that more or less persist through infinite applications and are impervious to the status of the particulars to which the meanings apply. Meaning is thus tied with language and, thereby, the proper use of language not only makes the precise referent clear and distinguishable from any other possible referent, but it captures the abstractness of the idea applicable to the relevant referent. Language also facilitates the development and understanding of abstract ideas, and it serves to document them in theoretical research with names. Names denote things, either as kinds (king, queen) or as particulars (King George, Queen Sofia).

The examination of the nature of names is relevant at this juncture, since economic personalism is a name. Shakespeare sheds light on this examination. He was not fooled by names. In Scene II of Romeo and Juliet, Shakespeare clearly points out that names do not alter the essential nature of the things they name. “What’s in a name?” asks Juliet. “That which we call a rose,” she observes, “by any other name would smell as sweet.” But there is an even stronger point that is suggested in a lesser-known line of Juliet’s soliloquy. “What’s a Montague?” asks Juliet. She answers, “It is nor hand, nor foot, nor arm, nor face, nor any other part belonging to a man.” Juliet’s existential reflections distinguish names from individual substances, but also from independent substances. In other words, even a proper name such as Montague does not itself have any intrinsic existence independently of a particular and independent substance such as is this man Romeo Montague. Yet, Shakespeare also recognizes that the name Romeo Montague does not merely stand for a person. Instead, proper names do carry sense or meaning. Otherwise, the name Montague would not mean “enemy” to a Capulet. Names acquire sense or meaning in virtue of the particulars to which they are associated and within a context and situation. In this sense, all names, even proper names, tell a story. The name rose tells about the sweet scent of the particular roses one may encounter. The name

Montague tells the story of a family and its relation to the Capulet family in the context of the story, Romeo and Juliet.

If we attempt to distill from Shakespeare a common-sense view of names, we could say that names neither enjoy independent nor real existence in the same way as a person or a concrete thing does, but names do acquire a meaning that is carried by the essential nature of the named persons and things. In this way, names tell a story about the things being named. But we must ask whether the story a name tells is a true story. If we consider concrete, tangible things, the answer is easy. The meaning of the name rose is verified and confirmed with every encounter one has with an instance of the category rose: its distinctive scent, its beauty, its velvety petals, its thorns. We know a rose from anything that is not a rose. An artificial rose, then, is a misnomer since it is not a special kind of rose but no rose at all, despite any possible resemblance.

If we consider abstract, intangible things, the answer is not so easy. Is there a true story that can be objectively told by the name of an idea? The idea of conformity with fact, for example, is known by the name of truth. To say that something is true is to say that it is a fact, or that it conforms with an actual state of affairs. This is the story that the name truth tells. Nonetheless, truth is widely disputed today. There is no truth, some may argue, so the name of this idea tells us nothing. We may reply, however, that we encounter truth in our ordinary experience of things in the world. Every time that there is a correspondence between belief and fact, truth is found. If I believe, for example, that there are roses in a vase on my desk, there are facts in the world that will settle the truth or falsity of my belief. The only problem may be that we may not have knowledge of such facts to be certain of the truth. It is perhaps this lack of complete certainty that kindles people’s suspicions about truth. But suppose that I am blindfolded when I sit at my desk, so I cannot see that the roses are there. Further suppose that I have a cold, so I cannot smell their sweet scent. It is, nonetheless, true that the roses are in a vase on my desk even though I do not have knowledge of this fact. Truth is not dependent upon knowledge. The absence of certain knowledge of some facts does not and should not prevent us from advancing theories that attempt to formulate a truth of something in the world. If we formulate it correctly, whether we ever gain certain knowledge of this accomplishment, we shall have discovered the objective story, the truth, the facts, of this something in the world.

However, all ideas do not correspond neatly to a whole (a rose) or a unified collection (a bunch of roses) that has concrete, physical existence. Consider the ideas of liberty, beauty, and promise. To what whole or unified collection in the world do these ideas neatly correspond? This is difficult to say. Nonetheless,
these ideas are abstractions from properties of real particulars. Suppose that we are presented with a situation of a promise between two people and besides perceiving the physical objects that constitute it, we also apprehend the nature of the situation itself. Perhaps it is a business contract between two industrialists. But we may have also observed a similar situation between a man and a woman about to be betrothed that, although in a context distinct from the first, shares the same nature. We thus form the idea of a promise by abstracting from particulars. The determinate properties of any abstract idea are, then, timeless, unchanging, and impervious to the coming into being or ceasing to exist of the particulars to which they apply. Once the idea thus exists in the mind, it becomes realized in the world with every instance. The idea of liberty may be realized, for example, in unfettered societies of honest and responsible individuals, or in the flight of an eagle, and in the abolition of slavery. The idea of beauty may be realized in a sunset, the color of a rose, or the language of Shakespeare. The idea of a promise is realized in an honest handshake following an agreement, in someone’s fulfillment of an obligation, or in someone’s claim against a broken agreement.

The names of ideas thus hold meaning. But the meaning associated with the names of ideas presents two problems. The first is presented when the meaning of an idea is not known at all or not well-understood. This is the case with those who object to the idea of “truth”; the solution to this problem is straightforward, though not necessarily easy. The second problem is more troublesome insofar as the meanings of some names only refer to immanent things and, thus, do not express truly something that is the case in the world because either they are sine fundamento in re or the real existence of an instance is impossible. Names such as Sherlock Holmes, Pegasus, Meinong’s square-circle, and market socialism, exemplify this case. This second problem is not presented by fictional names, since we are capable of directing our minds to fictional objects and situations with such surrender as to experience feelings in response. Yet this surrender does not lead us to confuse fiction with what is real. We do not confuse response feelings to the fictional situation with bona fide feelings we would experience in real situations. Rather, the problem presents itself whenever names are arbitrarily created to distinguish objects in the framework of a theory. A reasonable person who would never have assumed Sherlock Holmes to be a real person, may have believed that there could be real-world instances of market socialism as it was theoretically and most optimistically portrayed. It is precisely because of this problem that it is safest to maintain suspect any new name for an abstract idea until it has been rigorously examined and, if possible, subjected to a test of truth that attempts to find a real-world correspondence to the idea. The idea of economic personalism should not be immune to this type of analysis. Let us proceed, then, with an examination of its composite name-parts economics and personalism to investigate separately the story that is told by each.

A Little Story of Economics

During the classical period of economic thought, which lasted from the late eighteenth-century to the late nineteenth-century, economics was described as a science that targets the study of wealth and of actions motivated only by the incentive of profits. It is now clear that profit-seeking behavior is only one manifestation of the necessity of choice in man’s natural economizing behavior. We may characterize this behavior as natural since it arises from man’s recognition of the state of scarcity in nature in the sense of having more wants than means to satisfy them. The formulation of the theory of subjective value helped to bring about this change in the views of economists concerning the scope of their discipline. According to this theory, economic value is the significance that a subject attaches to a thing whenever he perceives a causal connection between this thing and the satisfaction of a present, urgent want. Economic value is subjective because its existence depends on it being felt by a subject. But the subject may be wrong in his value judgment such that he attributes value to a thing that, in fact, will not or cannot satisfy his present, urgent want. The truth of economic value judgments is settled, then, by those facts about the thing that make it the case that it can satisfy the relevant want as expected by the agent.

Since the advent of the theory of subjective economic value, economics has been viewed as a general theory of choice whose primary focus is the investigation of economic value in relation to an individual’s total utility. The province of economics is thus broader than what is still typically believed. In the late twentieth-century in particular, economists have applied economic analysis to advance a multitude of theories that examine choices concerning ends not usually associated with economic investigations. For example, Gary Becker and George Stigler have advanced theories of love and marriage founded in economic analysis. Other theories include the economic analysis of crime, political decision-making, law, and sex. This broad application of economic analysis to all aspects of human choice has provided interesting insights that no other discipline could have provided. Nonetheless, this direction has led many economists to hold the extreme view that economics is a science that provides the tools for examining every kind of human action. Accordingly, then, we could suppose that moral action
could be subjected to economic analysis. Moral propositions, too, could be assumed to be derivable from propositions concerning economic facts. But if we consider the moral proposition that one ought to be charitable within the tools of economic analysis, this proposition would be inadmissible within economic criteria. It is clear, then, that the extreme view of the applicability of economic analysis must be put into question. This extreme view ignores the categorial distinction between propositions of fact that economics may legitimately advance and those moral propositions that fall outside the disciplinary boundaries of economics.

We can accept the view that economics is the science of those kinds of human actions that target specific, definite ends. These, perhaps, constitute the majority of human actions. Nonetheless, since economics is not a normative science that aims to prescribe how an agent ought to act, economics is not equipped to deal with broad ends that require specification. If the ends are, for example, to be virtuous or to be rich, then economics will have little to say about what are the best means to attain such ends, for the description of such ends require clarification, definition, or specification. Similar to those human actions that have specific, definite ends, human actions with broad ends are also purposeful. It must be clear that all purposeful behavior is economizing behavior insofar as determining a purpose involves a choice among alternatives. But all purposeful action does not necessarily target specific, definite ends. This suggests that economics is not equipped to analyze all economizing behavior, but only those with specific, definite ends. Consequently, economics cannot legitimately address every kind of human action, at least not those actions that fall under the heading of broad ends.

However, if the end is to have a coat for the winter, then the agent is confronted with specific, alternative ways to allocate his resources toward this end by sacrificing other, less urgent needs. In this case, an economist may examine the agent’s alternatives and say that this or that action is the most appropriate to achieve the agent’s desired end. If an economist’s role were to elucidate what an economic choice should be, then economics would not be wholly distinct from ethics or sociology, and it could thus attempt to tackle advancing prescriptions for broad ends such as being virtuous or being rich. But no general theory of choice as is economics could be obtained from broad ends since, at best, an economist could only speculate what purposeful actions the agent intends to take in order to achieve such ends.

The story that economics tells, then, is a story of choice in light of the condition of scarcity in which every individual, whether rich or poor, finds himself. The economic analysis of means to meet ends requires precision and specification in the description of ends in order for the means to be deliberated and evaluated according to their suitability in satisfying a particular end. As a result, those actions whose ends are general or abstract in nature, or obscure in their descriptions, present cases of human action inaccessible to economic analysis.

Consider the case of an entrepreneur whose firm is suffering from cash flow problems. He recognizes that increasing his cash flow is not only a specific end, but also the most urgent one to save his firm from bankruptcy. He evaluates three alternatives to achieve this end: obtaining a loan, lowering production, and laying off employees. Among these, the latter is the most efficient solution since it will not impose the burden of a debt as the first alternative would and, if he selects management employees, then his production would not be directly affected. But his management employees have been part of the firm since the beginning and they are friends. Furthermore, one of them is two months away from becoming fully vested in his retirement benefits. Even if economic analysis confirms that laying off the management team is the most efficient means to achieve the end of solving the cash flow problem, this solution conflicts with a broader purpose he has of leading a virtuous life. Harming persons, especially friends, is irreconcilable with this broader purpose, even if the harm is unintentional. If a case such as this is examined with the tools of mainstream economic analysis, we could expect two kinds of replies. One reply may be the attempt to reduce the entrepreneur’s broad ends of virtue to a specific end such as to save friends. The decision would be thus between laying off his management team (and thereby save his firm) and the speculated specific end of saving his friends. This reply is neither satisfactory nor rigorous in its contribution to ideas that may fall at the boundaries of other disciplines. The other reply may be that moral dilemmas are not analyzable by means of economics. This would be the correct reply. Nonetheless, this does not help us in finding a solution for the multitude of ordinary situations in which our specific goals and our broad goals come tied together in one problem. Enter personalism.

Personalism: What Does The Person Have To Do With It?

The name personalism is a derivative of the name person. A person is not merely an individual substance but, a fortiori, an independent substance.16 This is to say that a person’s existence is independent relative to the existence of another being in the world.17 But the definition of a person is controversial because of the philosophical difficulties involved in stating exactly what a human person is. One of these difficulties is associated with the disagreements
that result from the distinction between the essential features that define a person and those accidental features that arise, go away, or are a result of the passage of time. An accidental feature may be a property, such as size, since the same individual being grows from conception to adulthood and may grow a lot or not so much relative to others of the same kind. But accidental features may also refer to proper parts of an individual being such as hair or the lack thereof, since one’s baldness does not affect one’s personhood.

This distinction between essence and accident is very old and one of the most significant legacies we inherited from Aristotle. The disagreements concerning this distinction are many. According to Boethius, a person is an individual substance of a rational nature. To say that rationality is the essential feature of the human person, for example, is to exclude the unborn, children younger than six years of age, the mentally ill, and older adults who are no longer able to function rationally. Nonetheless, one can eliminate this problem by simply saying that the potential for rationality is an essential feature of the human person. In this way, the unborn and children younger than six years of age can be seen as having a rational potentiality that shall be actualized at a later time. The case of the mentally ill can thus be seen as a class of human beings whose rational potential may never be actualized. Aging adults can be seen as a class of human beings who have enjoyed the actualization of their potential rationality, but this state is now reversing to its potential status. Despite all this, rationality is perhaps not the single essential feature for man and we shall examine this in our discussion. However, solving this problem does not clear all the obstacles from our way, since there are many other issues. Consider that rationality, the feature that Boethius first stated as a feature proper to man, Kant appropriated to lay the foundation of the moral principle that this feature marks man as an end in itself, and not merely as a means to an end. For Kant, then, rationality is not merely one of the essential features of man, but the only feature from which man obtains a morally relevant value.

A second disagreement results from the problem of personal identity. What does it mean to say that I have a unique personal identity that is distinct from all other persons? We could argue that a second essential feature of man, besides the potential rationality, is numerical identity in the sense that one member of the class of human persons can be recognized as distinct from other members of the same class. But there is more to the problem of personal identity, since we have only identified the individuating aspect of the problem. In addition, the individuated member of the class must also be recognizable over time and despite any changes. Consider the case of seeing a friend you have not seen since childhood. This bald, bearded, round, bespectacled man bears no resemblance to the young boy you remember. Despite these changes, you are able to recognize your friend’s smile, his sense of humor, and, most perspicuously, the shared memories of an earlier time. What characteristics, then, show the personal identity of any human person? We could say that there are physical characteristics, such as facial features, skin coloring, and fingerprints that do not change substantially over time. Hence, these are necessary but not sufficient conditions for describing the personal identity attached to each individual person. These are not sufficient conditions since, suppose one person loses his memory or, worse, his mind, then it would be difficult to say that his personal identity has continued despite any continuity in certain physical characteristics.

No one is a dualist any more. The mind and body, we have discovered, are not two separate Cartesian substances. Clearly, there is a body that can be uniquely identified for each person. It is nonetheless difficult to say what is the thing that distinguishes a living body from a cadaver. Some, such as Locke, argue that this ineffable thing is memory. This argument has some problems: persons forget, children only have short-term memories, older adults may lose their short-term memories, and, ultimately, it presupposes personal identity so it does not help in laying the foundation for specifying what is personal identity. Hume argued that our belief in such a thing as personal identity is not justified, since any individual is just a collection of perceptions. The fact that these perceptions invariably change serves to show that there is no identity to be found or grounded in changing things. That we fail to see this problem, Hume says, is only the result of our tendency to link the superficial similarity of our perceptions because some changes occur in regular and recurring patterns.

Hume’s argument, perhaps unintentionally, pointed to the ancient epistemic problem of vagueness. Suppose that a person loses his hair and becomes bald. Intuitively, we will still believe he is a person and the same person as before. Now suppose that Beethoven had not only lost his hearing, but also his sight and both hands before losing his mind. Is he the same person, the same Beethoven as before? Would he have still written his ninth symphony? What changes are allowed in a person in order to be considered identical to the person he was before such changes? It is difficult to indicate the exact extent of allowable changes, hence the vagueness problem in our knowing the exact boundary for personal identity. But this epistemic shortcoming does not present an obstacle to an ontological examination of the person.

We can affirm thus far that the human person is an individual substance with the potential for rationality. It is also true that the human person is an
independent substance, such that his existence does not depend on another human person’s concept of him, or on the existence of some other human person. The fact that a human person is dependent on things for his survival, as well as being spiritually, emotionally, or psychologically dependent on other persons, does not alter his ontological status as an independent substance. The personal identity issue, however, is quite problematic.

As we have discussed earlier, there are two criteria that we can accept of individuation and personal identity: the physical criterion and the memory criterion. The difficulty is in stating precisely what constitutes each of these. But this is not all. There are two additional considerations at the center of personal identity: moral agency and vocation. Is the latter, for example, a physical attribute? Were Beethoven or Mozart born musicians? Or did their respective experiences stored in memory help to shape their individual musical genius? All we know is that each of them is known and recognized by the music they composed. In this sense, their creations are evidence of their identity. Mother Teresa, too, can be identified by the work to which she dedicated her life. In following her divine vocation, she also created something uniquely hers in the world. If we now turn to moral agency, similar questions arise. Is moral agency, for example, hardwired in our brains or an acquired attribute? The question of what agency is raises other difficulties, but we shall not go into these. What is clear is that neither the physical criterion, nor the memory criterion, adequately account for the moral agency or the co-creatorship of the person’s being.

Personalism thus arises within this background of philosophical problems concerning the ontological status of the human person and all related epistemic problems with which we are confronted. As a twentieth-century philosophical position, personalism is relatively new. What exactly is such a position, however, remains unclear. The standard description of personalism is that the person is at the center of its analysis. But this description is vague since it does not explain the context in which the centrality of the person is fundamental. The centrality of the person in the context of an ontological investigation could mean that the only denizens of reality are persons. From an epistemic perspective, this position could mean that we can know only persons. But there are myriads of other contextual possibilities.

Rather than adopting one of the interpretations of personalism already set forth in the literature, I shall propose a new one. I believe that personalism is best described as an ontological structure in which reality is fundamentally personal. This means that all existents stand in an immediate one-sided dependence relation or in n-sided dependence relations to the person. Since the person is fundamental, there are no mediate relations between nonperson objects and persons. The human person, for example, stands in an immediate two-sided dependence relation to certain consumption goods obtained from nature, such as wheat and chickens. This relation is two-sided because the human person depends on these fruits of nature for survival, and these fruits of nature depend on man for either their cultivation or farming to exist as they do today. Without man, there would not be vast wheat fields, nor could we find millions of chickens protected from other predators. These cases exemplify symbiotic relations.

There are other goods that may suggest the existence of mediated relations between persons and nonperson objects, such as cars or airplanes because these are not what economists call first-order goods, meaning that they are not at man’s immediate disposal as are tulips and apples. Instead, these goods, called higher-order economic goods, require other goods as mediate means for their production. Accordingly, a car requires factories, steel, petroleum, and so forth, all of which are mediate goods. Nonetheless, these higher-order economic goods stand in a direct relation to a person, since factories are built and run by persons, the ore employed to make steel is mined by miners, steel is produced by steelworkers, and petroleum is drilled for and refined by persons. The person-to-factory and person-to-steel dependency relations, however, are different to the person-to-petroleum relation. The person-to-factory relation is a two-sided dependency relation because man depends on factories for the existence of industrial production, and the existence of factories as such depends on man, for otherwise they would be merely buildings with artifacts. The person-to-steel relation is similarly a two-sided dependency relation because man depends on steel for the existence of cars and other capital equipment, and the existence of steel is dependent upon man, for otherwise there would be only naturally existing ore in the world. The person-to-petroleum relation is different, since it presents a one-sided dependency relation. Man depends on petroleum for various uses, but there is no reverse dependency relation here as there was in the previous cases.

Two-sided mutual relations can and do exist between persons. This is the case with marriage and the mutual dependency of husband and wife, such that a husband would not be a husband without a wife and vice versa. This is also the case with friendships, a buyer and a seller, a doctor and a patient, and so on. There are also numerous cases of n-sided relations, such as associations, firms, governments, and churches. But not all complex wholes are constituted only by n-sided relations among persons, lest we do not consider cases such as the space program, universities, and every nonservice enterprise.

If the foregoing characterization of personalism is correct, then it should
also suitably describe any of the various strands of personalism. Let us explore this further. The chief difference among the various strands of personalism lie in what is meant by personal or the person. These can be divided into two kinds of personalist ontologies. First, there is the ontology of idealist personalism that depicts reality as consisting only of a society of persons. Accordingly, nothing exists independently from persons. In this sense, then, idealist personalism assumes that the human person is central to reality and, as such, reality is the human society and, thus, human knowledge shapes reality. This assumption is founded on an idealist epistemology that denies our knowledge of things in the world that exist independently of our perception and the language employed to describe such things. Instead, it relies on the following premise: All that exists is that which is thought of or perceived. If something is not capable of being thought of or perceived, then, it does not exist. Idealist personalism thus equates the human person with the human mind, human perception, or human knowledge.

Is idealist personalism adequately characterized by an ontological structure of existents standing from one-sided to n-sided relations? The answer is yes, although most, if not all, relations in this ontological framework seem to be only of the one-sided type. If any nonperson object in the world exists and, furthermore, its existence is dependent on a person’s knowledge or perception, then not only this but every nonperson object has a one-sided dependence relation with a person. There could be cases, however, in which n-sided dependence relations arise whenever there is a complex whole such as a government or a legal system. For a court proceeding, for example, the existence of a particular crime must be accepted by the judge under the principle that the police have knowledge of this crime or, at least, a justified belief of its existence. Suppose that the crime was an unwitnessed murder, then the existence of the crime is dependent on the beliefs of the authority investigating and submitting it for a criminal trial. The judge at this trial has no direct knowledge of this crime, so the basis of the trial is dependent on the representation of the police authority.

The problem with this ontological framework is that it fails to account for the possibility that something may exist, but whose existence is either not known to us and thus remains unthought of, or whose existence lies beyond the limits of our unaided human perception, so it remains unperceived. From an ordinary common-sense perspective alone, it would not be difficult to begin from the assumption that there are individuals who exist in places too distant for us ever to have the chance to know them or perceive them in any way. Yet, we would not doubt that they exist simply because we do not know them, see them, or think of them. This simple deduction allows for the introduction of other possibilities, such as that there are microbeings, for example quarks, or macrobeings, for example galaxies, or relations of any such beings in the world to which we have no access and, thus, no knowledge of their existence. Without this realist direction, no scientific discoveries would have been attempted for anything that is beyond our sensorial reach. The idealist strand of personalism is thus ontologically weak.

It is important to point out that, for some, idealist personalism also went hand in hand with atheism. The case of God raises two additional problems for idealist personalism. First, since it presumably holds atheism on the basis of having no direct or evident knowledge of God, this does not necessary lead to the conclusion that God does not exist. The only conclusion that can be drawn is that God’s existence is not known or verifiable. Second, one of the principles of atheist personalism is the denial of the existence of God. This judgment necessarily conjures up the idea of God in order to produce a rejection of the idea. It would follow, then, that God exists in virtue of being the subject of thought, even if God was the subject of a negative judgment. Consequently, a personalism that is both idealist and atheist is logically inconsistent.

The second ontological framework is what has been called realist personalism and it presents a contrast with idealist personalism. It can be described as a structure constituted by two types of beings: persons and objects. This framework of reality is called personalist because it grants persons a higher value than that of any other object in the world. It is a realist ontology because, despite this hierarchical value ordering, it does not make the existence of any object dependent on a person’s direct knowledge of it. The realist personalists in the Christian anthropological tradition include the French Étienne Gilson and Jacques Maritain. If the German Max Scheler is to be characterized as a personalist, as he has been by some commentators, he would rightfully belong to the realist camp. Perhaps he is called a personalist because of his hierarchical structure of person-values as realizations of the good or evil. For Scheler, the value moral goodness is always a quality of the will itself, never an object of the will. Since acts of will are always acts of a person, the existence of a person is a necessary presupposition of all volitional acts, good or evil. Polish personalism also follows a realist direction, and its best exponent is Karol Wojtyła.

We must now ask, Is realist personalism adequately characterized by an ontological structure of existents standing from one-sided to n-sided relations? Once again, the answer is yes. There are some differences with idealist personalism in the framework of relations, since the dependencies are not founded on the knowledge or perceptions of persons. Realist personalism in the Christian
that it is a theory of human choice. How, then, do these two stories relate? On
no mic wouldn't be unintelligible, for economics is already personal in the sense
of economic methodology. To conceive, for example, of a personalistic eco-
omics would be unintelligible, for economics is already personal in the sense
that it is a theory of human choice. How, then, do these two stories relate? On
the one hand, personalism carries with it the significance of the world viewed
from every aspect of human activity and thought. It applies to every realm of
human experience such that reality can be investigated accordingly, for ex-
ample, a moral reality, an aesthetic reality, a religious reality, a supernatural
reality. In this sense, personalism has a broader scope than economics. On the
other hand, personalism does not have the conceptual machinery to do the
kind of analysis that economics can do. It is for this reason that economic
reality is a difficult subject for personalism but not an impossible one.

To arrive at the integrated whole of economic personalism we must start
with an economic situation, meaning a situation of scarcity that leads to a
choice and a cost imposed by the choice (and not merely a situation involving
financial assets). Let us start by assuming a mainstream economic analysis.
Accordingly, we shall rely entirely on an efficiency criterion that points to the
least costly way to achieve a person's particular economic goal. Efficiency,
broadly understood, is an action for which the benefit is greater than the cost.
Cost minimization and utility maximization are the neoclassical principles of
economically efficient, optimal outcomes.

These goals, however, do not lack a normative, utilitarian aspect. The effi-
ciency principles are derivatives of what is called Pareto optimality, which is the
standard for evaluating the desirability of an allocation of resources. An alloca-
tion is Pareto optimal if there is not other feasible allocation that would make
one person better off without making anyone else worse off. The influence of
Bentham's utilitarian principle is clear. His moral maxim, as we shall recall,
states that "the greatest happiness of the greatest number is the foundation of
morals and legislation." The strongest criticism that can be raised against Pareto
optimization is that it is impossible for a third party to know what makes a
person better or worse off. Even if this condition is known, it would be impos-
sible to measure and compare.

Modern-day economics has evaded the measurement problems that plague
Pareto-style utilitarianism by replacing the principle of utility maximization
with the analogous principle of wealth maximization. But replacing utility with
wealth does not change the utilitarian criterion for the analysis; it only makes it
easier to measure. This criterion has become not only the prevailing basis of
analysis in the making of economic decisions, but also the method for solving
difficult moral dilemmas. The only problem is that even if the consequences
of an action bring about the greatest wealth for the greatest number, the action
itself could be morally wrong. What is worse, utilitarianism is the breeding
ground for relativism. Consider, for example, a world in which the greatest num-
ber consists of Nazis, Fascists, Maoists, or Islamic Jihad terrorists. Further sup-
pose that their goal is to kill anyone who is not a Nazi, Fascist, Maoist, or Islamic Jihad fighter. Relative to their goals, their actions are good and they bring about the greatest happiness to the greatest number. In absolute, objective terms, however, their actions are not only wrong but evil. Utilitarianism cannot account for this and it is, for this reason, ill-conceived and not a means for discovering truth.

It must be clear that mainstream efficiency analysis has been quite successful in pointing to efficient resource allocation and, generally, how best to make means meet ends. Economics today, or at any stage of its development since its emancipation from moral philosophy, has earned the character of a science. This is not due to its measurement or prediction capabilities, although these do provide great insight despite errors and imperfections. Three features make economics scientific. The first is the universality of its principles, such that any economic principle is applicable to every particular economy. The second is the coherence of these principles as a system. The third is the search for the truths that apply to its domain—their discovery, clarification, and continuous refinement in their articulation. The first two features are evident in neoclassical economics. But if science is also to be identified with the seeking of truth, then this world and retreats into his own mind, due to worries or reflections about

Regardless of which framework one chooses to employ, it must be clear what are the shortcomings of its respective analyses. In this way, economic analysis of any brand would not have to be altered in any way, only tempered by the filtering out of the biases in their solutions. If the wealth maximization principle has been applied, then it needs to be recognized that the bias is in the end-state focus of the analysis: the consequences of the situation under scrutiny. This bias can be corrected by directing the analysis instead to the facts of the situation itself and their significance to personal considerations. In the case of Austrian analysis, it needs to be recognized that the focus of the scrutiny will be the economic value of the thing under scrutiny and its correlative economic valuation by the relevant agent. This means that moral value, or any other sort of noneconomically relevant value, will not be part of an Austrian analysis.

The essential nature of economic personalism is, then, that the form of the analysis is supplied by economic theory, but the content of the analysis also matters significantly. In other words, it would matter if the enterprise is harmful to any person’s dignity and well-being. This would be the first thing to settle and, once cleared, then the economic analysis may begin. The specific prescription obtained from the economic analysis must, too, be cleared against personalist criteria. It may be the case that, in light of the personalist criteria applied to the initial economic scenario, the agent will need to revise his specific goals. In this case, a new economic analysis must be applied to the revised scenario. However, the agent’s recognition of alternative, specific goal, might not have been possible apart from the economic analysis.

The essence of economic personalism is thus akin to a filter of person-mindedness that is applied from above as a meta-analysis, to an economic investigation or situation. Person-mindedness can be described as a network of relations of persons and things, for example, moral things, aesthetic things, musical things, and every other aspect of human social reality. We know person-mindedness intuitively as an attitude that can be present in our minds or forgotten. It is present when our minds are present in the situation before us and we are able to appreciate the personal character of the world. It is forgotten when our minds are otherwise occupied and thus not grounded in the here and now of the personal character of the world. An act of forgiving exemplifies one of the most pure forms of person-mindedness. It is not self-interested, sometimes it is difficult and even painful to forgive. An act of forgiveness draws empathy from the very core of personhood and the interconnectedness of persons that underlies it. Any act that exhibits person-mindedness is connected to the human social world in a meaningful way. But if the person disconnects from this world and retreats into his own mind, due to worries or reflections about...
Accordingly, each employee of an operation center receives a substantial bonus, and he does exactly the opposite. He increases the budget for employee bonuses in order to reward any increase in the efficiency of the operations. Accordingly, each employee of an operation center receives a substantial bonus every month for their contribution to sustaining a record of on-time departures and arrivals. Instead of firing these employees at closing operation centers, he attempts to relocate them in needed, but previously ignored, geographical areas. Furthermore, he does not reduce fares because, as a person, he understands that to build a following of loyal customers, he needs to provide them with good service. This means, therefore, on-time arrivals and departures, comfortable and well-maintained seats, quality in-flight attention, and better than average airline food and beverages. All of this is costly; hence, fares could not be lowered to compete with budget flights. This did not present a problem in the CEO’s mind, since budget-flight passengers are sporadic and not likely to be drawn in the high volume necessary to save the airline from bankruptcy. He focused, instead, on the repeat customers that did travel only because of bargain fares. It did not take long before this airline company became one of the top-ranking airlines in the industry.44 There is no question that the decisions taken by this leader were founded on sound managerial and economic planning. But what stands out most of all is his ever-present person-mindedness. He helped displaced employees find a relocation site or alternative employment. He thought about the needs of the ordinary person sitting on the coach section of any one of the airplanes owned by the airline. He included his entire operations staff as part of the solution, and he rewarded each one for their contribution toward this goal. The bottom line was important, since his job was on the line every moment that the airline remained at the border of bankruptcy. But he recognized that the bottom line would not improve if he lost sight of the persons who were employees, the persons who were customers, and the persons who were his potential lenders. His decisions and his actions exhibited person-mindedness not as a satellite concern, but as part of his firm’s recovery plan. The actions of Gordon Bethune, the chief executive officer, and the effects these had on Continental Airlines, exemplify the existence and success of economic personalism.45

How do we recognize other cases? The idea of economic personalism is an abstraction from our observations of conduct or real states of affairs that share the same essence. Consider the idea of forgiveness. This idea is wholly distinct from our idea of a flower. When we think of a flower, we may call to mind specific memories of concrete things we call flowers. But when we think of forgiveness, there is no readily concrete thing in the world to call to mind as such. Instead, forgiveness is an abstraction from particular instances that have the essence of forgiveness. There are formal properties of forgiveness that make it recognizable despite any differences in the situation in which it is presented. The thing at issue here, then, is the formal properties that make economic personalism recognizable and, thereby, describable. In other words, the task is to formulate the sufficient and necessary conditions for some fact, state or affairs, or conduct to embody economic personalism.

I shall propose the following conditions, although they must be put to the test continuously, with an eye for new cases that might require further revisions or additions to this list:

1. In the case of conduct, the acting person may be a decision maker or the agent that freely and consciously carries out a deed in an economic situation or state of affairs. Conduct that is economic personalist will characterize person-mindedness absolutely, that is, the conduct is not relative to achieving some particular, self-interested end.

2. The meaning of conduct is to be understood broadly such that it includes not only active doing to bring about an economically relevant effect, but also the acts of thinking and judging, since choosing is an important part of conduct that is economically relevant. If, for example, someone chooses not to intervene to protect someone’s dignity or well-being for the sake of economic gain, such silence and inaction are themselves characterizable as conduct that is not economic personalist.

3. In the case of a thing or a real state of affairs, some examples are as follows.

Economic Personalism In Itself: The Formal Object

Let us summarize what we have to this point. We have examined the name economic personalism as the name of an idea. Toward this goal, we have analyzed the meanings of its composite parts, and the time and space situatedness to which these meanings apply. From this, we have also distilled the essence of the idea of economic personalism. Now, we must discover the thing to which this idea refers. How do we recognize the thing we can call economic personalism? This question presupposes that economic personalism exists in the world. Is this the case?

Consider the case of an airline that borders on bankruptcy. Consumer confidence is so low that the only passengers who will fly on this airline are those who receive free tickets as compensation for filling out an application for a major credit card. Everything points to major budget cuts, employee layoffs, and fare reductions. A new chief executive officer of this failing company is named, and he does exactly the opposite. He increases the budget for employee bonuses in order to reward any increase in the efficiency of the operations. Accordingly, each employee of an operation center receives a substantial bonus every month for their contribution to sustaining a record of on-time departures and arrivals. Instead of firing these employees at closing operation centers, he attempts to relocate them in needed, but previously ignored, geographical areas. Furthermore, he does not reduce fares because, as a person, he understands that to build a following of loyal customers, he needs to provide them with good service. This means, therefore, on-time arrivals and departures, comfortable and well-maintained seats, quality in-flight attention, and better than average airline food and beverages. All of this is costly; hence, fares could not be lowered to compete with budget flights. This did not present a problem in the CEO’s mind, since budget-flight passengers are sporadic and not likely to be drawn in the high volume necessary to save the airline from bankruptcy. He focused, instead, on the repeat customers that did travel only because of bargain fares. It did not take long before this airline company became one of the top-ranking airlines in the industry.44 There is no question that the decisions taken by this leader were founded on sound managerial and economic planning. But what stands out most of all is his ever-present person-mindedness. He helped displaced employees find a relocation site or alternative employment. He thought about the needs of the ordinary person sitting on the coach section of any one of the airplanes owned by the airline. He included
Things can be artifacts such as toys that are safe or that stimulate higher-level learning, lyrics that inspire rather than disparage persons, great literature, anything of beauty, any symbol of love or honor, or any material expression of a virtue, goodness, or any other elevating aspect of human reality. Real states of affairs include any interaction that manifests respect for a person's dignity, an honest deal, promises, forgiving, the demonstration and appreciation of human greatness in music or any other art, acts of prayer, a church perceived as such (and not as a museum or tourist attraction), an athletic competition, winning a game, and so on.

4. The conduct, thing, or real state of affairs must occur in a setting that is fundamentally economic in nature, which means it must involve a state of scarcity that gives rise to a choice that, in turn, results in a cost. For the conduct, fact, or state of affairs to obtain the character of being economical personalist, its economic nature must be recognizably nested in the richness of human social reality and the person-mindedness that it conjures. Clearly, the richness of human social reality does not need to be present in toto in the context of every particular economic situation.

5. The unifying element of those acts, actions, things, or states of affairs that become the objects of economic personalism is the quality of person-mindedness. This quality is present in the intuitive consciousness of the agent. It is also manifest in the relations of the objects that come together in a real state of affairs. If we consider the case of the workspace for the employees of the firm, person-mindedness would be exemplified if the space is adequate for the tasks given to the employee. If the nature of the work is writing, for example, the employee will require quiet and separate quarters to function most adequately. If the nature of the job requires machinery, it must be well-maintained and safe to operate. If the job requires detail work, the workspace must be adequately lit. These measures do not merely improve production because they facilitate the employee's work; they build loyalties.

If a conduct, a fact, or a state of affairs meets the foregoing conditions, then it can also be represented as follows:

Economic personalism is an object with three properties: a bearer, an economic content, and a unifying quality called person-mindedness. The bearers are either conduct by a person or a collection of persons, or a thing, or a real state of affairs in the world, for example, an artifact, an event, an exchange, a transaction. This object's existence, then, is dependent on human agency if the formal object is conduct, and it is dependent on a social object if the formal object is a thing or a real state of affairs. The content of this object is a situation that has a fundamentally economic character. Any economic situation is characterized by a recognition of scarcity that gives rise to a choice that necessarily involves a cost. The bearer of the object—the conduct or the real state of affairs—is thus contextually situated in an economic setting. The third element of this object is the quality of person-mindedness. Without this quality, the object would be no different than an acting economic agent, or an economic object. Person-mindedness adds the connectedness of the economic agent or the economic object to the human social reality, that world experienced as personally meaningful.

In short, we can say simply that economic personalism is economic agency or economic objects connected to human meaning and concern.

Notes

1. By phenomenological analysis I mean the activity of bringing the idea of economic personalism to epistemic clarity and realist orientation. This has not necessarily been the goal or the result of some phenomenological enterprises. The specific phenomenological procedure I follow is that described by Edmund Husserl in his Logical Investigations, namely, linguistic distinctions and clarifications following a regressive inquiry into meaning that leads to essences and, ultimately, to the a priori structure of the thing-in-itself given in experience. This procedure can be found in the work of Maurice Merleau-Ponty and Roman Ingarden. This article will follow that analytical procedure without employing any of the phenomenological terminology that Husserl coined in the effort to identify the steps and parts of the procedures of eidetic reduction and phenomenological reduction. Not even the term phenomenology shall be used in the text. I am deeply indebted to Barry Smith for my understanding of phenomenology.

2. Although contemporary mainstream economics can be generally characterized as free-market economics, some neoclassical schools such as the Chicago School stand out among the rest. Prior to the emergence of the present neoclassical period, the Austrian school of economics made its appearance with theoretical contributions that not only ended the classical period by demonstrating its errors, but these were also received as part of the theoretical foundations of neoclassical economics. Some of these contributions include the theory of subjective economic value, the notion of opportunity cost, the notion of imputation, and marginal utility theory (this last one, however, was also simultaneously developed by Léon Walras and W. Stanley Jevons). Concerning personalism, we shall examine it in great detail in what follows.


4. Husserl writes, "Only in (verbal expression) can truth, and in particular the truth of theory, become an abiding possession of science, a documented, ever available treasure for knowledge and advancing research." See Edmund Husserl, Logical Investigations (London: Routledge, 2001), 166.

5. Aristotle employs several senses for the term substance. According to one of these, for example, a head is an individual substance, but it is not necessarily an independent substance. Some features of independent substances include extension, an external boundary, connected parts, and numerical identity through time despite changes to any of its parts.

6. The fundamental difference between names and proper names lies in the generality and particularity, respectively, of the stories they tell. We can assume a general knowledge of the story the name Romeo tells, whereas the sense of Montague and Capulet is particular to the context of Romeo.
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and Act. When we consider nonfictional proper names, the case is similar. If we consider the name Winston Churchill alongside the name of any person on a bus in downtown Chicago, each name will tell a story about the named individual. The only difference is that Churchill’s story is undisputedly more generally known.


9. The contributions both in defense and opposition to market socialism have become known as the socialist calculation debate and they can be summarized as follows: The first contribution was made by Ludwig von Mises in 1922. See especially “The Artificial Market as the Solution of the Problem of Economic Calculation,” in Socialism (Indianapolis: Liberty Classics, 1985). In that work, Mises denies the possibility of economic calculation and rational resource allocation in market socialism. He argues that economic calculation can take place only by means of money prices established in a market for producer goods resting on private ownership of the means of production. By definition, Mises insists that markets cannot exist in socialism. Hence, market socialism can never achieve an efficient allocation of resources. The defense of market socialism was presented by Oskar Lange and Fred M. Taylor, “On the Economic Theory of Socialism,” Review of Economic Studies, 4, no. 1 (October 1936): 60–66. This paper presents a model of market socialism in which prices are fixed by the central planning board on a trial and error basis in an attempt to anticipate the supply and demand of households and socialist firms. With the advent of computers thirty years later, Oskar Lange published “The Computer and the Market,” in Socialism, Capitalism, and Economic Growth, ed. C. H. Feinstein (Cambridge: Cambridge University Press, 1967), 158–61. Lange argues that centralized calculation involving mathematical programming with computers is both feasible and necessary for the type of central planning that he calls market-oriented. Another well-known defense of market socialism was advanced by H. D. Dickinson in Economics of Socialism (Oxford: Oxford University Press, 1939). Dickinson proposes the same solution as Lange and Taylor: a system of price fixing by a central authority, where the state of the market of a particular commodity, that is, the relation of demand to supply, merely serves as an indicator to either raise or lower the prescribed price. Friedrich von Hayek contributes a lengthy and thorough reply to market socialism defenders in “Socialist Calculation Debate I: The Nature and History of the Problem,” “Socialist Calculation Debate II: The State of the Debate (1935),” and “Socialist Calculation Debate III: The Competitive Solution,” in Individualism and Economic Order (Chicago: University of Chicago Press, 1948), 119–208. Hayek observes: “The difference between such a system of regimented prices and a system of prices determined by the market can be described as being about as distinct as between an attacking army in which every unit and every man can move only by special command and by the exact distance ordered by headquarters, and an army in which every unit and every man can take advantage of every opportunity offered to them.” History has confirmed the warnings of Mises and Hayek.


11. Ibid., 115–16. This exposition advanced in 1871 is the first complete formulation of the theory of subjective economic value, which remains as the received theory of value in contemporary economics.

12. According to Ludwig von Mises, “The transformation of thought which the classical economists had initiated was brought to its consummation only by modern subjectivist economics, which converted the theory of market prices into a general theory of human choice.” See Human Action Chicago: Contemporary Books, 1963), 3.


15. In Human Action Mises writes: “Economics is the science of every kind of human action.” It is clear that the scope of economics as a theory of choice is quite broad; however, Mises fails to understand that economics is not equipped to examine purposeful behavior that is not specific and definite. A similar criticism is presented in Beyond Self-Interest: A Personalist Approach to Human Action (Lanham, Md: Lexington Books, 2001). Notheless, Mises should not bear this cross alone, since the view that economics is the science of every kind of human action is widely held by economists. Edward Lazear, for example, admits that economics has been impressionistic but successful. See Edward P. Lazear, Economic Imperialism, Hoover Institution paper, May 1999, 173. See also 5.

16. Smith and Brogaard contrast independent substances with smiles, blushes, or headaches, which require the existence of other entities as their bearers or carriers. See Barry Smith and Bertrand Brogaard, “Between Days,” 6, and is available at http://wings.buffalo.edu/philosophy/faculty/smith/articles/embrystatus.pdf.


21. A vagueness problem arises in borderline situations, whenever the application of an expression to a particular object neither unequivocally applies to the object nor fails to apply. The expression baldness could be applied to a borderline bald person, but arguably it may not serve as an adequate description. The textbook case of vagueness is the problem of the ship of Theseus. This ship was made entirely of wood and one day a wooden plank is replaced by an aluminum one. On another day, the same thing happens and another wooden plank is replaced by an aluminum one. This continues until the ship is made entirely of aluminum. Is this ship still the ship of Theseus? If not, at which point did it cease to be? Similar to the baldness problem, perhaps one may never know exactly what is this point. This is an epistemic problem because it concerns knowledge or the lack thereof.

22. The term ontology refers to the philosophical examination of existence (or being) and reality. Some philosophers distinguish between things that exist and things that are real, that is, those that have concrete existence. My thoughts exist, for example, but they are not real since they cannot be felt or touched. In an ontological investigation, there is no room for questioning about the subject under investigation whether we can know it certainly or justifiably, or whether we can perceive it or ever have sensorial access to it. These questions do not matter to ontology.

23. One could argue that my coming into being was dependent upon my parents, but this...
dependency is only applicable to my state of change from a potentiality to an actuality. Accordingly, my coming into existence as human life was entirely dependent upon my parents, but my subsequent existence as a human person is not. Some may argue that human personhood occurs at birth. But human life in the womb exhibits characteristics of personhood such as being an individual substance with the potential for rationality. Barry Smith and Berit Brogaard present a biological examination of the precise time in which human life in the womb can be shown to characterize existence as an independent substance. This occurs, they argue, in the sixteenth day following conception. See Smith and Brogaard, "Sixteen Days," http://wings.buffalo.edu/philosophy/faculty/smith/articles/embryostudy.pdf.


26. For a good analysis of agency, see Chisholm, Person and Object, 53–88. Suppose that I reproach someone because he could have traveled to Boston this morning, but did not do it. Do I mean "could have" in the sense of "having the power of doing it?" Clearly, I do not reproach him for having a general ability to get to Boston. What I must mean, then, is that he should have or ought to have traveled to Boston. But, what if traveling to Boston was truly not within his power? Chisholm points out that "any theory of agency should be adequate to the fact that some undertakings are within our power and others are not." In ordinary language, "can" and "could have" statements seem to work despite their ambiguity, but they are inadequate for a philosophical description of intention present in agency.

27. The first appearance of the term personalism is disputed. According to Albert Knudson, the first appearance was in German as personalismus in the 1799 Discourses by Schleiermacher, although Goethe employed the term personalism to refer to theism F. H. Jacobi. See Albert C. Knudson, The Philosophy of Personalism (Nashville: Abingdon Press, 1927), 17–18. According to John H. Lavelle, the first English-language use of the term personalism was in the 1860s by Walt Whitman and Benson Aclott, but their uses did not belong to any philosophical system. See John H. Lavelle, The Encyclopaedia of Philosophy, sv. personalism, 107. Personalism as a philosophical system emerged later. In 1901, the term personalism was employed by G. H. Howison in The Limits of Evolution to designate the metaphysical system he employed. Also in 1901, a book titled Personalism was authored by eight members of Oxford University. One of the essays in this book was written by H. Rashdall who employed the term personalism as a synonym for personal idealism. In 1903, Charles Renouvier wrote Le Personalisme to rename a doctrine he had previously called neocriticism. In 1906, William Stern dedicated his book Person and Sache to what he called critical personalism. In 1908, Borden Parker Bowne published Personalism, a systematic treatment of the philosophical position he had held for some time. Bowne began a movement that became known as the Boston School of Personalism. Among this school's followers we find theologian Albert Knudson and philosophers Peter Anthony Bertocci, Edgar Sheffield Brightman, and Walter George Mulder. Dr. Martin Luther King Jr. received his Ph.D. at Boston University under the direction of both Brightman and Mulder. There is also a California School of Personalism founded by Ralph Tyler Flewelling who also founded the new defunct The Personalist: A Quarterly Journal of Philosophy, Theology, and Literature. In 1985, Thomas Burod founded The Personalist Forum to continue the role left vacant by The Personalist. Other personalists include John H. Lavelle, L. Harold DeWolf, S. Paul Schilling, Enzmiz Rehak, and those associated with the International Forum on Persons based in Oxford, England. Among the better-known personalists we find Gabriel Marcel, Eirenne Gisele, Emmanuel Mounier, and Jacques Martin. Max Scheler has been labeled a personalist but he did not identify himself as such. The most notable contemporary personalist is Karel Wojtyla, a.k.a., John Paul II.


29. The distinction between first-order goods and higher-order goods was Carl Menger's contribution at the turn of the nineteenth century. He is the founder of the Austrian school of economics, but this and many other of his contributions went beyond the boundaries of the Austrian school and into the present mainstream of economic thought. See Menger's Principles of Economics.

30. Some figures of French personalism can be associated with this view, especially the work of Emmanuel Mounier. Despite insisting that "personalism opposes idealism" (10), he observes that reality is "permeated throughout with constrictions of the human mind and of social convention" (78). This incoherence can perhaps be explained by Mounier's view that "[personalism] is a philosophy but not a system" (xv). If a philosophical position is not systematic, then perhaps it is something in addition to a constriction of the human mind. No realist would ever characterize philosophy in this way. Perhaps Mounier was the first deconstructivist. With some reservation, Gabriel Marcel may be included alongside Mounier.

31. Albert Knudson classifies J. M. E. McTaggart as an atheist personalist, although McTaggart himself did not claim to be a personalist. See The Philosophy of Personalism, 22–37.


36. Some of the foundational literature includes Eugen von Böhm-Bawerk, Capital and Interest; Friedrich von Hayek, Prices and Production, and Profits, Interest, and Investment; and Friedrich von Wieser, Natural Value and Social Economics. For new developments in Austrian school economics, see the Review of Austrian Economics and the Quarterly Journal of Austrian Economics.

37. This, of course, would not be applicable in a regular economic analysis, since the context would be not relevant. Economic tools would thus be applied equally to a child pornography enterprise as they would to a flower shop.

38. This is the story of Continental Airlines in the last few years. For details of this miraculous recovery, see Gordon Bethune and Scott Huler, From Worst to First: Behind the Scenes of Continental's Remarkable Comeback (New York: John Wiley and Sons, 1998).

39. This is not the only real-world case of an enterprise guided by economic personalism. According to Fortune magazine's January 2001 survey of the top 100 companies to work for, Continental occupies the eighteenth place. The Fortune ranking does not employ the criterion of person-mindedness yet. Nonetheless, other firms in the Fortune ranking that have shown evidence of systematic person-mindedness include Microsoft, Hewlett-Packard, and Nordstrom. Not all cases of real-world economic personalism are to be found in this list or will be packaged as a firm.