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# Valuation of Illiquid Assets on Bank Balance Sheets\*

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## Abstract

Most of the assets on the balance sheet of a typical bank are illiquid. This exposes the bank to liquidity risk, which is one of the key risks for banks. Since the value of assets is determined by their risks, liquidity risk should be included in their valuation. Although in the literature models have been developed to include liquidity risk in the pricing of traded assets, these techniques do not easily extend to truly illiquid or non-traded assets. This paper develops a valuation framework for liquidity risk for these illiquid assets. Liquidity risk for illiquid assets is identified as the risk of being liquidated at a discount in a liquidity stress event (LSE). Whether or not an asset is liquidated depends on the liquidation strategy of the bank. The appropriate strategy for valuation purposes is shown to be a pro rata liquidation. The main result is that the discount rate used for valuation includes a liquidity spread that is composed of three factors: 1. the probability of an LSE, 2. the severity of an LSE, and 3. the liquidation value of the asset.

As an example the model is applied to the balance sheets of Barclays and UBS. It is noted that for both banks the compensation required for liquidity risk forms a significant part, approx. 15%, of their net operating income.

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\*Earlier versions of this paper were titled “Discounting Cashflows of Illiquid Assets on Bank Balance Sheet” .

# 1 Introduction

One of the main risks of a bank is liquidity risk. This is reflected by, for instance, the inclusion of liquidity risk measures in the Basel 3 framework [1]. Already before Basel 3 the BIS issued the paper “Principles for Sound Liquidity Risk Management and Supervision” [2], aimed at strengthening liquidity risk management in banks. The BIS-paper stresses the importance of liquidity risk as follows: “Liquidity is the ability of a bank to fund increases in assets and meet obligations as they come due, without incurring unacceptable losses. The fundamental role of banks in the maturity transformation of short-term deposits into long-term loans makes banks inherently vulnerable to liquidity risk, both of an institution-specific nature and those affecting markets as a whole.”

Since liquidity risk may result in actual losses, this paper argues it should be included in the valuation of balance sheet items. This paper assumes that the liabilities are liquid and as such are valued consistently with market prices. Instead the impact of liquidity risk on the valuation of assets is considered. The aim is to develop a valuation framework for liquidity risk that can be applied consistently across the different assets on a bank balance sheet. In particular the aim is to include derivatives, other traded assets, but also banking book assets. Banking book assets are held at historical cost and therefore their valuation is not required for financial reporting. Nevertheless valuation is important to calculate sensitivities such as duration and PV01’s. Valuation of banking book assets is also important to determine profitability of assets. Therefore, although for accounting purposes valuation of banking book items is not relevant, these are included in the valuation framework developed here.

In the literature a number of approaches to include liquidity risk or the liquidity of an asset have been developed. Extensions of the CAPM model with additional betas to include the risk of changes in liquidity of an asset have confirmed that liquidity risk is priced by investors, see e.g. the paper by Acharya and Pedersen [3] or the review article by Amihud, Mendelson and Pedersen [4]. It is useful to recall one of the basic results that result from these CAPM extensions [5, 4]. The expected return on an asset in an economy where investors are risk-neutral and have an identical trading intensity  $\mu$  is given by

$$R = r + \mu c \tag{1.1}$$

where  $r$  denotes the risk-free rate and  $c$  the liquidity cost of trading the asset as a fraction of its price. The application of this basic result to illiquid assets requires a re-interpretation [4]. In that case  $\mu$  may be interpreted as the probability of a liquidity shock. In a liquidity shock an investor will need to liquidate the asset and encounters a cost  $c$ . In this paper the event of a liquidity shock will be called a liquidity stress event (LSE) which includes both systemic liquidity shocks as well as idiosyncratic (firm-specific) events.

However this result cannot be applied directly to the valuation of assets on bank balance sheets for three reasons: 1) for illiquid assets there does not need to

be a market and therefore no equilibrium price. The valuation of a bank should determine the price at which the bank is willing to buy or sell. 2) A bank holds many different assets of different liquidity. In an LSE the bank typically does not need to sell off all its assets to meet the liquidity demand, the bank can decide which assets to liquidate. 3) The probability of an LSE and its impact will depend on specifics of the bank's balance sheet. E.g. a bank whose funding consists mainly of short-term wholesale funding has a much larger probability of an LSE (with a larger impact) than a bank with mostly long-term funding. These complications are addressed in the paper.

The research in this paper is motivated by a number of questions regarding the valuation of assets:

1. What is the impact of liquidity risk on the valuation of illiquid assets?
2. Liquidity risk events typically involve some complex dynamics. Can assets be valued without modelling the full complicated dynamics?
3. It is well known from research in recent years that investors do expect a discount in the price for illiquid assets. But how do individual investors, in this paper specifically banks, determine at what discount they are willing to buy or sell?
4. How are the values of more or less illiquid assets related?
5. How does the funding composition affect the valuation including liquidity risk? In particular, how does the inclusion of liquidity risk in the valuation of assets relate to recent proposals to include funding costs in the valuation of derivatives?

To address these questions this paper focuses on the discounting of cashflows generated by the different assets. It is recognized that the discounting of cashflows of assets is determined by their liquidity through the possibility that the bank has to liquidate (a fraction of) the asset in the event of liquidity stress. As a consequence the discount rate includes a liquidity spread. The main result of this paper is that the liquidity spread is composed of the probability of a liquidity stress event (an event in which the bank is forced to sell some of its assets), the severity of the liquidity stress event, and the liquidation value of the asset.

The outline of this paper is as follows: Firstly, section 2 develops a liquidity risk valuation framework and discusses some consequences. Section 3 extends the model to include credit risk and optionality. Section 4 considers the impact of the funding composition. In section 5 a paradox is discussed and as an example the value of the assets on Barclays and UBS balance sheet (per Q3 2014) is calculated. Lastly the conclusions are summarized.

## 2 Liquidity Risk Valuation Framework

### 2.1 First pass: Liquidity risk and valuation

In recent years the impact of liquidity risk on pricing of assets has been studied. In particular, research has been done to extend the CAPM model to include liquidity risk, such as the work of Acharya and Pedersen [3]. It is useful to recall these extensions to clarify the differences with the approach in this paper.

Acharya and Pedersen define a stochastic illiquidity cost  $C_i$  for security  $i$  that follows a normal process in discrete time. The illiquidity cost is interpreted as the cost of selling the security. Furthermore it is assumed that an investor buying a security at time  $t$  will sell the security at time  $t + 1$ . Liquidity risk in this model comes from the uncertainty of the cost of selling the security. With this set-up Acharya and Pedersen derive a liquidity-adjusted CAPM with three additional betas.

Although the extension of CAPM including liquidity risk is useful to understand prices of traded assets, such as securities, it not easily extend to the valuation of most of the assets on a bank's balance sheet. One reason is that most of these assets are not traded. Loans, mortgage, and other assets in the banking book are intended to be held to maturity. Hence assuming the asset will be sold and assuming a stochastic cost is not appropriate for these assets. Even assets in the trading book may not be traded. For instance OTC derivatives, whose market risks will be hedged through trading hedge instruments, may well be held to maturity. Hence the CAPM approach, which assumes that an asset needs to be sold and model liquidity risk by stochastic liquidity costs, is not appropriate for most assets on a bank balance sheet.

The question is how these assets that are intended to be held to maturity are sensitive to liquidity risk. Whatever the changes in liquidity cost, as long as these assets are held to maturity as intended, their pay-off is not affected by liquidity risk. Therefore it seems that these assets are not sensitive to liquidity risk, which would imply that liquid and illiquid assets with the same pay-off should have the same value.

The resolution this paper proposes is that, although the assets may be intended to be held to maturity, when the bank is experiencing a liquidity stress event, the bank may be forced to liquidate some of its assets at a discount. Therefore the pay-off generated by the asset may be lower than the contractual pay-off when a bank is exposed to liquidity risk. This discount should be reflected in the value of the asset. It is clear that an illiquid asset, which has a larger discount in a forced liquidation than a liquid asset, will have a lower value (when they have the same contractual pay-off).

These considerations lead to the following definition of liquidity risk:

Liquidity risk is the risk for an event to occur, that would force a bank to liquidate some of its assets.

Such an event can therefore be termed a liquidity stress event (LSE). In the next section, a simple model for such events is proposed.

## 2.2 Liquidity Risk Model

In this paper LSEs are modelled as random events. The model consists of three components:

- The probability that an LSE occurs:  $PL(t_1, t_2)$  will denote the probability of such an event between  $t_1$  and  $t_2$ .
- The severity of an LSE. The severity will be indicated by the fraction of the assets that a bank needs to liquidate  $f$ . By definition  $0 \leq f \leq 1$ . For simplicity  $f$  will be assumed to be a fixed (non-random) number.
- The dependence structure of LSEs and other events. The model assumes that LSEs are assumed to be independent from each other and from other events such as credit risk or market risk events.

In particular, the model assumes that LSEs follow a Poisson process with a constant intensity  $p \geq 0$ , which implies for an infinitesimal time interval  $dt$

$$PL(t, t + dt) = p dt. \quad (2.1)$$

This set-up simplifies the complicated dynamics of an LSE to the probability that the event occurs and the fraction of assets that the bank needs to liquidate in such an event. This simplification is justified since, the return of the asset to the bank is only affected by whether or not it needs to be liquidated. Hence the value of an asset depends on above effective parameters.

Of course, more insight in the liquidity risk of a bank is obtained by considering all potential contributors, such as retail deposits run-off, wholesale funding risk, collateral outflows, intraday risks etc. However for the valuation of an asset it only matters if and when it gets liquidated, not if the liquidation is a result of retail deposits or wholesale funding withdrawal.

The interpretation of above model is that the bank gets hit at random times by an LSE. In particular, the bank has at any time the same risk of being hit by an LSE, there is no notion of increased risk. An extension of the model that would support multiple states, such as “high risk” and “low risk” with different probabilities of an LSE and some probabilities to migrate from one state to the other, might be more realistic, but would also have many more parameters to calibrate. As discussed later, the lack of traded instruments to hedge liquidity risk make it difficult to calibrate the parameters to traded market instruments. Because of the inherent difficulties to calibrate parameters for liquidity risk, this paper chooses the above set-up with a minimum of parameters that needs to be assessed.

## 2.3 Valuation with liquidity risk

In an LSE a bank will liquidate some of its assets. These assets will be sold at a discount depending on the liquidity of the asset. This discount in case of an LSE may be recognized by defining an effective pay-off.

$$\text{Effective pay-off} = \begin{cases} \text{contractual pay-off} & \text{if no LSE occurs} \\ \text{stressed value} & \text{if LSE occurs} \end{cases} \quad (2.2)$$

The contractual pay-off includes all cashflows of the asset, for example optionality, cashflows in case of default, cashflows if triggers are hit etc.

The stressed value includes the discount for liquidating part of the position in the LSE. In case of a single LSE at time  $\tau$  the stressed value may be expressed as

$$\text{stressed value} = f_A V(\tau) LV + (1 - f_A) V(\tau), \quad (2.3)$$

where  $V(\tau)$  is the value of the asset at time  $\tau$ ,  $f_A$  is the fraction of the asset that the bank will liquidate, and  $LV$  is the liquidation value as a fraction of the value of the asset. It is assumed here that assets are divisible and any part of the assets can be liquidated.

The fraction  $f_A$  of the asset that the bank will liquidate will be determined by a liquidation strategy. In the next section the liquidation strategy that should be used in valuation is derived.

Definition: The value of an asset under liquidity risk is defined as the present value of the effective pay-off

$$V = PV[\text{Effective pay-off}] \quad (2.4)$$

Consider a cashflow of an illiquid asset at some future time  $T$ . In absence of default risk the value at time  $t$  of the cashflow is related to the value at time  $t + dt$  through

$$V(t) = e^{-rdt} V(t+dt)(1-pdt) + e^{-rdt} [f_A V(t+dt) LV + (1-f_A) V(t+dt)] pdt \quad (2.5)$$

The first term on the r.h.s. is the contribution from the scenario that no LSE occurs between  $t$  and  $t + dt$ , the second term is based on (2.3) and is the contribution from the scenario that an LSE occurs. The contribution from multiple LSEs between  $t$  and  $t + dt$  may be neglected as long as  $p$  is finite, since this contribution is of order  $(pdt)^2$  and  $dt$  is an infinitesimal time period.

Equation (2.5) may be rewritten as

$$V(t) = e^{-rdt} V(t+dt) [1 - p(1-LV)f_A dt]. \quad (2.6)$$

By introducing a liquidity spread

$$l = p(1-LV)f_A, \quad (2.7)$$

this becomes

$$V(t) = e^{-r dt} V(t + dt)(1 - l dt). \quad (2.8)$$

The value of a cashflow at a future time  $T$  of notional 1 in absence of default risk is derived by iterating (2.8)

$$V = e^{-(r+l)T}, \quad (2.9)$$

since  $\lim_{dt \downarrow 0} (1 - l dt)^{T/dt} = e^{-lT}$ .

The liquidity spread (2.7) used in discounting depends on the fraction of the asset  $f_A$  that a bank liquidates, this fraction will be determined in the next section.

## 2.4 Liquidation strategy

Consider a balance sheet with a set of assets  $A_i$  with  $i = 1, 2, \dots, N$ , where  $A_i$  denotes the market value and each asset has a unique liquidation value  $LV_i$ . Without loss of generality an ordering of the assets can be assumed:  $LV_i > LV_j$  if  $i < j$ .

Definition: A liquidation strategy for a set of assets  $A_i$  is a set of fractions  $s_i$  of assets to sell such that

$$\sum_{i=1}^N s_i A_i = f \sum_{i=1}^N A_i. \quad (2.10)$$

with  $0 \leq s_i \leq 1$  and the sum over  $i$  covers all assets on the balance sheet. Here  $A_i$  denote the market values of the assets.

Such a strategy could be, for instance, to sell the most liquid assets until sufficient assets have been liquidated to reach  $f \sum_i A_i$ . Note that the strategy is allowed to depend on the order of the assets, but not on the liquidation values  $LV_i$ . The motivation is that a bank's liquidation strategy will be, more likely, of the type to liquidate assets based on their relative liquidity (e.g. most liquid assets first) instead of on their exact liquidation values.

Definition: An admissible liquidation strategy is a strategy  $s_i^*$  such that the liquidity spreads implied by the strategy

$$l_i = p(1 - LV_i) s_i^*, \quad (2.11)$$

satisfy the condition that for any set  $LV_i$

$$LV_i < LV_j \Rightarrow l_i > l_j. \quad (2.12)$$



Definition: An optimal admissible liquidation strategy is an admissible liquidation strategy with the lowest loss in an LSE. This loss is defined as

$$\text{loss} = \sum_i s_i A_i (1 - LV_i). \quad (2.13)$$

To demonstrate that the optimal admissible liquidation strategy is given by  $s_i^* = s_j^*$  for all  $i, j$ , it first needs to be noted that a strategy with  $s_i > s_j$  for  $i < j$  is not an admissible strategy. Consider e.g.  $s_1 > s_2$ . Then the choice  $LV_1 = LV_2 + \frac{s_1 - s_2}{2s_1}(1 - LV_2)$  implies  $l_1 > l_2$ . (It can be checked that this expression for  $LV_1$  is a valid choice in the sense that  $LV_1 > LV_2$  and  $LV_1 < 1$ .) Therefore  $s_1 > s_2$  violates the requirement (2.12). Note that the same reasoning can be applied to any  $i, j$  with  $i < j$ , and that it is sufficient to have one choice of LV's that violates (2.12), since definition (2.12) should hold for any set LV's.

It can be concluded that the set of admissible liquidation strategies may be characterized by:  $s_1 \leq s_2 \leq s_3 \leq \dots \leq s_N$ , where  $N$  denotes the last asset. Within this set the optimal choice is  $s_1 = s_2 = s_3 = \dots = s_N$ , since it will lead to the lowest loss for the bank in an LSE. The conclusion is that the optimal admissible strategy is specified by  $s_1 = s_2 = s_3 = \dots = s_N = f$ .

The final step in the completion of the valuation framework is the determination what fraction of an asset  $f$  in (2.7) a bank will liquidate in an LSE. The optimal admissible liquidation strategy has been defined to determine this fraction. It is the natural choice for valuation of possible liquidation strategies, since it preserves the relation between liquidation values and liquidity spreads (2.12) and within this admissible set minimizes the loss of the liquidation of assets.

## 2.5 Summary of the model

Putting the above liquidity risk model, valuation approach and optimal admissible liquidation strategy together the result is the following.

A cashflow at time  $T$  of an asset  $A_i$  without default risk should be discounted with the discount factor

$$DF = e^{-(r+l_i)T}, \quad (2.14)$$

where the liquidity spread is given by

$$l_i = p(1 - LV_i)f. \quad (2.15)$$

Note that the discount factor of the cashflow depends on the liquidity of the asset that generates the cashflow through  $LV_i$ . The other two factors, the probability of an LSE  $p$  and the severity of an LSE  $f$ , are not asset specific, but are determined by the balance sheet of the bank.

Note that the model is consistent with the basic CAPM result (1.1) mentioned in the introduction when the fraction  $f = 1$ , and the liquidity cost  $c$  is identified as the liquidity discount in an LSE:  $c = 1 - LV$ .

## 2.6 Some consequences of the model

A consequence of (2.15) is that liquidity spreads of different assets (on the same balance sheet) are related. Since in (2.15) the probability of an LSE and the fraction of assets that need to be liquidated are the same for all assets, it follows immediately that

$$\frac{l_i}{l_j} = \frac{1 - LV_i}{1 - LV_j}. \quad (2.16)$$

The liquidity spread of asset  $i$  and asset  $j$  are related through their liquidation values.

A nice feature of the model is that it allows to explain a different discount rate for a bond and a loan. Consider, for example, a zero-coupon bond and a loan with the same issuer/obligor, same maturity, notional, and seniority. The zero-coupon bond and loan therefore have exactly the same pay-off (even in case of default). Nevertheless if the zero-coupon bond is liquidly traded, a difference in valuation is expected. The model developed here, can provide an explanation for this difference. The above relation (2.16) shows that the liquidity spreads are related through the liquidation values of the zero-coupon and the loan. For example, if the probability of an LSE for a bank is estimated at 5% per year, and the severity of the event is that 20% of the assets need to be sold, and the liquidation value for the ZC-bond is estimated at 80% and for the loan at 0% (since the loan cannot be sold or securitized quickly enough) then the liquidity spreads for the bond and loan are:

$$l_{\text{bond}} = 20\text{bp}, \quad (2.17)$$

$$l_{\text{loan}} = 100\text{bp}. \quad (2.18)$$

These spreads are based on above example, and may differ significantly between banks. Nevertheless, they clarify that it is natural in this framework that a different discount rate is used for loans and bonds.

In this framework also the position size will affect the discount rate. Empirical studies find a linear relation between the size of the sale and the price impact [6, 7]. In the context of this paper this translates into a linear relation between the position size and the liquidation value:

$$LV_i = 1 - cx_i \quad (2.19)$$

where  $x_i$  is the size of position in asset  $i$ , e.g. the number of bonds, and  $c$  a constant. Consider a different position  $x_j$  in the same asset. From (2.16) it immediately follows that

$$\frac{l_i}{l_j} = \frac{x_i}{x_j}. \quad (2.20)$$

Given a linear relation between the size of a sale and the price impact, the framework derived here implies a linear relation between liquidity spread and position size.

## 2.7 Replication and Parameter Estimation

One of the important concepts in finance is the valuation of derivatives through determining the price of a (dynamic) replication strategy. Unfortunately, liquidity risk is a risk that cannot be replicated or hedged. In principle it is conceivable that products will be developed that guarantee a certain price for a large sale; e.g. for a certain period the buyer of the guarantee can sell  $N$  shares for a value  $N \times S$ , where  $S$  denotes the value of a single share. Such products would help in determining market implied liquidation values, but it is difficult to imagine that such products will be developed that apply to large parts of the balance sheet.

In any case, currently liquidity risk cannot be hedged. Nevertheless the risk should be valued. Therefore it seems appropriate to use the physical probability of an LSE and liquidation value to determine the liquidity spread in (2.15) as opposed to an imaginary risk neutral probability and liquidation value. Clearly, if it would be possible to hedge this risk then the risk neutral values implied by market prices should be used.

The physical probability of LSEs and the severity of the events are required to estimate the liquidity spread, see (2.15). These may be difficult to estimate. Perhaps more importantly, in the absence of hedge instruments and associated implied parameters, estimates may be less objective than desired.

On the other hand a bank should already have a good insight in the liquidity risk it is exposed to. E.g. through stress testing a bank has insight in the impact of different liquidity stress events. The BIS paper “Principles for Sound Liquidity Risk Management and Supervision” [2] gives guidance to banks how to perform stress tests. Such stress tests should provide some provide insight in bank-specific risks, that in combination with market perception of liquidity risk through e.g. liquidity spreads on traded instruments should provide estimates for  $p$  and  $f$ .

## 3 Extensions of the model

### 3.1 Including Credit Risk

This section adds credit risk to the framework. Recall (2.6) with (2.7). The inclusion of default risk is straightforward under the assumption that default events are independent from LSEs. The result is

$$V(t) = e^{-rdt}V(t + dt)[1 - ldt - pd \times LGDdt], \quad (3.1)$$

where  $pd$  is the instantaneous probability of default and LGD the Loss Given Default. By introducing a credit spread

$$s_{\text{credit}} = pd \times LGD \quad (3.2)$$

and solving (3.1) in a similar way as (2.6) gives the following value of a cashflow of nominal 1

$$V = e^{-(r+l+s_{\text{credit}})T}. \quad (3.3)$$

The discount rate consists of a risk-free rate, a liquidity spread and a credit spread.

### 3.2 Liquidity Risk for Derivatives

Liquidity risk also affects the value of derivatives. In a Black-Scholes framework liquidity risk results in an extra term in the PDE [8].

A brief derivation starts from a delta-hedged derivative's position. Demanding that the value of riskless portfolio of derivative's position and delta-hedge grows at the risk-free rate gives

$$dV - \Delta dS = r(V - \Delta S)dt, \quad (3.4)$$

where  $V$  denotes not the value of the derivative, but the value of the derivative's position, as indicated above. The Delta has the usual definition:  $\Delta = \partial_S V$ , and  $S$  denotes the underlying that follows a geometric Brownian motion. Including liquidity risk gives

$$dV = \partial_t V dt + \partial_S V dS + \frac{1}{2} \sigma^2 S^2 \partial_S^2 V - f(1 - LV_V) \max(V, 0) dN, \quad (3.5)$$

The last term on the r.h.s. is the extra term coming from liquidity risk, here  $N$  follows a Poisson process with intensity  $p$ .  $LV_V$  denotes the liquidation value of the derivative. The max-function reflects that the value of the derivative can be both positive and negative (depending on the type of derivative) and that only positions with a positive value will be potentially liquidated in an LSE.

Taking the expectation of the Poisson process  $dN$ , under the assumption of independence with  $dS$  gives

$$\partial_t V + rS \partial_S V + \frac{1}{2} \sigma^2 S^2 \partial_S^2 V = rV + l_V \max(V, 0). \quad (3.6)$$

Here  $V$  denotes the value of the derivative's position,  $S$  the underlying stock,  $\sigma$  the volatility, and  $l_V$  the liquidity spread of the derivative's position. The last term on the r.h.s. is the extra term coming from liquidity risk and is in fact equivalent to the last term on the r.h.s. of (2.8). Note that it is assumed that the underlying is perfectly liquid (in the sense that its liquidation value  $LV = 1$ ).

In [8] also extensions of (3.6) are discussed that include credit risk.

A remarkable feature of (3.6) is that it is similar to models that some authors have proposed for inclusion of funding costs in the valuation of derivatives. In particular the extra term  $l_V \max(V, 0)$  has the exact same form as the term for inclusion of funding costs derived by e.g. [9], with funding spread replaced by liquidity spread. The model above is more complex than the model including funding costs since the liquidity spread may be dependent on, for example, position size.

## 4 Funding costs and liquidity risk

The probability and severity of an LSE for a bank is largely determined by its funding composition. In the previous sections we treated the funding of a bank simply as a given, which resulted in some liquidity risk that should be included in the valuation of assets. Here the funding is considered more explicitly, through two examples:

1. adding an asset to the balance sheet that is term funded,
2. considering a special balance sheet where the income from the liquidity spreads exactly compensates the funding spread costs.

### 4.1 Adding an asset that is term funded

Consider the following simple balance sheet

$$\begin{array}{c|c} A_i & L_j \\ \hline & E \end{array}$$

where all assets  $A_i$  have the same maturity  $T$ , without optionality or coupon payments. These could be thought of as a combination of zero coupon bonds and bullet loans. The liabilities have varying maturities and may include for instance non-maturity demand deposits.

Define the impact of liquidity risk on the total value of the assets as the Liquidity Risk Adjustment (LRA)

$$LRA = \sum_i A_i^0 - \sum_i A_i \quad (4.1)$$

where  $A_i^0$  is the value of the asset without liquidity risk

$$A_i^0 = A_i(l_i = 0) = A_i e^{l_i T} \quad (4.2)$$

Now consider adding an asset  $A_{\text{new}}$  with the same maturity  $T$  that is term funded. The question is what is the impact on the LRA. The new LRA is

$$LRA_{\text{new}} = \sum_i A_i^0 - \sum_i A_i^{\text{new}} + A_{\text{new}}^0 - A_{\text{new}} \quad (4.3)$$

where  $A_i^{\text{new}}$  is the value with the new liquidity spread after adding the new asset and its term funding.

To estimate the impact on LRA the first step is to determine the new liquidity spread. Clearly the liquidation values  $LV_i$  of the assets do not change. Also the probability of an LSE should not change, since the funding composition has not changed for the exception of adding a liability with the same maturity as the assets, which therefore does not contribute to the probability of an LSE. The only

change is in the fraction of assets that need to be liquidated. Since the funding withdrawn in an LSE is the same before or after adding the asset when the asset is term-funded, the following relation holds:

$$[\sum_i A_i + A_{\text{new}}]f^{\text{new}} = [\sum_i A_i]f^{\text{old}} \quad (4.4)$$

Hence the new fraction is

$$f^{\text{new}} = \frac{\sum_i A_i}{\sum_i A_i + A_{\text{new}}} f^{\text{old}} \quad (4.5)$$

The old and new liquidity spreads are given by

$$l_i^{\text{old}} = p(1 - LV_i)f^{\text{old}} \quad (4.6)$$

$$l_i^{\text{new}} = p(1 - LV_i)f^{\text{new}} \quad (4.7)$$

The impact of adding the term-funded asset on the LRA is

$$LRA_{\text{new}} - LRA = \sum_i (A_i - A_i^{\text{new}}) + A_{\text{new}}^0 - A_{\text{new}} \quad (4.8)$$

$$= \sum_i (A_i - A_i e^{-(l_i^{\text{new}} - l_i^{\text{old}})T}) + A_{\text{new}} e^{l_{\text{new}}T} - A_{\text{new}} \quad (4.9)$$

where the relations  $A_i^{\text{new}} = A_i^0 e^{-l_i^{\text{new}}T}$ ,  $A_i = A_i^0 e^{-l_i^{\text{old}}T}$ , and  $A_{\text{new}} = A_{\text{new}}^0 e^{-l_{\text{new}}T}$  were used. Expanding this expression to first order in  $A_{\text{new}}/(\sum_i A_i)$  gives

$$LRA_{\text{new}} - LRA = A_{\text{new}}(l_{\text{av}}^{\text{new}} - l_{\text{av}}^{\text{old}})T, \quad (4.10)$$

where  $l_{\text{av}}^{\text{old}} = (\sum_i l_i^{\text{old}} A_i)/(\sum_i A_i)$ . Hence, even though the new asset is term-funded the liquidity risk adjustment does change. The reason is that the new asset and its term funding is not isolated from the rest of the balance sheet. In an LSE the new asset may also (partly) be liquidated. And indeed, in the liquidation strategy derived in section 2.4 for valuation, it will be pro rata liquidated.

Equation (4.10) shows that the LRA decreases when the new asset added is more liquid than the other assets on average.

## 4.2 A special balance sheet that balances funding costs and liquidity spread income

Up to now only the valuation of assets has been considered. However a bank also manages the income generated from these assets. From an income perspective a bank would want that the liquidity spread it earns on its assets is (at least) equal to the funding spreads it pays on its liabilities and equity:

$$\sum_i l_i A_i = \sum_j s_j^F L_j + s^E E \quad (4.11)$$

where  $s_j^F$  is defined as the spread on liability  $L_j$  relative to the risk-free rate  $r$  and  $s^E$  the spread paid on equity.

Define the average funding spread as

$$s_F = \frac{\sum_j s_j^F L_j + s^E E}{\sum_j L_j + E} \quad (4.12)$$

Then it is clear that (4.11) implies that the average liquidity spread equals the average funding spread

$$s_F = l_{av} \quad (4.13)$$

Hence the liquidity spread for asset  $A_i$  in this special case is related to the average funding spread by

$$l_i = \frac{(1 - LV_i)}{(1 - LV_{av})} r_F \quad (4.14)$$

where  $LV_{av} = \sum_i LV_i A_i / \sum_i A_i$ .

This suggests that in this special case a bank can charge for liquidity risk through its funding costs when it corrects for the liquidity of the asset. In particular

- In the FTP framework of such a bank, the funding costs can be charged for the assets, but would differentiate between funding of liquid and illiquid assets through the factor  $\frac{(1-LV_i)}{(1-LV_{av})}$ . E.g. the FTP for a mortgage portfolio would go down when a bank has securitized these (but have kept them on the balance sheet), since liquidation value  $LV$  of securitized mortgages is higher.
- Similarly the liquidity risk adjustment, introduced in the previous section, of a derivative is related to the Funding Valuation Adjustment that some authors have proposed. The LRA would however distinguish between liquid and less liquid derivatives, such as an OTC and exchange traded option that are otherwise the same. An example is given in [8].

Remains the question how “special” this special case is. Many banks would recognize (4.11) as something they apply ignoring the commercial margins on both sides of the balance sheet. However, most banks base their liquidity spreads on their funding costs, although (4.11) may be satisfied, its the liquidity spreads do not accurately price the liquidity risk of the bank. Nevertheless, adjusting for the liquidity of an asset according to (4.14) may improve pricing to account for the liquidity of the asset.

## 5 A paradox and an example

### 5.1 A paradox

As discussed in section 2 the liquidity spread is determined by the loss from a forced sale of part of the assets in a liquidity stress event. The applied sell strategy is to

sell the same fraction of each asset. In practice however one would sell the most liquid assets as this results in a smaller loss. Since a larger loss is accounted for in the valuation, it seems that a risk-free profit can be obtained by holding an appropriate amount of liquid assets or cash as a buffer for a liquidity stress event.

To analyze the paradox, consider a bank with a simple balance sheet, as shown below

$$\begin{array}{c|c} \hline A = 80 & L = 80 \\ \hline C = 20 & E = 20 \\ \hline \end{array}$$

This bank has 80 illiquid assets, 20 cash, and its funding consists of 80 liabilities, and 20 equity. It is exposed to an LSE where 20% of the funding is instantaneously removed.

If the stress event occurs the resulting balance sheet used in the valuation is

$$\begin{array}{c|c} \hline A = 64 & L = 60 \\ \hline C = 16 & E = 20 \\ \hline \end{array}$$

The sale of the assets will result in a loss  $= (1 - LV_A)16$ . This loss is born by the equity holders, who in this setup, provide the amount  $(1 - LV_A)16$ . This amount combined with the result from the sale of the assets  $LV_A16$ , and a cash amount of 4 covers the withdrawal of funding. Note that this can be viewed as a two-step approach whereby the funding withdrawal is covered by the cash and immediately supplemented by the sale of the assets and the cash provided by the equity holders.

In practice a bank will use its cash buffer to compensate the loss of funding. In contrast to the strategy of the pro rata sale of assets used for valuation, this strategy will not lead to a loss. The resulting balance sheet is

$$\begin{array}{c|c} \hline A = 80 & L = 60 \\ \hline C = 0 & E = 20 \\ \hline \end{array}$$

The paradox is that the value of the assets includes the possibility of a loss (through the liquidity spread), whereas in reality this loss seems to be avoided by using the cash as a buffer.

However, the bank is now vulnerable to a next LSE, whereby 20% of its funding is withdrawn. To be able to withstand such an event a cash buffer of 16 is required. To avoid any liquidity risk this buffer should be realized immediately, which can be achieved by the same sale of assets as in the strategy for valuation, resulting in the same loss. Therefore, to avoid any liquidity risk the same loss is born by the equity holders, which resolves the paradox.

In practice the assets may be sold over a larger period of time, thereby the bank chooses to accept some liquidity risk to avoid the full loss by an immediate sale. The optimal strategy in practice is the result of risk reward considerations.



Assets	mGBP
Cash, balances at central banks and items in the course of collection	53,783
Trading portfolio assets	122,309
Financial assets designated at fair value	43,324
Derivative financial instruments	382,695
Available for sale financial investments	87,891
Loans and advances to banks	45,055
Loans and advances to customers	437,756
Reverse repurchase agreements and other similar secured lending	158,392
Goodwill and intangible assets	7,988
Other assets	26,537
Total assets	1,365,730

Table 1: Barclays balance sheet per 30 sep 2014 [10].

## 5.2 Example for Barclays and UBS

In this section the model is applied to the balance sheets of Barclays and UBS<sup>1</sup>. The financial data used in this section is based on the (publicly available) 2014 Q3 results [10, 11, 12]. This data is not very detailed and it is clear that the analysis can be improved when details of the balance sheet are known. The purpose of this section is to illustrate the application of the methodology and to show the approximate impact of liquidity risk on valuation.

In table 1 the assets on the Barclays balance sheet are shown as per 30 sep 2014.

As an LSE the 1-month event considered in the LCR is used. This is described as a significant stress scenario and in this example a probability of 1 in 25 years is assigned to this scenario

$$p = 4\%. \quad (5.1)$$

According to the Q3 2014 results Barclays has a liquidity pool 146b GBP and LCR= 115%. This suggests that the impact of a stress event as considered in the LCR has an impact of  $146b/115\% = 127b$  net cash-outflow in the 1-month stress period. This results in a stress severity of

$$f = 127b / \sum_i A_i LV_i = 16\%. \quad (5.2)$$

For the various assets on the balance sheet a liquidation value is estimated based on the general description of the asset type. Note that with more detailed information many other aspects could be taken into account to increase the accuracy of the estimates, such as maturity, collateral, client/counterparty, type of

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<sup>1</sup>The author has no connections with either Barclays or UBS. All analysis is based solely on publicly available data.

Assets	LV	$l$
Cash, balances at central banks and items in the course of collection	100%	0.00%
Trading portfolio assets	100%	0.00%
Financial assets designated at fair value	80%	0.13%
Derivative financial instruments	50%	0.33%
Available for sale financial investments	80%	0.13%
Loans and advances to banks	100%	0.00%
Loans and advances to customers	25%	0.49%
Reverse repurchase agreements and other similar secured lending	95%	0.03%
Goodwill and intangible assets	0%	0.65%
Other assets	0%	0.65%
Average for total assets		0.28%

Table 2: Liquidity spreads for the assets on Barclays balance sheet.

derivative, etc. The estimated LV's and the resulting liquidity spreads are summarized in table 2. From table 2, it is seen that the liquidity spread ranges from 0bp (for e.g. cash) to 65bp for illiquid assets. The average spread  $l_{av} = 0.28\%$  times the total assets gives 3.8b which is the total compensation required for liquidity risk per annum. This is a significant part (approx. 15%) of the net operating income of 25b in 2013.

Not to the single out Barclays the results for UBS are included as well based on Q3 2014 reports [12]. The results may be found in table 3. From table 3, it is seen that the liquidity spread ranges from 0bp (for e.g. cash) to 91bp for illiquid assets. This variation is somewhat larger than for Barclays. The reason is that the estimated severity of the LSE is larger with 23%. The average spread  $l_{av} = 0.38\%$  times the total assets gives 3.9b CHF which is the total compensation required for liquidity risk per annum. This is a significant part (approx. 14%) of the net operating income of 28b in 2013.

Note that a standard way to include liquidity risk in an FTP framework is to consider the opportunity cost of the liquidity pool. These costs can then be allocated to illiquid assets or funding generating the liquidity risk. However such an approach is not appropriate for valuation purposes, since the liquidity pool is liquid by definition, hence the value of these assets can be observed in the market, and there is from a valuation perspective no cost generated by the assets in the liquidity pool.

The main observations from this exercise are that, as expected, liquidity spreads of different assets on the same balance sheet differ significantly, liquidity spreads between similar assets on different balance sheets may differ due to different sensitivity to liquidity risk, and liquidity risk is significant.

Assets	mCHF	LV	l
Cash and balances with central banks	108,745	100%	0.00%
Due from banks	17,041	100%	0.00%
Cash collateral on securities borrowed	26,020	100%	0.00%
Reverse repurchase agreements	68,050	95%	0.05%
Trading portfolio assets	130,413	90%	0.09%
Positive replacement values	247,580	50%	0.45%
Cash collateral receivables on derivative instruments	31,171	100%	0.00%
Financial assets designated at fair value	5,507	80%	0.18%
Loans	310,262	25%	0.68%
Financial investments available-for-sale	55,956	80%	0.18%
Investments in associates	896	0%	0.91%
Property and equipment	6,651	0%	0.91%
Goodwill and intangible assets	6,590	0%	0.91%
Deferred tax assets	10,074	0%	0.91%
Other assets	24,301	0%	0.91%
Total assets	1,049,258		0.38%

Table 3: Liquidity spreads for the assets on UBS balance sheet.

## 6 Conclusions

This paper develops a liquidity risk valuation framework. It is shown that liquidity risk of a bank affects the economic value of its assets. The starting observation is that under an LSE the bank needs to liquidate some of its assets, which means these will be sold at a discount. To develop the valuation framework a liquidation strategy of the bank needs to be determined. It is shown that the optimal liquidation strategy suitable for valuation is a strategy where of each asset the same fraction is liquidated. The result is that cashflows are discounted including a liquidity spread. This liquidity spread consists of three factors: the probability of an LSE, the severity of an LSE, and the asset-specific discount in case of liquidation in an LSE.

The answers to the questions posed in the introduction have been addressed in the main text. Here the answers are summarized:

1. Liquidity risk has an impact on the valuation of assets. This research shows that the impact on the valuation is determined by the above mentioned three factors.
2. The valuation framework in this paper does not involve modelling the complex dynamics of LSEs. Determination of the probability and severity of LSEs in combination with the liquidity of the assets is sufficient.

3. In this framework the discount that banks should use to value illiquid assets is determined by the liquidity spread derived.
4. The framework implies that the liquidity spread of two assets on the same balance sheet is related through a simple relation involving only the liquidation values of the assets (2.16). This suggests the same relation should hold for traded prices of liquid and less liquid assets (at least if a sufficient number of investors trades both assets). This allows for an empirical test of the model.
5. Liquidity risk enters the valuation of assets in a very similar way as funding costs do in some recent proposals to include funding costs in the valuation of derivatives.

A few other noteworthy consequences of the valuation framework developed here:

- The value of a position is not independent of the rest of the balance sheet, since the balance sheet determines probability of an LSE and the severity of an LSE. In particular the same position on two different balance sheets may be valued differently.
- Two pay-offs that are exactly the same, but have a different liquidity may be valued differently. For example, a bullet loan and a zero-coupon bond of the same obligor/issuer with the exact same pay-off will have different liquidity spreads if the zero-coupon bond is liquidly traded (and the bullet loan is not).
- The size of a position affects the valuation. E.g. if a position in bonds is large compared to the turnover in an LSE, the liquidation value of the position may be lower than the liquidation value of a single bond. Therefore a large position will have a higher liquidity spread than a small position.
- The securitization of illiquid assets, such as loans and mortgages, into more liquid securities enhances the value of the assets. Within the liquidity risk valuation framework developed here, it is possible to estimate this value.

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